TRW Automotive Holdings Corp. 2006 Annual Report



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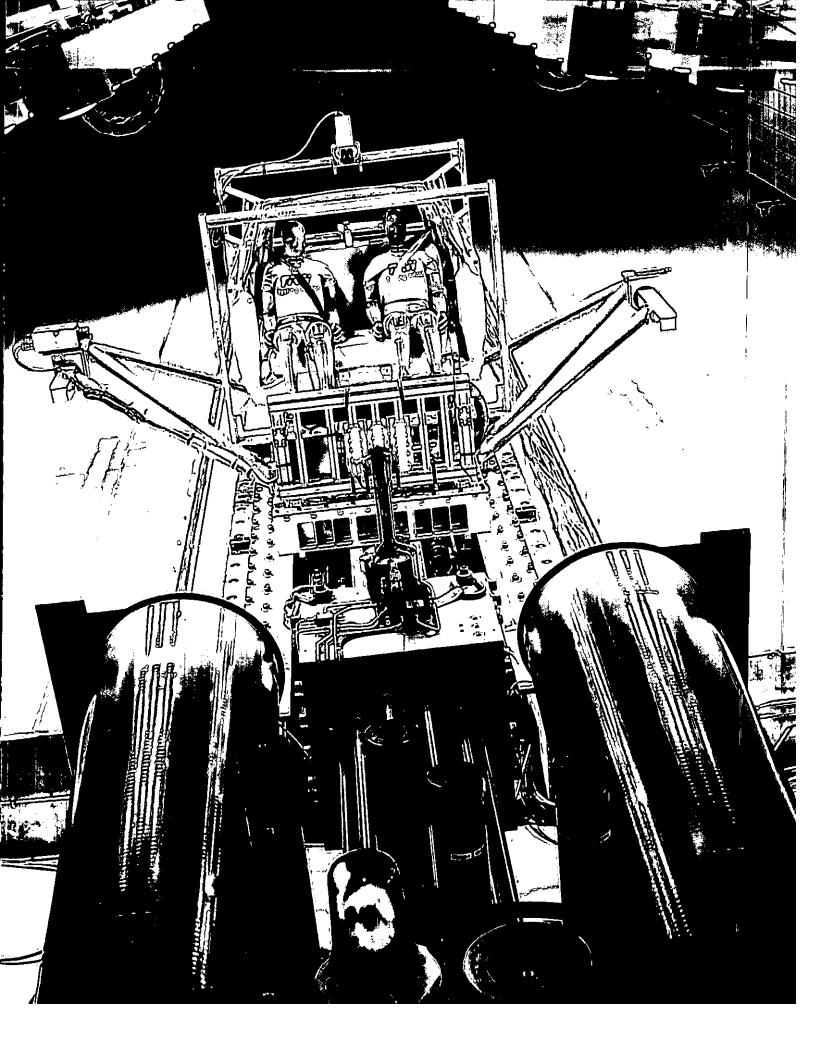
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safety.

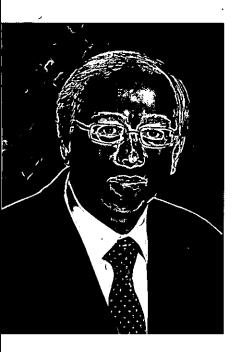
Ingineering for a dynamic environment...

t TRW, we are developing systems that can help you maintain control during challenging dwing conditions (cover photo). From Electronic Stability Control that helps prevent slides and skids, to Driver Assist Systems that use radar and camera technology to sense the road head, TRW's advanced salety products and systems are working to help keep you sale in dynamic driving environment. The road and nature can throw a lot at you, but TRW alety systems are prepared to lend a helping hand when you need it most.

RW's occupant ealsty systems are being developed nd digorously tested at the Company's advanced whntest centers across the globe. Shown opposite the high gravity crash test sled in Alidout, Cermany.



Letter to Shareholders



Dear Shareholders:

In 2006, TRW performed well in a challenging business environment. We delivered a solid financial performance that exceeded our targets, and we made progress in meeting each of our strategic priorities of Best Quality, Global Reach, Lowest Cost and Innovative Technology.

The strength of our safetyfocused portfolio, geographic market balance and diversified customer base, combined with our ability to reduce costs, once again served us well. The majority of the challenges we faced last year related to North America, where consecutive

years of market share losses by our major customers have led to significantly lower vehicle production. We clearly benefited from having 67 percent of our sales in the markets of Europe, Asia and South America, where our combined sales grew approximately 10 percent last year.

The Company's cost reduction efforts continued at an exacting pace. In addition to the ongoing use of Six Sigma and continuous improvement measures to lower costs, we continued to manage capacity aggressively and to shift production to low-cost countries. Since the beginning of 2005, we have announced the closure of 17 manufacturing facilities, most of which have been completed. TRW has managed to reduce its global manufacturing footprint while our sales have grown significantly, which speaks to the success of our efficiency programs.

We had another outstanding year for new business wins, with order booking in line with planning levels for the year. In total, the value and mix of new business awards reinforce our long-term growth prospects and are expected to help further diversify our customer base going forward.

Also in 2006, our dedication to world-class automotive safety did not falter. During the year, we committed over \$1 billion of engineering resources and capital investments to develop and manufacture new and existing safety technologies. With the most extensive safety portfolio in the market, we are at the forefront of advanced technology development. Vehicle manufacturers regularly look to TRW for leading-edge products that help to improve the safety of their vehicles and distinguish their products in the marketplace. Whether driving to work or driving across the country, on adverse terrain or on snow-covered roads, our products are working to help keep drivers and their passengers safe.

Despite the industry environment in North America, we maintained our focus, met our challenges resolutely and moved the Company forward in terms of sales, operating profit and quality performance. We believe the benefits derived from our safety-focused portfolio, industry-leading diversification and efficient cost management will continue to serve as the basis of our market leadership and financial strength in the future.

2006 Financial Highlights

The Company reported 2006 sales of \$13.1 billion, representing growth of 4 percent, or \$501 million. This growth was driven primarily by the inclusion of sales from the acquisition of Dalphimetal in the previous year, together with increased demand for safety products and the benefits derived from foreign currency translation. Offsetting these factors, sales were negatively impacted by price reductions provided to customers and lower vehicle production volumes in North America, primarily in the second half of the year.

Operating income in 2006 was \$636 million, or 4.8 percent of sales, compared to \$553 million, or 4.4 percent of sales, in 2005. The year-to-year increase in operating income and margin improvement resulted primarily from our sales growth, savings generated from our cost improvement and efficiency programs, and lower restructuring related charges. These items were partially offset by price reductions provided to customers, higher commodity prices and underperformance in the Automotive Components segment during the second half of the year. The majority of the factors leading to underperformance in Automotive Components are not expected to recur, and a number of corrective actions have helped to stabilize performance across the affected businesses.

Net earnings in 2006 were \$176 million, or \$1.71 per diluted share, which compares to \$204 million, or \$1.99 per diluted share, in 2005. Net earnings in 2006 and 2005 were impacted by certain non-recurring items, including debt retirement charges and one-time tax items in both periods, as well as a positive one-time reserve adjustment in 2005. Net earnings excluding these items from both periods, net of the assumed tax impact where applicable, were \$216 million, or \$2.10 per diluted share, in 2006, which represents a 22 percent increase when compared to \$176 million, or \$1.72 per diluted share, in 2005.

Net cash provided by operations in 2006 increased to \$649 million from \$502 million in 2005. Capital expenditures were \$529 million, an increase of \$26 million from the previous year, attributable primarily to growing new business needs and the inclusion of Dalphimetal.

The Company has made significant progress in reducing debt since becoming independent over three years ago with the acquisition of the Company from Northrop Grumman Corporation by an affiliate of The Blackstone Group L.P., which retains a 57 percent majority ownership position in TRW. Measuring from the time of the acquisition to year-end 2006, we have reduced our gross debt by \$900 million, down to \$3 billion. This significant reduction has been achieved despite increased investment in research, development and engineering, higher capital spending levels, including building several new manufacturing plants (especially in Asia), and the acquisition of Dalphimetal.

In 2006, we completed a series of transactions that helped to strengthen our capital structure. In February, we completed a tender for our 10-%% £94.6 million bonds. In November, we purchased 9.7 million shares of TRW common stock from Northrop Grumman and issued 6.7 million shares of common stock through a public offering. These transactions allowed us to eliminate high-coupon debt and Northrop Grumman's remaining ownership interest, and to reduce our outstanding share count by 3 million shares.

Global Reach

The automotive industry is in the midst of accelerating globalization — of consumer demand, of vehicle and component supply, and of human, technological and financial capital. The world's newly developing and fast-growing economies (such as China, India and Brazil) are likely to account for a significant amount of the increase in automobile demand in the future. The auto industry and TRW are expanding further into these growing markets in response to higher vehicle demand. Our plants are located to take advantage of these growing markets while remaining capable of supplying the world's larger and more mature markets of Europe and North America.

TRW has industry-leading global reach. More than two-thirds of our revenues are spread across 23 countries outside North America, and 66 percent of our approximately 63,800 employees live and work in those countries. Of our 147 manufacturing facilities worldwide, 76 are in Europe, and 22 are located in Asia where we are investing capital and expanding our engineering capabilities at a level that we expect will continue to grow our presence in the region.

We supply all of the world's major vehicle manufacturers, and the full complement of our products is available to customers in Europe, North America and now Asia. As a result, we have scale economies across our major products, and we expect our global capabilities to further define our leadership position in the future.

Innovative Technology

We are taking advantage of our market leadership in safety by providing our customers with leading-edge technologies wherever and whenever they need them. We expect that consumer demand and the emphasis among regulators to reduce road fatalities will continue to drive safety content growth in the markets we serve. This growth not only supports our continued investment in the development of advanced safety products and systems, but also enables the Company to manage its capacity and resources more efficiently.

Our research, development and engineering efforts are focused on developing leading-edge safety products and systems for tomorrow's vehicles. We generate 86 percent of our revenue from safety-related products, and we are the world's most diverse supplier of both active and passive safety systems. Our portfolio features some of the most advanced safety systems on the market, including electronic stability control, electric steering, and rollover and side curtain airbags, to name a few. Currently, we employ approximately 5,000 engineering-related personnel worldwide. This scale enables us to meet the high-quality and low-cost thresholds demanded by our customers.

Business Outlook

The stability provided by our product depth and industry-leading diversification, together with the benefits derived from our cost reduction programs, will be very important in 2007 and beyond as we work to navigate through a demanding global industry environment. These demands relate primarily to the impact of intense competition among vehicle manufacturers for market share in both established and emerging markets, resource-straining globalization, and rising commodity prices for essential manufacturing resources such as steel, resins and energy.

With respect to the major markets in which we conduct operations, beginning with Europe, our largest market by sales, we expect our customer diversification and new product launches will provide a solid and growing base for us in 2007. We expect sales in China, India and South America will benefit from the growth in industry vehicle production. In North America, which has been the market most impacted by substantial production declines by the major domestic vehicle manufacturers and commodity inflation, we expect conditions to remain challenging.

In view of the 2007 industry environment, we have initiated a business plan that will again draw on our strengths and resiliency. The Company is committed to advancing its strategic priorities, which help guide the allocation of resources to support research and development, manufacturing investments and growth initiatives. We continue to build for the future and are focused on moving the Company forward profitably over the long term. I look forward to reporting on our progress next year.

Sincerely,

John C. Plant

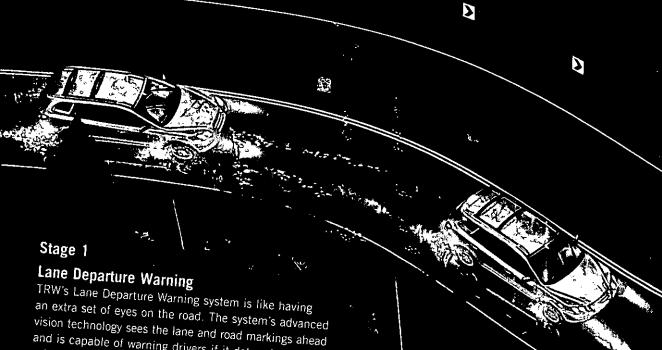
President and Chief Executive Officer

TRW Automotive

This letter contains forward-looking statements, which involve risks and uncertainties. Such risk and uncertainties, which could cause our actual results to differ materially from those contained in the forward-looking statements made in this letter, are set forth in "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" under "Forward Looking Statements" in the accompanying Annual Report on Form 10-K. We do not intend or assume any obligation to update any of these forward-looking statements. All references to "TRW Automotive", "TRW" or the "Company" throughout this report refer to the TRW Automotive Holdings Corp. and its subsidiaries, unless otherwise indicated.

^{*}Please see the Reconciliation Section after the Report on Form 10-K herein for a reconciliation to the closest GAAP equivalent.

reages of Safety: TRW safety systems are designed to help keep you safe in a wide range of driving conditions and scenarios, and to help protect occupants when an accident is unavoidable. Λ



vehicle is about to leave its intended lane. Lane Guide

TRW's vision systems can be integrated with other technologies. One such system is TRW's Lane Guide. If a vehicle begins to drift from the lane or roadway. TRW's electric steering system helps coach the driver to steer the vehicle back to the intended path.

and is capable of warning drivers if it determines the

Stage 2 **Active Dynamic Control**

Aggressive maneuvering can contribute to vehicle instability. To help manage this effect TRW's Active Dynamic Control suspension system use computer-controlled actuator to counteract vehicle body roll, helping drivers maintain control.

TRW Automotive – one safety supplier that does it all



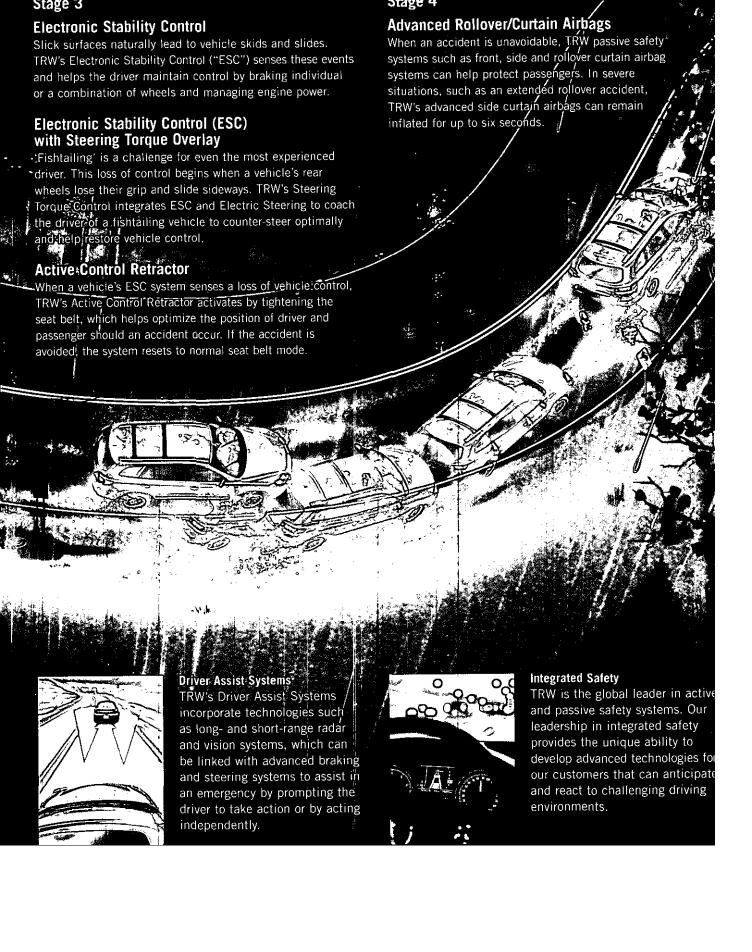
Active Safety

TRW covers the full range of active safety systems electronic braking, electrically assisted steering and active suspension — and is working to further combine these technologies to enhance vehicle safety.



Passive Safety

A pioneer in passive safety, TRW continues to develop innovative solutions that help to protect drivers and passengers. Our advanced research and development focuses on energy management in crash situations and how passive safety components work together to help offer enhanced levels of protection.

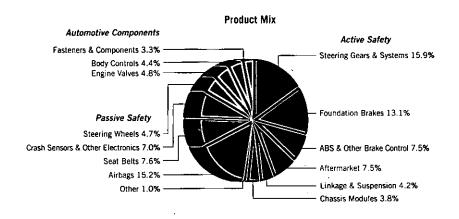


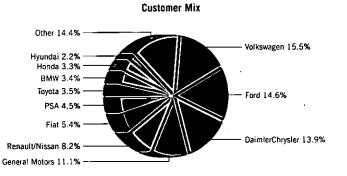
Financial Highlights

(\$ in millions, except where noted)	Years Ended December 31		
Select Income Statement Items:	2006	2005	2004
Sales	13,144	12,643	12,011
Operating income	6361	5531	5801
Operating income as a % of sales	4.8%	4.4%	4.8%
Net interest and securitization expense	250	231	252
Debt retirement expenses	57°	7°	. 173°
Net earnings	176	204	29
Net earnings excluding debt retirement costs and one-time benefits	216°	176 **	173°
Common Stock Per Share Data:			
Weighted average diluted shares	103.1	102.3	100.5
Net earnings per diluted share	1.71	1.99	0.29
Net earnings excluding debt retirement costs and one-time benefits per diluted share	2.10°	1.72**	1.72°
Capital Structure/Cash Flow:		•	•
Cash and marketable securities	589	676	.809
Gross debt	3,032	3,236	3,181
Net debt (cash and marketable securities less gross debt)	2,443	2,560	2,372
Net cash provided by operating activities	649	502	787
Capital expenditures	529	503	493

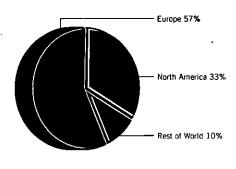
^{*}Operating income includes restructuring and asset impairment expenses of \$30 million in 2006, \$109 million in 2005 and \$38 million in 2004.

c 2005 one-time benefits include \$18 million for an adjustment to reserves for litigation and \$17 million for a tax law change in Poland.

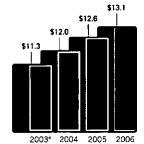




Geographic Mix



Sales Growth (\$ in billions)



TRW reported record sales of \$13.1 billion in 2006, which represents growth of 16% over the past three years.

[•] See the Reconciliation Section after the Report on Form 10-K herein for detail of the components included in debt retirement expenses and a reconciliation to the closest GAAP measurement.

^d Based on predecessor sales of \$1.9 billion and successor sales of \$9.4 billion less a pro-forma adjustment of \$43 million.

2006 Global Developments

Asia

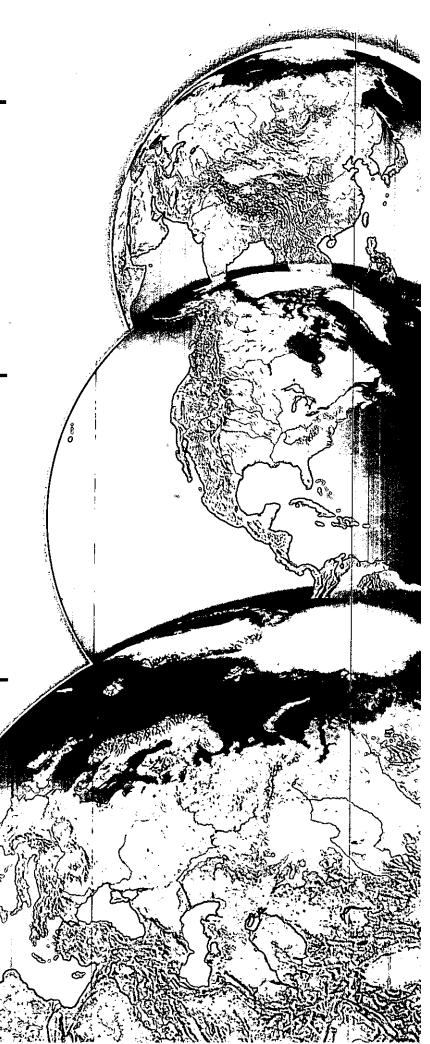
In TRW's fastest growing region, Asia, sales were up more than 25 percent in 2006. This growth was particularly evident in China, where TRW opened two new facilities, expanded two others and announced plans to build a new brake module plant in Beijing. In India, TRW's joint ventures continued to provide competitive positions for Chassis products while expanding capabilities in Occupant Safety and winning new business with a broad range of regional customers. Further, TRW opened its new global Information Systems data center in Malaysia and continues to expand its technical centers in Yokohama and Toyota City, Japan, and Shanghai, China.

Americas

Despite a challenging industry environment in North America, TRW's content growth in innovative products, such as electronic stability control, side impact and rollover curtain airbags, and tire pressure monitoring systems, helped to offset the decline in vehicle builds at its major customers. In South America, the improved market climate led to a sales increase of approximately 15 percent in 2006, with new product introductions, such as steering wheels, helping to expand TRW's market share in this growing region.

Europe

With 57 percent of sales generated from the region in 2006, Europe remains TRW's largest market. TRW achieved healthy sales growth in 2006 as a result of new business launches and the acquisition of Dalphimetal. Expansion of TRW's technical and manufacturing footprint in the rapidly growing Eastern European region includes new technical centers in Poland and the Czech Republic, as well as our first production facility in Slovakia.



IRW Automotive ranks among the world's largest and most liversified suppliers of automotive systems, modules and components to global vehicle manufacturers and related aftermarkets.

- > \$13.1 billion annual sales in 2006
- Strategically focused product portfolio with more than 86% of sales derived from safety-related products
- > Industry-leading sales diversification, with the largest geographic sales region amounting to 57% of sales, largest customer concentration amounting to 16% of sales and largest product group amounting to 16% of sales
- > Customers include all major vehicle manufacturers across the primary automotive producing regions
- Market leadership positions in most primary product lines

Segment Information

The Company conducts all of its operations through its subsidiaries and along three operating segments.

Ghassis Systems

- > 2006 sales of \$7.1 billion or 54% of total sales
- Primary products include steering gears and systems, foundation brakes, brake control (ABS, electronic stability control and traction control systems) and suspension systems

Decupant Safety Systems

- > 2006 sales of \$4.3 billion or 36% of sales
- > Primary products include alibegs, seat bells, safety electronics and steering wheels

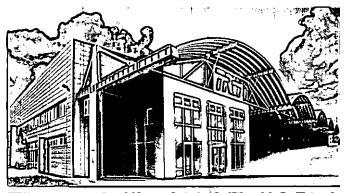
Automotive Components

- > 2006 sales of \$1.7 billion or 13% of sales
- Primary products include body controls, engine valves and engineered fasteners

imployees

Dur people are our true competitive advantage. As of December 21, 2006, the Company had approximately 53,300 employees, of which 26% are considered salaried workers with the remaining 74% hourly workers.

urope	33,300
North America	21,400
Bouth America	4,400
Isla Pacific	4,200



TRW operates more than 140 manufacturing facilities globally. Fictured above is the new steering wheel manufacturing facility in Timiscore, Romania, part of the Company's growing presence in Eastern Europe.

Cocations

TRW has 2011 facilities in 26 countries with principal executive offices located in Livenia, Michigan.

Austria	Malaysia	Spain
Brazil .	Mexico	Sweden
Canada	Poland	Switzerland
China	Portugal	Thafland
Ozech Republie	Romania	Tunisia
France	Singapore	Turkey
Germany	Slovakla	United Kingdom
(fally	South Africa	United States
Japan	South Korea	

Research, Development and Engineering

We operate a global network of technical centers worldwide, which allows us to develop automotive active and passive technologies while improving existing products and systems.

- At present, we employ approximately 5,000 engineers, researchers, designers, technicians and support personnel
- In 2006, we invested approximately 6.3% of sales to support our global efforts
- The Company utilizes sophisticated testing and computer simulation equipment, including computeraided engineering, noise-vibration-harshness rigs, crash sled and math modeling
- We believe that continued research, development and engineering activities are critical to maintaining our leadership position in the industry and will provide us with a competitive advantage as we seek additional business with new and existing customers

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549-1004

Form 10-K

☑ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2006

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

to

Commission File No. 001-31970





(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of Incorporation or Organization)

81-0597059

MAR 3 0 200

(I.R.S. Employer Identification Number)

12001 Tech Center Drive Livonia, Michigan 48150 (734) 855-2600

(Address, Including Zip Code, and Telephone Number, Including Area Code, of Registrant's Principal Executive Offices)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class

Name of Each Exchange on Which Registered

Common Stock, \$0.01 par value per share

New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:

None
Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securitie Act. Yes \square No \square
Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of th Act. Yes \square No \square
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securitie Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes \square No \square
Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. Large accelerated filer □ Accelerated filer □ Non-accelerated filer □
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchang Act). Yes \square No \square
As of June 30, 2006, the last day of the registrant's most recently completed second fiscal quarter, the aggregate market value of the registrant's Common Stock, \$0.01 par value per share, held by non-affiliates of the registrant was approximately \$1,181,505,981 base on the closing sale price of the registrant's Common Stock as reported on the New York Stock Exchange on that date. As of February 14

Documents Incorporated by Reference

2007, the number of shares outstanding of the registrant's Common Stock was 98,289,051.

Certain portions, as expressly described in this report, of the Registrant's Proxy Statement for the 2007 Annual Meeting of the Stockholders, to be filed within 120 days of December 31, 2006, are incorporated by reference into Part III, Items 10-14.

TRW Automotive Holdings Corp.

Index

		Page
	PART I	
Item 1.	Business	1
Item 1A.	Risk Factors	11
Item 1B.	Unresolved Staff Comments	14
Item 2.	Properties	15
Item 3.	Legal Proceedings	16
Item 4.	Submission of Matters to a Vote of Security Holders	16
• • •	PART II	
Item 5.	Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	16
Item 6.	Selected Financial Data	19
Item 7.	Management's Discussion and Analysis of Financial Condition and Results of Operations	20
Item 7A.	Quantitative and Qualitative Disclosures about Market Risk	42
Item 8.	Financial Statements and Supplementary Data	44
	Reports of Independent Registered Public Accounting Firm	90
Item 9.	Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	92
Item 9A.	Control and Procedures	92
Item 9B.	Other Information	92
	PART III	
Item 10.	Directors, Executive Officers and Corporate Governance	92
Item 11.	Executive Compensation	93
Item 12.	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	93
Item 13.	Certain Relationships and Related Transactions, and Director Independence	93
Item 14.	Principal Accounting Fees and Services	93
	PART IV	
Item 15.	Exhibits, Financial Statement Schedules	94

PART I

ITEM 1. BUSINESS

The Company

TRW Automotive Holdings Corp. (together with its subsidiaries, "we," "our," or the "Company") is among the world's largest and most diversified suppliers of automotive systems, modules and components to global automotive original equipment manufacturers ("OEMs") and related aftermarkets. We conduct substantially all of our operations through subsidiaries. These operations primarily encompass the design, manufacture and sale of active and passive safety related products principally refer to vehicle dynamic controls (primarily braking and steering), and passive safety related products principally refer to occupant restraints (primarily air bags and seat belts) and safety electronics (electronic control units and crash and occupant weight sensors). We are primarily a "Tier 1" supplier, with approximately 86% of our end-customer sales in 2006 to major OEMs. We operate our business along three segments: Chassis Systems, Occupant Safety Systems, and Automotive Components.

Acquisition of the Company. Prior to the acquisition (as defined below), our predecessor operated as a segment of the former TRW Automotive Inc. (which we did not acquire and was renamed Richmond TAI Corp.) and its subsidiaries and the other subsidiaries, divisions and affiliates of TRW Inc. ("Old TRW"), and constituted the automotive business of Old TRW for the periods prior to February 28, 2003, the date the Acquisition was consummated. Old TRW was acquired by Northrop Grumman Corporation ("Northrop") on December 11, 2002.

Old TRW entered into an Agreement and Plan of Merger with Northrop, dated June 30, 2002, whereby Northrop would acquire all of the outstanding common stock of Old TRW, including Old TRW's automotive business, in exchange for Northrop shares. The acquisition of Old TRW by Northrop was completed on December 11, 2002 (the "Merger").

Additionally, on November 18, 2002, an entity controlled by affiliates of The Blackstone Group, L.P. ("Blackstone"), entered into a master purchase agreement, as amended, (the "Master Purchase Agreement") pursuant to which the Company, a newly-formed entity, would cause its indirect wholly-owned subsidiary, TRW Automotive Acquisition Corp., to purchase the shares of the subsidiaries of Old TRW engaged in the automotive business from Northrop (the "Acquisition"). The Acquisition was completed on February 28, 2003. Subsequent to the Acquisition, TRW Automotive Acquisition Corp. changed its name to TRW Automotive Inc. (referred to herein as "TRW Automotive"). As a result of the Acquisition, Automotive Investors L.L.C., or AIL, an affiliate of Blackstone, originally held approximately 78.4%, an affiliate of Northrop held approximately 19.6% and our management group held approximately 2.0% of our common stock. The successor and registrant, TRW Automotive Holdings Corp. and its subsidiaries, own and operate the automotive business of Old TRW as a result of the Acquisition.

Initial Public Offering. On February 6, 2004, we completed an initial public offering of 24,137,931 shares of our common stock (the "Common Stock"). After our initial public offering, including the use of a portion of the net proceeds from our initial public offering to repurchase a portion of the shares held by an affiliate of Blackstone, our majority shareholder, an affiliate of Blackstone held approximately 56.7%, an affiliate of Northrop held approximately 17.2% and our management group held approximately 1.7% of our Common Stock.

Share Repurchases in 2005 and 2006. On March 11, 2005, we repurchased from an affiliate of Northrop 7,256,500 shares of Common Stock for approximately \$143 million in cash. On November 10, 2006, we repurchased an additional 9,743,500 shares of Common Stock from an affiliate of Northrop for approximately \$209 million. The shares from the repurchases were immediately retired following repurchase. As a result of these repurchases, Northrop and its affiliates hold no shares of our Common Stock.

Share Issuances in 2005 and 2006. On March 11, 2005, we sold to two investment institutions 7,256,500 newly issued shares of Common Stock for approximately \$143 million in cash. We filed a registration statement with the Securities and Exchange Commission ("SEC") for the registration of the resale of these newly issued shares. Pursuant to the registration statement, the holders of those shares are able to sell their shares of Common Stock into the market from time to time.

We used the \$143 million of proceeds we received from the 2005 share issuances initially to return cash and/or reduce liquidity line balances to the levels that existed immediately prior to the time the 2005 share purchase from an affiliate of Northrop referenced above took place. On May 3, 2005, a portion of the proceeds from these share issuances was then used to repurchase €48 million principal amount of the Company's 10½% Senior Notes.

On November 10, 2006, we issued 6,743,500 shares of Common Stock in a registered public offering pursuant to our universal shelf registration statement filed with the SEC. We used the net proceeds of \$153 million, together with cash on hand, to make the 2006 repurchase of shares of Common Stock from an affiliate of Northrop.

Financial and Operating Information

Segment Information. We conduct substantially all of our operations through our subsidiaries and along three segments: Chassis Systems, Occupant Safety Systems and Automotive Components. The table below summarizes certain financial information for our segments.

	Years Ended December 31,					
		2006		2005	2	2004
	(Dollars in millions)					
Sales to external customers:						
Chassis Systems	\$	7,096	\$	7,206	\$	6,950
Occupant Safety Systems	•	4,326		3,745		3,438
Automotive Components	_	1,722	٠	1,692	_	1,623
Total sales	\$1	3,144	<u>\$1</u>	2,643	<u>\$1</u>	2,011
Segment earnings before taxes:						
Chassis Systems	\$	288	\$	273	\$	258
Occupant Safety Systems		420		296		327
Automotive Components		67	_	92	_	<u>102</u> '
Segment earnings before taxes		775		661		687
Corporate expense and other		(126)		(95)		(104)
Financing costs		(250)		(231)		(252)
Loss on retirement of debt	_	<u>(57</u>)		<u>(7</u>)		(167)
Earnings (losses) before income taxes	\$	<u>.342</u>	\$	328	<u>\$</u>	164

See "Item 7 — Management's Discussion and Analysis of Financial Condition and Results of Operations" and Note 21 to the consolidated financial statements for a discussion of segment earnings before taxes.

Sales by Product Line. Our 2006 sales by product line are as follows:

Product Line	Percentage of Sales
Steering gears and systems	15.9%
Air bags	15.2%
Foundation brakes	13.1%
Seat belts	7.6%
ABS and other braking products	7.5%
Aftermarket	7.5%
Crash sensors and other safety and security electronics	7.0%
Engine valves	4.8%
Steering wheels	4.7%
Body controls	4.4%
Linkage and suspension	4.2%
Chassis modules	3.8%
Engineered fasteners and plastic components	3.3%
Other	1.0%
Sales by Geography. Our 2006 sales by geographic region are as follows:	

Geographic Region	Percentage of Sales
Europe	57.1%
North America	32.7%
Rest of the World	10.2%

See Note 21 to our consolidated financial statements included in this report for additional product sector and geographical information.

Business Developments and Industry Trends

Business Development and Strategy. We have become a leader in the global automotive parts industry by capitalizing on the strength of our products, technological capabilities and systems integration skills. Over the last decade, we have experienced sales growth in many of our product lines due to an increasing focus by both governments and consumers on safety and fuel efficiency. We believe that this trend is continuing as evidenced by ongoing regulatory activities and escalating fuel costs, and will enable us to experience growth in the most recent generation of advanced safety and fuel efficient products. Such advanced products include vehicle stability control systems, curtain and side air bags, occupant sensing systems, electrically assisted power steering systems and tire pressure monitoring systems.

Throughout our long history as a leading supplier to major OEMs, we have focused on products where we have a technological advantage. We have extensive technical experience in a focused range of safety-related product lines and strong systems integration skills. These traits enable us to provide comprehensive, systems-based solutions for our OEM customers. We have a broad and established global presence and sell to major OEMs across all of the world's major vehicle producing regions, including the rapidly expanding Chinese and Indian markets. We believe our business diversification mitigates our exposure to the risks of any one geographic economy, product line or major customer concentration. It also enables us to extend our portfolio of products and new technologies across our customer base and geographic regions, and provides us the necessary scale to optimize our cost structure.

The Automotive Industry Climate. The following key trends have been affecting the automotive parts industry over the past several years, many of which we expect to continue in the near term. (The statements regarding industry outlook, trends, the future development of certain automotive systems and other non-historical statements contained in this section are forward-looking statements.)

These developments and trends include:

- a decline in market share and significant announced production cuts among some of our largest customers, including the North American operations of Ford Motor Company, General Motors Corporation and the Chrysler group of DaimlerChrysler AG (the "Big Three");
- the deteriorating financial condition of certain of our customers and the resulting uncertainty as they undergo (or contemplate undergoing) restructuring initiatives, including in certain cases, significant capacity reductions and/or reorganization under bankruptcy laws;
- the continued rise in inflationary pressures impacting certain commodities such as petroleum-based products, resins, yarns, ferrous metals, aluminum, base metals, and other chemicals;
- a consumer shift in the North American market away from sport utility vehicles and light trucks to more fuel efficient cross-over utility vehicles and passenger cars;
- the growing concerns over the economic viability of our Tier 2 and Tier 3 supply base as they face inflationary pressures and financial instability in certain of their customers;
- continuing pricing pressure from OEMs and efforts by our customers to change contract terms and conditions concerning warranty and recall participation; and
- volatility of the U.S. dollar against other currencies, mainly the Euro.

These developments and trends are discussed in detail in "Part II, Item 7 — Management's Discussion and Analysis of Financial Condition and Results of Operations."

In addition, the following are significant characteristics of the automotive and automotive supply industries.

• Consumer and Regulatory Focus on Safety. Consumers, and therefore OEMs, are increasingly focused on, and governments are increasingly requiring, improved safety in vehicles. For example, the Alliance of Automobile Manufacturers and the Insurance Institute for Highway Safety announced voluntary performance criteria which encompass a wide range of occupant protection technologies and designs, including enhanced matching of vehicle front structural components and enhanced side-impact protection through the use of features such as side air bags, air bag curtains and revised side-impact structures. By September 1, 2007, at least 50% of all vehicles offered in the United States by participating manufacturers are expected to meet the front-to-side performance criteria, and by September 2009, 100% of the vehicles of participating manufacturers are expected to meet the criteria.

In September 2006, the National Highway Safety Traffic Administration ("NHTSA") issued a Notice of Proposed Rulemaking proposing standard fitment of electronic stability control ("ESC") on all North American vehicles under 10,000 lbs. gross vehicle weight no later than September 2011. The proposal includes a phase-in plan, with ESC to be fitted on 30% of new vehicle production by September 2008, 60% by September 2009, and 90% by September 2010. The final rule is expected to be issued in the first quarter of 2008.

In October 2005, NHTSA updated its mandate for the assembly onto vehicles of a direct tire pressure monitoring system, capable of detecting when one or more tires are significantly under-inflated. The phase-in period for compliance is as follows: 20% of light vehicles are required to comply with the standard during the period from October 5, 2005 to August 31, 2006; 70% during the period from September 1, 2006 to August 21, 2007; and all light vehicles thereafter.

Advances in technology by us and others have led to a number of innovations in our product portfolio, which will allow us to benefit from this trend. Such innovations include electronic vehicle stability control systems, tire pressure monitoring systems, occupant sensing systems, rollover sensing and curtain air bag systems.

Globalization of Suppliers. To serve multiple markets more cost effectively, many OEMs are manufacturing global vehicle platforms, which typically are designed in one location but are produced and sold in many different geographic markets around the world. Having operations in the geographic markets in which OEMs produce global platforms enables suppliers to meet OEMs' needs more economically and efficiently.

Few suppliers have this global coverage, and it is a source of significant competitive advantage for those suppliers that do.

• Shift of Engineering to Suppliers. Increasingly, OEMs are focusing their efforts on consumer brand development and overall vehicle design, as opposed to the design of individual vehicle systems. In order to simplify the vehicle design and assembly processes and reduce their costs, OEMs increasingly look to their suppliers to provide fully engineered, combinations of components in systems and modules rather than individual components. Systems and modules increase the importance of Tier 1 suppliers because they generally increase the Tier 1 suppliers' percentage of vehicle content.

We have also seen certain vehicle manufacturers shift away from their funding of development contracts for new technology. We expect this trend to continue in 2007, thereby causing our engineering and research and development expenses to increase.

- Increased Electronic Content and Electronics Integration. The electronic content of vehicles has been increasing and, we believe, will continue to increase in the future. Consumer and regulatory requirements in Europe and the United States for improved automotive safety and environmental performance, as well as consumer demand for increased vehicle performance and functionality at lower cost largely drive the increase in electronic content. Electronics integration generally refers to replacing mechanical with electronic components and integration of mechanical and electrical functions within the vehicle. This allows OEMs to achieve a reduction in the weight of vehicles and the number of mechanical parts, resulting in easier assembly, enhanced fuel economy, improved emissions control, increased safety and better vehicle performance. As consumers seek more competitively-priced ride and handling performance, safety, security and convenience options in vehicles, such as electronic stability control, active cruise control, air bags, keyless entry and tire pressure monitoring, we believe that electronic content per vehicle will continue to increase.
- Increased Emphasis on Speed to Market. As OEMs are under increasing pressure to adjust to changing consumer preferences and to incorporate technological advances, they are shortening product development times. Shorter product development times also generally reduce product development costs. We believe suppliers that are able to deliver new products to OEMs in a timely fashion to accommodate the OEMs' needs will be well-positioned to succeed in this evolving marketplace.

Competition

The automotive parts industry is extremely competitive. OEMs rigorously evaluate us and other suppliers based on many criteria such as quality, price/cost competitiveness, system and product performance, reliability and timeliness of delivery, new product and technology development capability, excellence and flexibility in operations, degree of global and local presence, effectiveness of customer service and overall management capability. We believe we compete effectively with leading automotive suppliers on all of these criteria. For example, we generally follow manufacturing practices designed to improve efficiency, including but not limited to, one-piece-flow machining and assembly, and just-in-time scheduling of our manufacturing plants, all of which enable us to manage inventory so that we can deliver components and systems to our customers in the quantities and at the times ordered. Our resulting delivery performance, as measured by our customers, generally meets or exceeds our customers' expectations.

Within each of our product segments, we face significant competition. Our principal competitors include Advics, Bosch, Continental-Teves, Delphi, JTEKT, Visteon, and ZF in the Chassis Systems segment; Autoliv, Bosch, Delphi, Key Safety, and Takata, in the Occupant Safety Systems segment; and Delphi, Eaton, ITW, Kostal, Nifco, Raymond, Textron, Tokai Rika, and Valeo in the Automotive Components segment.

Sales and Products by Segment

Sales. The following table provides sales for each of our segments:

	Years Ended December 31,						
	2006		2005		2004		
•	Sales	%	Sales	%	Sales	%	
		-	(Dollars in	millions)	•		
Chassis Systems	\$ 7,096	54.0%	\$ 7,206	57.0%	\$ 6,950	57.9%	
Occupant Safety Systems	4,326	32.9%	3,745	29.6%	3,438	28.6%	
Automotive Components	1,722	13.1%	1,692	13.4%	1,623	13.5%	
Total Sales	<u>\$13,144</u>	100.0%	\$12,643	100.0%	<u>\$12,011</u>	100.0%	

Products. The following tables describe the principal product lines by segment in order of 2006 sales:

Chassis Systems

Product Line	<u>Description</u>
Steering Gears and Systems	Electrically assisted power steering systems (column-drive, rack-drive type), electrically powered hydraulic steering systems, hydraulic power and manual rack and pinion steering gears, hydraulic steering pumps, fully integral commercial steering systems, commercial steering columns and pumps
Foundation Brakes	Front and rear disc brake calipers, drum brake and drum-in-hat parking brake assemblies, rotors, drums and electric park brake
Brake Controls	Four-wheel ABS, electronic vehicle stability control systems, active cruise control systems, actuation boosters and master cylinders, electronically controlled actuation
Linkage and Suspension!	Forged steel and aluminum control arms, suspension ball joints, rack and pinion linkage assemblies, conventional linkages, commercial steering linkages and suspension ball joints, semiactive and active roll control systems
Modules	Brake modules, corner modules, pedal box modules, strut modules, front cross-member modules, rear axle modules

Occupant Safety Systems

Product Line	Description
Air Bags	Driver air bag modules, passenger air bag modules, side air bag modules, curtain air bag modules, single-and dual-stage air bag inflators
Seatbelts	Retractor and buckle assemblies, pretensioning systems, height adjusters, active control retractor systems
Safety Electronics	Front and side crash sensors, vehicle rollover sensors, air bag diagnostic modules, weight sensing and vision systems for occupant detection
Steering Wheels	Full range of steering wheels from base designs to leather, wood, heated designs, including multifunctional switches and integral air bag modules
Security Electronics	Remote keyless entry systems, advanced theft deterrent systems, direct tire pressure monitoring systems

Automotive Components

Product Line	<u>Description</u>
Engine Valves	Engine valves, valve train components, electro-magnetic valve actuation
Body Controls	Display and heating, ventilating and air conditioning electronics, controls and actuators; motors, power management controls; man/machine interface controls and switches, including a wide array of automotive ergonomic applications such as steering column and wheel switches, rotary connectors, climate controls, seat controls, window lift switches, air bag disable switches; and rain sensors
Engineered Fasteners and	
Components	Engineered and plastic fasteners and precision plastic moldings and assemblies

Chassis Systems. Our Chassis Systems segment focuses on the design, manufacture and sale of product lines relating to steering, foundation brakes, brake control, linkage and suspension, and modules. We sell our Chassis Systems products primarily to OEMs and other Tier 1 suppliers. We also sell these products to OEM service organizations and in the independent aftermarket, through a licensee in North America, and in the rest of the world, to independent distributors. We believe our Chassis Systems segment is well positioned to capitalize on growth trends towards (1) increasing active safety systems, particularly in the areas of electric steering, electronic vehicle stability control and other advanced braking systems and integrated vehicle control systems; and (2) integration of active and passive safety systems.

Occupant Safety Systems. Our Occupant Safety Systems segment focuses on the design, manufacture and sale of air bags, seat belts, safety electronics, steering wheels and security electronic systems. We sell our Occupant Safety Systems products primarily to OEMs and also to other Tier 1 suppliers. We also sell these products to OEM service organizations for service parts. We believe our Occupant Safety Systems segment is well positioned to capitalize on growth trends towards (1) increasing passive safety systems, particularly in the areas of side and curtain air bag systems, occupant sensing systems, active seat belt pretensioning and retractor systems, and tire pressure monitoring systems; and (2) integration of active and passive safety systems.

Automotive Components. Our Automotive Components segment focuses on the design, manufacture and sale of engine valves, body controls, and engineered fasteners and components. We sell our Automotive Components products primarily to OEMs and also to other Tier 1 suppliers. We also sell these products to OEM service organizations. In addition, we sell some engine valve and body control products to independent distributors for the automotive aftermarket. We believe our Automotive Components segment is well positioned to capitalize on growth trends toward multi-valve engines and increasing electronic content per vehicle.

Customers

We sell to all the major OEM customers across all of the world's major vehicle producing regions. Our long-standing relationships with our customers have enabled us to understand global customers' needs and business opportunities. We believe that we will continue to be able to compete effectively for our customers' business because of the high quality of our products, our ongoing cost reduction efforts, our strong global presence and our product and technology innovations. Although business with any given customer is typically split among numerous contracts, the loss of or a significant reduction in purchases by, one or more of those major customers could materially and adversely affect our business, results of operations and financial condition.

End-customer sales (by OEM group) that constitute 10% or more of our sales for the years ended December 31, 2006 and 2005 were:

		Percentag	ge of Sales
OEM Group	<u>OEMs</u>	2006	2005
Volkswagen	Volkswagen, Audi, Seat, Skoda, Bentley	15.5%	14.3%
Ford	Ford, Land Rover, Jaguar, Aston-Martin, Volvo, Mazda	14.6%	16.1%
DaimlerChrysler	Chrysler, Mercedes, Smart	13.9%	14.4%
General Motors	General Motors, Opel and Saab	11.1%	11.3%
All Other	•	44.9%	43.9%

We also sell products to the global aftermarket as replacement parts for current production and older vehicles. For each of the years ended December 31, 2006 and 2005, our sales to the aftermarket represented approximately 7% of our total sales. We sell these products through both OEM service organizations and independent distribution networks.

Sales and Marketing

We have a sales and marketing organization of dedicated customer teams that provide a consistent interface with our key customers. These teams are located in all major vehicle-producing regions to best represent their respective customers' interests within our organization, to promote customer programs and to coordinate global customer strategies with the goal of enhancing overall customer service and satisfaction. Our ability to support our customers globally is further enhanced by our broad global presence in terms of sales offices, manufacturing facilities, engineering/technical centers, joint ventures and licensees.

Our sales and marketing organization and activities are designed to create overall awareness and consideration of, and to increase purchases of, our systems, modules and components. To further this objective, we participate in an international trade show in Frankfurt. We also provide on-site technology demonstrations at our major OEM customers on a regular basis.

Customer Support

Our engineering, sales and production facilities are located in 26 countries. With hundreds of dedicated sales/customer development employees, we provide effective customer solutions, products and service in any region in which these facilities operate or manufacture.

Joint Ventures

Joint ventures represent an important part of our business, both operationally and strategically. We have often used joint ventures to enter into new geographic markets such as China and India, or to acquire new customers or to develop new technologies such as direct tire pressure monitoring systems.

In the case of entering new geographic markets where we have not previously established substantial local experience and infrastructure, teaming with a local partner can reduce capital investment by leveraging pre-existing infrastructure. In addition, local partners in these markets can provide knowledge and insight into local customs and practices and access to local suppliers of raw materials and components. All of these advantages can reduce the risk, and thereby enhance the prospects for the success, of an entry into a new geographic market.

Joint ventures can also be an effective means to acquire new customers. Joint venture arrangements can allow partners access to technology they would otherwise have to develop independently, thereby reducing the time and cost of development. More importantly, they can provide the opportunity to create synergies and applications of the technology that would not otherwise be possible.

The following table shows our unconsolidated joint ventures in which we have a 49% or greater interest that are accounted for under the equity method:

Country	<u>Name</u>	Our Ownership Percentage	Products	2006 Sales (Dollars in millions)
Brazil	SM-Sistemas Modulares Ltda.	50%	Brake modules	\$ 7
China	Shanghai TRW Automotive Safety Systems Co., Ltd.	50%	Seat belt systems, air bags and steering wheels	50
	CSG TRW Chassis Systems Co., Ltd.	50%	Foundation brakes	68
India	Brakes India Limited	49%	Foundation brakes, actuation brakes, valves and hoses	293
	Rane TRW Steering Systems Limited	50%	Steering gears, systems and components and seat belt systems	. 82
United States	Methode Lucas Controls, Inc.	50%	Multi-functional column- mounted controls (pressed parts and key moldings for column switchgear)	8
	EnTire Solutions, LLC	50%	Direct tire pressure monitoring systems	70

Intellectual Property

We own significant intellectual property, including a large number of patents, trademarks, copyrights and trade secrets, and are involved in numerous licensing arrangements. Although our intellectual property plays an important role in maintaining our competitive position in a number of the markets that we serve, no single patent, copyright, trade secret or license, or group of related patents, copyrights, trade secrets or licenses, is, in our opinion, of such value to us that our business would be materially affected by the expiration or termination thereof. However, we view the name TRW Automotive and primary mark "TRW" as material to our business as a whole. Our general policy is to apply for patents on an ongoing basis in the United States, Germany and appropriate other countries to protect our patentable developments.

Our portfolio of patents and pending patent applications reflects our commitment to invest in technology and covers many aspects of our products and the processes for making those products. In addition, we have developed a substantial body of manufacturing know-how that we believe provides a significant competitive advantage in the marketplace.

We have entered into numerous technology license agreements that either strategically capitalize on our intellectual property rights or provide a conduit for us into third party intellectual property rights useful in our businesses. In many of these agreements, we license technology to our suppliers, joint venture companies and other local manufacturers in support of product production for our customers and us. In other agreements, we license the technology to other companies to obtain royalty income.

We own a number of secondary trade names and marks applicable to certain of our businesses and products that we view as important to such businesses and products as well.

Seasonality

Our business is moderately seasonal because our largest North American customers typically halt operations for approximately two weeks in July and one week in December. Additionally, customers in Europe historically shut down vehicle production during portions of August and one week in December. As new models are typically introduced during the third quarter, automotive production traditionally is lower during that period. Accordingly, our third and fourth quarter results may reflect these trends.

Research, Development and Engineering

We operate a global network of technical centers worldwide where we employ approximately 5,000 engineers, researchers, designers, technicians and their supporting functions. This global network allows us to develop automotive active and passive technologies while improving existing products and systems. We utilize sophisticated testing and computer simulation equipment, including computer-aided engineering, noise-vibration-harshness, crash sled, math modeling and vehicle simulations. We have advanced engineering and research and development programs for next-generation components and systems in our Chassis, Occupant Safety and Automotive Component product areas. We are disciplined and innovative in our approach to research and development, employing various tools to improve efficiency and reduce cost, such as Six Sigma, "follow-the-sun" (a 24-hour a day engineering program that utilizes our global network) and other e-Engineering programs, and outsourcing noncore activities.

Company-funded research, development and engineering costs totaled \$825 million, \$780 million, and \$714 million for the years ended December 31, 2006, 2005, and 2004 respectively. Total research, development and engineering costs as a percentage of sales were 6.3%, 6.2% and 5.9% for the years ended December 31, 2006, 2005, and 2004, respectfully.

We believe that continued research, development and engineering activities are critical to maintaining our leadership position in the industry and will provide us with a competitive advantage as we seek additional business with new and existing customers. Recently, we have seen certain vehicle manufacturers shift away from their funding of development contracts for new technology. We expect this trend to continue, thereby causing our engineering and research and development expenses to increase.

Manufactured Components and Raw Materials

We purchase various manufactured components and raw materials for use in our manufacturing processes. The principal components and raw materials we purchase include castings, electronic parts, molded plastic parts, finished subcomponents, fabricated metal, aluminum, steel, resins, textiles, leather and wood. All of these components and raw materials are available from numerous sources. We continue to see significant inflationary pressures in the cost of ferrous metals, resin/yarn and other petroleum-based products, as well as higher energy costs. At this time, we are working with our suppliers and customers to attempt to mitigate the impact that this inflation may have on our financial results, but there can be no assurance that such continued inflation will not have a material adverse effect. Although we have not, in recent years, experienced any significant shortages of manufactured components or raw materials, and normally do not carry inventories of these items in excess of those reasonably required to meet our production and shipping schedule, the possibility of shortages exist especially in light of the weakened state of the supply base described above.

Employees

As of December 31, 2006, we had approximately 63,800 employees (including employees of our majority-owned joint ventures but excluding temporary employees and employees who are on approved forms of leave), of whom approximately 21,400 were employed in North America, approximately 33,800 were employed in Europe, approximately 4,400 were employed in South America and approximately 4,200 were employed in Asia. Approximately 16,800 of our employees are salaried and approximately 47,000 are hourly.

Environmental Matters

Governmental requirements relating to the discharge of materials into the environment, or otherwise relating to the protection of the environment, have had, and will continue to have, an effect on our operations and us. We have made and continue to make expenditures for projects relating to the environment, including pollution control devices for new and existing facilities. We are conducting a number of environmental investigations and remedial actions at current and former locations to comply with applicable requirements and, along with other companies, have been named a potentially responsible party for certain waste management sites. Each of these matters is subject to various uncertainties, and some of these matters may be resolved unfavorably to us.

A reserve estimate for each matter is established using standard engineering cost estimating techniques on an undiscounted basis. In the determination of such costs, consideration is given to the professional judgment of our environmental engineers, in consultation with outside environmental specialists, when necessary. At multi-party sites, the reserve estimate also reflects the expected allocation of total project costs among the various potentially responsible parties. As of December 31, 2006, we had reserves for environmental matters of \$57 million. In addition, in the 2003 agreement (the "Master Purchase Agreement") under which an affiliate of Blackstone purchased the shares of the subsidiaries of TRW Inc. ("Old TRW") engaged in the automotive business from Northrop (the "Acquisition"), Northrop agreed to indemnify us for 50% of any environmental liabilities associated with the operation or ownership of Old TRW's automotive business existing at or prior to the Acquisition, subject to certain exceptions. The Company has established a receivable from Northrop for a portion of this environmental liability as a result of the indemnification provided for in the Master Purchase Agreement.

We do not believe that compliance with environmental protection laws and regulations will have a material effect upon our capital expenditures, results of operations or competitive position. Our capital expenditures for environmental control facilities during 2007 and 2008 are not expected to be material to us. We believe that any liability that may result from the resolution of environmental matters for which sufficient information is available to support cost estimates will not have a material adverse effect on our financial position or results of operations. However, we cannot predict the effect on our financial position of expenditures for aspects of certain matters for which there is insufficient information. In addition, we cannot predict the effect of compliance with environmental laws and regulations with respect to unknown environmental matters on our financial position or results of operations or the possible effect of compliance with environmental requirements imposed in the future.

Available Company Information

TRW Automotive Holdings Corp.'s Internet website address is www.trwauto.com. Our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports filed or furnished pursuant to section 13(a) or 15(d) of the Securities Exchange Act of 1934 are available free of charge through our website as soon as reasonably practicable after they are electronically filed with, or furnished to, the Securities and Exchange Commission. Our Audit Committee Charter, Compensation Committee Charter, Corporate Governance and Nominating Committee Charter, Corporate Governance Guidelines and Standards of Conduct (our code of business conduct and ethics) are also available on our website and available in print to any shareholder who requests it.

ITEM 1A. RISK FACTORS

Loss of market share by the Big Three may adversely affect our results in the future.

Ford Motor Company, General Motors and the Chrysler group of DaimlerChrysler AG (the "Big Three") have been losing market share for vehicle sales in North America and, to a lesser extent, Europe. At the same time, Asian vehicle manufacturers have increased their share in such markets. Although we do have business with the Asian vehicle manufacturers, our customer base is more heavily weighted towards the Big Three. In addition, declining market share and inherent structural issues with the Big Three have led to recent announcements of an unprecedented level of production cuts. In order to address market share declines, reduced production levels, negative industry trends and other structural issues specific to their companies (such as significant overcapacity and pension and healthcare costs), the Big Three and certain of our other customers are undergoing various forms of restructuring initiatives (including, in certain cases, reorganization under bankruptcy laws). In the case of Ford, North American restructuring actions were accelerated and expanded during 2006 to remove additional production capacity over the next several years. In the case of the Chrysler group, in February 2007, Chrysler announced restructuring actions to significantly reduce overall North American production capacity. Such substantial restructuring initiatives undertaken by our major customers will have a ripple effect throughout our industry and may have a severe impact on our business and our common suppliers.

Escalating pricing pressures from our customers may adversely affect our business.

Pricing pressure in the automotive supply industry has been substantial and is likely to continue. Virtually all vehicle manufacturers seek price reductions in both the initial bidding process and during the term of the contract. Price reductions have impacted our sales and profit margins and are expected to do so in the future. If we are not able to offset continued price reductions through improved operating efficiencies and reduced expenditures, those price reductions may have a material adverse effect on our results of operations.

Commodity inflationary pressures may adversely affect our profitability and the viability of our Tier 2 and Tier 3 supply base.

The cost of some of the commodities we use in our business has increased. Ferrous metals, base metals, resins, yarns, energy costs and other petroleum-based products have become more expensive. This has put significant operational and financial burdens on us and our suppliers. It is usually difficult to pass increased prices for manufactured components and raw materials through to our customers in the form of price increases. Furthermore, our suppliers may not be able to handle the commodity cost increases and still perform as we expect. In fact, we have seen the number of bankruptcies or insolvencies increase due in part to the recent inflationary pressures. The unstable condition of some of our suppliers or their failure to perform has led to certain delivery delays and production issues and has negatively impacted certain of our businesses in 2006. The overall condition of our supply base may possibly lead to further delivery delays, production issues or delivery of non-conforming products by our suppliers in the future.

Our business would be materially and adversely affected if we lost any of our largest customers.

For the year ended December 31, 2006, sales to our four largest customers on a worldwide basis were approximately 55% of our total sales. Although business with each customer is typically split among numerous contracts, if we lost a major customer or that customer significantly reduced its purchases of our products, there could be a material adverse affect on our business, results of operations and financial condition.

Work stoppages or other labor issues at the facilities of our customers or other suppliers could adversely affect our operations.

The turbulence in the automotive industry and actions taken by our customers and other suppliers to address negative industry trends may have the side effect of exacerbating labor relations problems at those companies. If any of our customers experience a material work stoppage, that customer may halt or limit the purchase of our products. Similarly, a work stoppage at another supplier could interrupt production at our customer which would have the same effect. This could cause us to shut down production facilities relating to those products, which could have a material adverse effect on our business, results of operations and financial condition.

We may incur material losses and costs as a result of product liability, warranty and recall claims that may be brought against us.

In our business, we are exposed to product liability and warranty claims. In addition, we may be required to participate in a recall of a product. Vehicle manufacturers are increasingly looking to their suppliers for contribution when faced with product liability, warranty and recall claims and we have been subject to continuing efforts by our customers to change contract terms and conditions concerning warranty and recall participation. In addition, vehicle manufacturers have experienced increasing recall campaigns in recent years. Product liability, warranty and recall costs may have a material adverse effect on our financial condition.

Our variable rate indebtedness exposes us to interest rate risk, which could cause our debt costs to increase significantly.

A majority of our borrowings, including borrowings under TRW Automotive Inc.'s senior credit facilities, are at variable rates of interest and expose us to interest rate risk. As of December 31, 2006, approximately 55% of our total debt was at variable interest rates (or 71% when considering the effect of interest rate swaps). In view of recent

rising interest rates, the amount we are required to pay on our variable rate indebtedness has increased and may increase further even though the amount borrowed remained the same.

Strengthening of the U.S. dollar could materially impact our results of operations.

In 2006, over half of our sales originated outside the United States. We translate sales and other results denominated in foreign currencies into U.S. dollars for our consolidated financial statements. This translation is based on average exchange rates during a reporting period. During times of a strengthening U.S. dollar, our reported international sales and earnings would be reduced because foreign currencies may translate into fewer U.S. dollars.

Our available cash and access to additional capital may be limited by our substantial debt.

We have a significant amount of debt. This amount of debt may limit our ability to obtain additional financing for our business. It may also limit our ability to adjust to changing market conditions because of the covenants and restrictions in the debt. In addition, we have to devote substantial cash to the payment of interest and principal on the debt, which means that cash may not be used for other of our business needs. We may be more vulnerable to an economic or industry downturn than a company with less debt.

The cyclicality of automotive production and sales could adversely affect our business.

Automotive production and sales are highly cyclical and depend on general economic conditions, consumer spending and preferences, labor relations issues, regulatory requirements, trade agreements and other factors. The volume of automotive production has fluctuated from year to year, which leads to fluctuations in the demand for our products. Any significant economic decline that results in a reduction in automotive production and sales by vehicle manufacturers could have a material adverse effect on our results of operations.

Our pension and other post-retirement benefits expense and the funding requirements of our pension plans could materially increase.

Most of our employees participate in defined benefit pension plans or retirement/termination indemnity plans. The rate at which we are required to fund these plans depends on certain assumptions which depend in part on market conditions. As market conditions change, these assumptions may change, resulting in a decline in pension asset values. Future declines could materially increase the necessary funding status of our plans, and may require us to contribute more to these plans earlier than we anticipated. Also, this could significantly increase our pension expenses and reduce our profitability.

We also sponsor other post-retirement benefit ("OPEB") plans for most of our U.S. and some of our non-U.S. employees. We fund our OPEB obligations on a pay-as-you-go basis and have no plan assets. If health care costs in the future increase more than we anticipated, our actuarially determined liability and our related OPEB expense could increase along with future cash outlays.

We are subject to risks associated with our non-U.S. operations.

We have significant manufacturing operations outside the United States, including joint ventures and other alliances. International operations involve risks, including exchange controls and currency restrictions, currency fluctuations and devaluations, changes in local economic conditions, changes in laws and regulations and unsettled political conditions and possible terrorist attacks against United States' or other interests.

These and other factors may have a material adverse effect on our international operations or on our business, results of operations and financial condition.

We have recorded a significant amount of goodwill and other identifiable intangible assets, which may become impaired in the future.

We have recorded a significant amount of goodwill and other identifiable intangible assets, including customer relationships, trademarks and developed technologies. Goodwill and other net identifiable intangible assets were approximately \$3.0 billion as of December 31, 2006, or 27% of our total assets. Goodwill, which represents the

excess of cost over the fair value of the net assets of the businesses acquired, was approximately \$2.3 billion as of December 31, 2006, or 20% of our total assets.

Impairment of goodwill and other identifiable intangible assets may result from, among other things, deterioration in our performance, adverse market conditions, adverse changes in applicable laws or regulations, including changes that restrict the activities of or affect the products sold by our business, and a variety of other factors. The amount of any quantified impairment must be expensed immediately as a charge that is included in operating income. We are subject to financial statement risk in the event that goodwill or other identifiable intangible assets become impaired.

Our expected annual effective tax rate could be volatile and materially change as a result of changes in mix of earnings and other factors.

The overall effective tax rate is equal to our total tax expense as a percentage of our total earnings before tax. However, tax expense and benefits are not recognized on a global basis but rather on a jurisdictional or legal entity basis. Losses in certain jurisdictions provide no current financial statement tax benefit. In addition, certain taxing jurisdictions have statutory rates greater than or less than the United States. As a result, changes in the mix of projected earnings between jurisdictions, among other factors, could have a significant impact on our overall effective tax rate.

We may be adversely affected by environmental and safety regulations or concerns.

Laws and regulations governing environmental and occupational safety and health are complicated, change frequently and have tended to become stricter over time. As a manufacturing company, we are subject to these laws and regulations both inside and outside the United States. We may not be in complete compliance with such laws and regulations at all times. Our costs or liabilities relating to them may be more than the amount we have reserved, which difference may be material. We have spent money to comply with environmental requirements. In addition, certain of our subsidiaries are subject to pending litigation raising various environmental and human health and safety claims, including certain asbestos-related claims. While our annual costs to defend and settle these claims in the past have not been material, we cannot assure you that this will remain so in the future.

Developments or assertions by or against us relating to intellectual property rights could materially impact our business.

We own significant intellectual property, including a large number of patents, trademarks, copyrights and trade secrets, and are involved in numerous licensing arrangements. Our intellectual property plays an important role in maintaining our competitive position in a number of the markets that we serve. Developments or assertions by or against us relating to intellectual property rights could materially impact our business.

Because Blackstone controls us, the influence of our public shareholders over significant corporate actions will be limited, and conflicts of interest between Blackstone and us or our public shareholders could arise in the future.

Currently an affiliate of The Blackstone Group L.P. ("Blackstone") beneficially owns approximately 57% of our outstanding shares of common stock. As a result, Blackstone has the power to control all matters submitted to our stockholders, elect our directors and exercise control over our decisions to enter into any corporate transaction and has the ability to prevent any transaction that requires the approval of stockholders regardless of whether or not other stockholders believe that any such transactions are in their own best interests.

ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

ITEM 2. PROPERTIES

Our principal executive offices are located in Livonia, Michigan. Our operations include numerous manufacturing, research and development, warehousing facilities and offices. We own or lease principal facilities located in 12 states in the United States and in 25 other countries as follows: Austria, Brazil, Canada, China, the Czech Republic, France, Germany, Italy, Japan, Malaysia, Mexico, Poland, Portugal, Romania, Singapore, Slovakia, South Africa, South Korea, Spain, Sweden, Switzerland, Thailand, Tunisia, Turkey, and the United Kingdom. Approximately 51% of our principal facilities are used by the Chassis Systems segment, 26% are used by the Occupant Safety Systems segment and 23% are used by the Automotive Components segment. Our corporate headquarters are contained within the Chassis Systems numbers below.

Of the total number of principal facilities operated by us, approximately 57% of such facilities are owned and 43% are leased.

A summary of our principal facilities, by segment, type of facility and geographic region, as of January 31, 2007 is set forth in the following tables. Additionally, where more than one segment utilizes a single facility, that facility is categorized by the purposes for which it is primarily used.

Chassis Systems

Principal Use of Facility	North America	Europe	Asia Pacific(2)	Other	Total
Research and Development	3	4	2	1	10 ·
Manufacturing(1)	23	33	13	3	72
Warehouse	1	6	1	1	9
Office	_2	_8	_7	=	<u>17</u>
Total	<u>29</u>	<u>51</u>	<u>23</u>	_5	108

Occupant Safety Systems

Principal Use of Facility	North America	Europe	Asia Pacific(2)	Other	Total
Research and Development	3	. 5		_	8
Manufacturing(1)	9	21	_	2	32
Warehouse	3	5	_		8
Office	1	_5	=	=	<u>_6</u>
Total	<u>16</u>	<u>36</u>	= '	_2	<u>54</u>

Automotive Components

Principal Use of Facility	North America	Europe	Asia Pacific	Other	Total
Research and Development	1 .	— .	_	_	1
Manufacturing(1)	9	22	9	3	43
Warehouse	2	, 1	- ,	_	3
Office	_2	=	=	=	_2
Total	<u>14</u>	<u>23</u>	. 9	_3	<u>49</u>

⁽¹⁾ Although primarily classified as Manufacturing locations, several Occupant Safety Systems — Europe sites, amongst others, maintain a large Research and Development presence located within the same facility as well.

⁽²⁾ For management reporting purposes Chassis Systems — Asia Pacific contains several primarily Occupant Safety Systems facilities including a Research and Development Technical Center and three Manufacturing locations.

ITEM 3. LEGAL PROCEEDINGS

Various claims, lawsuits and administrative proceedings are pending or threatened against our subsidiaries, covering a wide range of matters that arise in the ordinary course of our business activities with respect to commercial, patent, product liability, environmental and occupational safety and health law matters. We face an inherent business risk of exposure to product liability and warranty claims in the event that our products actually or allegedly fail to perform as expected or the use of our products results, or is alleged to result, in bodily injury and/or property damage. Accordingly, we could experience material warranty or product liability losses in the future. In addition, our costs to defend the product liability claims have increased over time.

While certain of our subsidiaries have been subject in recent years to asbestos-related claims, we believe that such claims will not have a material adverse effect on our financial condition or results of operations. In general, these claims seek damages for illnesses alleged to have resulted from exposure to asbestos used in certain components sold by our subsidiaries. We believe that the majority of the claimants were assembly workers at the major U.S. automobile manufacturers. The vast majority of these claims name as defendants numerous manufacturers and suppliers of a wide variety of products allegedly containing asbestos. We believe that, to the extent any of the products sold by our subsidiaries and at issue in these cases contained asbestos, the asbestos was encapsulated. Based upon several years of experience with such claims, we believe that only a small proportion of the claimants has or will ever develop any asbestos-related impairment.

Neither our settlement costs in connection with asbestos claims nor our annual legal fees to defend these claims have been material in the past. These claims are strongly disputed by us and it has been our policy to defend against them aggressively. We have been successful in obtaining the dismissal of many cases without any payment whatsoever. Moreover, there is significant insurance coverage with solvent carriers with respect to these claims. However, while our costs to defend and settle these claims in the past have not been material, we cannot assure you that this will remain so in the future.

We believe that the ultimate resolution of the foregoing matters will not have a material effect on our financial condition or results of operations.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

During the fourth quarter of the year covered by this report, no matters were submitted to a vote of security holders.

PART II

ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Our common stock is listed on the New York Stock Exchange under the symbol "TRW". As of February 14, 2007, we had 98,289,051 shares of common stock, \$.01 par value, outstanding (98,293,719 shares issued less 4,668 shares held as treasury stock) and 181 holders of record of such common stock. The transfer agent and registrar for our common stock is National City Bank.

The tables below show the high and low sales prices for our common stock as reported by the New York Stock Exchange, for each quarter in 2006 and 2005.

Price Range of

		on Stock
Year Ended December 31, 2006	High	Low
4 th Quarter	\$26.89	\$18.88
3 rd Quarter	\$28.22	\$22.74
2 nd Quarter	\$28.61	\$22.00
1 st Quarter	\$29.15	\$22.91

		lange of on Stock
Year Ended December 31, 2005	High	Low
4 th Ouarter	\$29.49	\$23.52
3 rd Quarter		\$24.14
2 nd Quarter	\$24.74	\$17.64
1 st Ouarter		\$18.75

Issuer Purchases of Equity Securities

The independent trustee of our 401(k) plans and similar plans purchases shares in the open market to fund investments by employees in our common stock, one of the investment options available under such plans, and matching contributions in Company stock to employee investments. In addition, our stock incentive plan permits payment of an option exercise price by means of cashless exercise through a broker and for the satisfaction of tax obligations upon exercise of options and the vesting of restricted stock units through stock withholding. However, the Company does not believe such purchases or transactions are issuer repurchases for the purposes of this Item 5 of this Report on Form 10-K. In addition, although our stock incentive plan also permits the satisfaction of tax obligations upon the vesting of restricted stock through stock withholding, there was no such withholding in the fourth quarter of 2006.

Dividend Policy

We do not currently pay any cash dividends on our common stock, and instead intend to retain any earnings for debt repayment, future operations and expansion. The amounts available to us to pay cash dividends are restricted by our debt agreements. Under TRW Automotive Inc.'s senior credit facilities, we have a limited ability to pay dividends on our common stock pursuant to a formula based on our consolidated net income after January 1, 2005 and our leverage ratio as specified in the amended and restated credit agreement. The indentures governing the notes also limit our ability to pay dividends, except that payment of dividends up to 6.0% per annum of the net proceeds received by TRW Automotive Inc. from any public offering of common stock or contributed to TRW Automotive Inc. by us or TRW Automotive Intermediate Holdings from any public offering of common stock is allowed. Any decision to declare and pay dividends in the future will be made at the discretion of our board of directors and will depend on, among other things, our results of operations, cash requirements, financial condition, contractual restrictions and other factors that our board of directors may deem relevant.

Equity Compensation Plan Information

The following table provides information about our equity compensation plans as of December 31, 2006.

Plan Category	Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights	Weighted-Average Exercise Price of Outstanding Options, Warrants and Rights	Number of Securities Remaining Available for Future Issuance under Equity Compensation Plans(1)
Equity compensation plans approved by security holders(2)	9,557,774	\$18.17(3)	4,864,624
Equity compensation plans not approved by security holders	N/A	<u>N/A</u>	N/A
Total	9,557,774	<u>\$18.17</u>	4,864,624

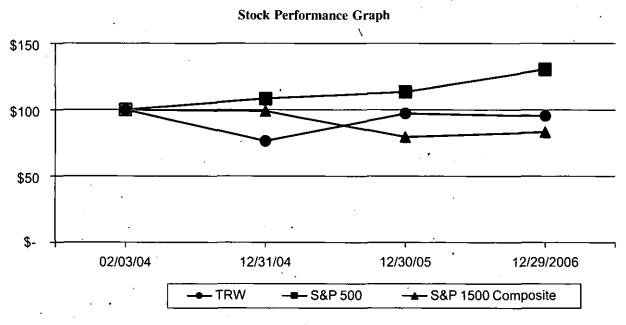
⁽¹⁾ Excludes securities reflected in the first column, "Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights."

⁽²⁾ The TRW Automotive Holdings Corp. 2003 Stock Incentive Plan was approved by our stockholders prior to our initial public offering.

⁽³⁾ Represents the weighted average exercise price of outstanding stock options of 8,757,897 as of December 31, 2006. The remaining securities outstanding as of December 31, 2006 represent restricted stock units of 799,877, which have an exercise price of \$0, and have been excluded from the weighted average exercise price above.

Stock Performance Graph

The graph below provides an indicator of our cumulative total stockholder return as compared with Standard & Poor's 500 Stock Index and the Standard & Poor's 1500 Auto Parts & Equipment Index. The graph assumes an initial investment of \$100. The graph covers a period of time beginning in February 2004, when our common stock first traded on the New York Stock Exchange, through December 29, 2006, which represents the last trading day of the year.



	Ticker	02/03/04	12/31/04	12/30/05(1)	12/29/06(1)
TRW Automotive	TRW	\$100.00	\$ 76.38	\$ 97.23	\$ 95.46
S&P 500	SPX	\$100.00	\$108.41	\$113.44	\$130.58
S&P 1500 Composite Auto Parts and Equipment	SISALITE	\$100.00	\$ 00.03	\$ 79.42	¢ 92 17
Index	S15AUTP	\$100.00	\$ 99.03	\$ 79.42	\$ 83.1

⁽¹⁾ Represents the last trading day of the year.

ITEM 6. SELECTED FINANCIAL DATA

Predecessor and Successor Company. As a result of the Acquisition, all references in this report to "TRW Automotive," the "Company," "we," "our" and "us" mean, unless the context indicates otherwise, (i) our predecessor, which is the former TRW Automotive Inc. (which we did not acquire and was renamed Richmond TAI Corp.) and its subsidiaries and the other subsidiaries, divisions and affiliates of Old TRW that together constituted the automotive business of Old TRW, for the periods prior to February 28, 2003, the date the Acquisition was consummated, and (ii) the successor and registrant, TRW Automotive Holdings Corp. and its subsidiaries, that own and operate the automotive business of Old TRW as a result of the Acquisition. Our predecessor's 51% interest in the joint venture, TRW Koyo Steering Systems Company ("TKS"), was not transferred to us as part of the Acquisition. In addition, when the context so requires, we use the term "Predecessor" to refer to the historical operations of our predecessor prior to the Acquisition and "Successor" to refer to our historical operations following the Acquisition, and we use the terms "we," "our" and "us" to refer to the Predecessor and the Successor collectively. The historical financial data for the periods prior to the Acquisition appearing below are those of our predecessor and represent the combined financial statements of Old TRW's automotive business. Prior to the Acquisition, our predecessor operated as a segment of Old TRW, which was acquired by Northrop on December 11, 2002.

The selected financial data of the Successor as of and for the years ended December 31, 2006, December 31, 2005, December 31, 2004 and for the ten months ended December 31, 2003 have been derived from our audited consolidated financial statements, and have been prepared on a different basis of accounting than used by the Predecessor in its annual combined financial statements as a result of the consummation of the Acquisition on February 28, 2003. The selected financial data of the Predecessor for the two months ended February 28, 2003, the year ended December 31, 2002, and as of December 31, 2002 have been derived from the audited combined financial statements of our Predecessor company.

The tables should be read in conjunction with "Item 7 — Management's Discussion and Analysis of Financial Condition and Results of Operations," our consolidated financial statements included elsewhere in this report and the combined financial statements of our predecessor company for discussion of items affecting the comparability of results of operations. The following financial information for the periods prior to the Acquisition may not reflect what our results of operations, financial position and cash flows would have been had we operated as a separate, stand-alone entity during the periods presented, or what our results of operations, financial position and cash flows will be in the future.

•	Successor						Predecessor				
,			ed Decen	d December 31,		Ten Months Ended December 31,	Ended Ended		d End		
				2005	2004		2003	2003			002
				(In	mil	lions, exc	ept per share amounts)				
Statements of Operations Data:											•
Sales	\$1	3,144	\$	12,643	\$	12,011	\$9,435	\$1	,916	\$10	0,630
Earnings (losses) from continuing operations		176		204		29	(101)		31		164
Net earnings (losses)	\$	176	\$	204	\$	29	\$ (101) ·	\$.	31.	\$	164
Earnings (Losses) Per Share(1):	•			٠.					•		
Basic earnings (losses) per share:	•										
Earnings (losses) per share	\$	1.76	\$	2.06	\$	0.30	\$(1.16)	٠	•	•	
Weighted average shares		100.0		99.1		97.8	86.8				
Diluted earnings (losses) per share:											
Earnings (losses) per share	\$	1.71	\$	1.99	\$	0.29	\$(1.16)				
Weighted average shares		103.1		102.3		100.5	86.8				

			Predecessor			
	2006	2005	2004	2003	2002	
		(Dollars in millions)				
Balance sheet data:	•					
Total assets	\$11,133	\$10,230	\$10,114	\$9,907	\$10,948	
Total liabilities	8,627	8,916	8,944	9,129	8,476	
Total debt (including short-term debt and current portion of long-term debt)(2)	3,032	3,236	3,181	3,808	3,925	

⁽¹⁾ Earnings per share are calculated by dividing net earnings (losses) by the weighted average shares outstanding. Earnings per share are not applicable for the historical Predecessor periods as there were no shares outstanding during those periods. Basic and diluted earnings per share for the ten months ended December 31, 2003 have been calculated based on the weighted average shares outstanding for the period adjusted to give effect to the 100 for 1 stock split effected on January 27, 2004. Shares issuable pursuant to outstanding common stock options under our 2003 Stock Incentive Plan have been excluded from the computation of 2003 diluted earnings per share because their effect is anti-dilutive due to the net loss reflected for such period.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Executive Overview

Our Business. We are among the world's largest and most diversified suppliers of automotive systems, modules and components to global automotive original equipment manufacturers, or OEMs, and related aftermarkets. We conduct substantially all of our operations through subsidiaries. These operations primarily encompass the design, manufacture and sale of active and passive safety related products. Active safety related products principally refer to vehicle dynamic controls (primarily braking and steering), and passive safety related products principally refer to occupant restraints (primarily air bags and seat belts) and safety electronics (electronic control units and crash and occupant weight sensors). We are primarily a "Tier 1" supplier, with over 86% of our end-customer sales in 2006 made to major OEMs. We operate our business along three segments: Chassis Systems, Occupant Safety Systems and Automotive Components.

Despite a difficult business environment in the automotive supply industry, especially in North America, the Company performed well for the year ended December 31, 2006. During 2006, we achieved net sales growth of 4%, to \$13.1 billion in 2006 from \$12.6 billion in 2005. The increase resulted primarily from a higher level of sales from new product areas and higher volumes on certain platforms, the consolidation of Dalphi Metal Espana, S.A. ("Dalphimetal"), which was acquired in October 2005, into our operations for a full year, and foreign currency translation, partially offset by pricing provided to customers and lower industry production volumes. Operating income for 2006 was \$636 million, an increase of \$83 million as compared to the prior year. The increase in operating income resulted primarily from a decrease of \$79 million in charges related to restructuring actions and asset impairments, which reflects approximately \$15 million of higher net curtailment gains related to restructuring in 2006. Operating income for 2006 also includes a decrease in earnings before taxes of \$25 million in our Automotive Components segment driven primarily by excessive launch related costs, commodity inflation, price reductions and supplier quality issues. Net earnings for 2006 were \$176 million as compared to \$204 million in 2005. Results for 2006 included a pre-tax loss on retirement of debt of \$57 million related to the repurchase of certain bonds.

⁽²⁾ Total debt excludes any off-balance sheet borrowings under receivables facilities. As of December 31, 2006, 2005, 2004 and 2003, we had no advances outstanding under our receivables facilities. Our U.S. receivables facility can be treated as a general financing agreement or as an off-balance sheet arrangement depending on the level of loans to the borrower as further described in "ITEM 7 — Management's Discussion and Analysis of Financial Condition and Results of Operations — Off-balance Sheet Arrangements."

The Unfavorable Automotive Climate. The automotive and automotive supply industries continued to experience unfavorable developments during 2006 and the last several years, many of which we expect to remain in the near term. These developments and trends include:

- a decline in market share and significant enacted or announced production cuts among some of our largest customers, including the North American operations of Ford Motor Company, General Motors Corporation and the Chrysler group of DaimlerChrysler AG (the "Big Three");
- the deteriorating financial condition of certain of our customers and the resulting uncertainty as they undergo
 (or contemplate undergoing) restructuring initiatives, including in certain cases, significant capacity
 reductions and/or reorganization under bankruptcy laws;
- the continued rise in inflationary pressures impacting certain commodities such as petroleum-based products, resins, yarns, ferrous metals, aluminum, base metals, and other chemicals;
- a consumer shift in the North American market away from sport utility vehicles and light trucks to more fuel efficient cross-over utility vehicles and passenger cars;
- the growing concerns over the economic viability of our Tier 2 and Tier 3 supply base as they face inflationary pressures and financial instability in certain of their customers;
- · continuing pricing pressure from OEMs; and
- · volatility of the U.S. dollar against other currencies, mainly the Euro.

In recent years and throughout 2006, the Big Three have seen a steady decline in their market share for vehicle sales in North America and, to a lesser extent, Europe, with Asian OEMs increasing their share in such markets. The Big Three's North American operations, in particular, continue to suffer significantly in this regard. Although we do have business with the Asian OEMs, our customer base is more heavily weighted toward the Big Three. In addition, declining market share and inherent structural issues with the Big Three have led to recent announcements of unprecedented levels of production cuts, the most significant of which occurred in the fourth quarter of 2006. In order to address market share declines, reduced production levels, negative industry trends and other structural issues specific to their companies (such as significant overcapacity and pension and healthcare costs), Ford, GM and certain of our other customers are undergoing various forms of restructuring initiatives (including, in certain cases, reorganization under bankruptcy laws). In the case of Ford, North American restructuring actions have been accelerated and expanded during 2006 to remove additional production capacity over the next several years. In the case of the Chrysler group, in February 2007, Chrysler announced restructuring actions to significantly reduce overall North American production capacity. Such substantial restructuring initiatives undertaken by our major customers will have a ripple effect throughout our industry and may have a severe impact on our business and our common suppliers.

In addition, work stoppages or other labor issues that may potentially occur at these customers' or their suppliers' facilities may have a material negative effect on us. Such work stoppages, shutdowns, or other labor issues would have a material adverse affect on us.

Throughout 2006, commodity inflation continued, albeit at a more moderate pace than in 2005. Costs of petroleum-based products, resins, yarns and energy costs continued to increase through the end of 2006, while the costs of ferrous metals once again began to rise. Furthermore, despite the recent stabilization of aluminum and other base metal prices which increased during the first half of 2006, such costs remain inflated compared to the same period of 2005. Consequently, overall commodity inflation pressures remain a significant concern for our business and have placed a considerable operational and financial burden on the Company. We expect such inflationary pressures to continue into the foreseeable future, and continue to work with our suppliers and customers to mitigate the impact of increasing commodity costs. However, it is generally difficult to pass increased prices for manufactured components and raw materials through to our customers in the form of price increases.

Furthermore, because we purchase various types of equipment, raw materials and component parts from our suppliers, we may be adversely affected by their failure to perform as expected or if they are unable to adequately mitigate inflationary pressures. These pressures have proven to be insurmountable to some of our suppliers and we

have seen the number of bankruptcies or insolvencies increase due in part to the recent inflationary pressures. While the unstable condition of some of our suppliers or their failure to perform has not led to any material disruptions thus far, it has led to certain delivery delays and production issues, and has negatively impacted certain of our businesses in 2006. The overall condition of our supply base may possibly lead to further delivery delays, production issues or delivery of non-conforming products by our suppliers in the future. As such, we continue to monitor our vendor base for the best source of supply.

Fuel price fluctuations, while recently declining from record highs, have continued to concern consumers. As a result, there remains a shift in the North American market to more fuel-efficient vehicles away from sport utility vehicles and light trucks. This shift has accelerated in the last half of 2006, extending into heavy duty pickup trucks. Sport utility and light and heavy duty truck platforms tend to be higher margin products for OEMs and suppliers than car platforms. While this change has negatively impacted the mix of our product sales, we provide content for both passenger car and sport utility/light truck platforms and therefore the effect to TRW is somewhat mitigated.

Pricing pressure from our customers is characteristic of the automotive parts industry. This pressure is substantial and will continue. Virtually all OEMs have policies of seeking price reductions each year. Consequently, we have been forced to reduce our prices in both the initial bidding process and during the terms of contractual arrangements. We have taken steps to reduce costs and resist price reductions; however, price reductions have negatively impacted our sales and profit margins and are expected to do so in the future. In addition to pricing concerns, we continue to be approached by our customers for changes in terms and conditions in our contracts concerning warranty and recall participation and payment terms on product shipped. We believe that the likely resolution of these proposed modifications will not have a material adverse effect on our financial condition; results of operations or cash flow.

Company Efforts in Response to the Automotive Climate. Despite the aforementioned ongoing negative trends, we were able to achieve solid operating results during 2006. The effect of the unfavorable industry trends and developments was mitigated by, among other things, our customer, product and geographic diversity. We also benefited from sales growth, continued demand for safety products, continued implementation of previously announced restructuring actions and targeted cost reductions throughout our businesses.

We have significant exposure to the European market, with approximately 57% of our 2006 sales generated from that region. Our geographic diversity and presence in this region has helped offset many of the negative industry pressures and sales declines experienced in the North American market. The European market remains extremely competitive, and similar to the North American market, has also experienced the major inroads made by Asian manufacturers into the region over the past few years. While many of our major OEM customers have implemented, or are in the process of implementing varying levels of restructuring actions in North America, no significant actions have been experienced over the past few years in the European market. We are not aware of, nor do we anticipate, any major restructuring aimed at eliminating vehicle assembly capacity at our major European customers.

While we continue our efforts to mitigate the risks described above, we expect the negative industry trends to continue in the near future, thereby impacting the first half of 2007. There can be no assurances that the results of our ongoing efforts will continue to be successful in the future or that we will not experience a decline in sales, increased costs or disruptions in supply or a significant strengthening of the U.S. dollar compared to other currencies, or that these items will not adversely impact our future earnings. We will continue to evaluate the negative industry trends referred to above, including the deteriorating financial condition of certain of our customers and suppliers, and whether additional actions may be required to mitigate those trends. Such actions may include further plant rationalization above the 17 facilities we have closed or announced for closure since the beginning of 2005, as well as additional global capacity optimization efforts across our businesses.

Our Debt and Capital Structure. On an ongoing basis we monitor, and may modify, our debt and capital structure to reduce associated costs and provide greater financial and covenant flexibility. During 2006, we repurchased all of our subsidiary Lucas Industries Limited's £94.6 million 10%% bonds due 2020, for £137 million, or approximately \$243 million. We also reduced the committed amount of our U.S. receivables facility from \$400 million to \$250 million due to decreased availability under the facility as a result of certain customer credit rating downgrades below investment grade. On January 19, 2007, we further reduced the committed amount of the

receivables facility to \$209 million and amended certain of its terms to increase the availability of funding under the U.S. facility. We may make further repurchases of notes or other debt securities or refinance our outstanding debt from time to time as conditions warrant.

Our variable rate indebtedness exposes us to interest rate risk, which could cause our debt costs to increase significantly. A majority of our borrowings, including borrowings under TRW Automotive Inc.'s senior credit facilities, are at variable rates of interest and expose us to interest rate risk. As of December 31, 2006, approximately 55% of our total debt was at variable interest rates (or 71% when considering the effect of interest rate swaps). As interest rates increase, the amount we are required to pay on our variable rate indebtedness increases even though the amount borrowed remains the same.

Effective Tax Rate. Changes in our debt and capital structure, among other items, may impact our effective tax rate. Our overall effective tax rate is equal to consolidated tax expense as a percentage of consolidated earnings before tax. However, tax expense and benefits are not recognized on a global basis but rather on a jurisdictional or legal entity basis. We are in a position whereby losses incurred in certain tax jurisdictions provide no current financial statement benefit. In addition, certain jurisdictions have statutory rates greater than or less than the United States statutory rate. As such, changes in the mix of earnings between jurisdictions could have a significant impact on our overall effective tax rate in future periods. Changes in tax law and rates could also have a significant impact on the effective rate in future periods.

Restructuring Charges and Asset Impairments. We continually evaluate our competitive position in the automotive supply industry and whether actions are required to maintain or improve our standing. Such actions may include plant rationalization or global capacity optimization across our businesses. Accordingly, we have closed or announced the closure of 17 facilities since the beginning of 2005.

For the year ended December 31, 2006, we recorded restructuring charges of \$24 million related to the closure or announced closure of various facilities. During 2006, we closed six facilities resulting in employee reductions of approximately 1,200. Restructuring charges included cash charges of \$37 million for severance and other costs and \$7 million of net non-cash asset impairments related to restructuring actions, offset by \$20 million of net curtailment gains. Also in 2006, we incurred \$6 million of other asset impairments not related to restructuring actions.

For the year ended December 31, 2005, we recorded charges of \$94 million for actions that resulted in the closing of five plants and employee reductions of approximately 1,400. For the year ended December 31, 2005, cash charges were \$85 million for severance and costs related to the consolidation of certain facilities and non-cash asset impairments were \$14 million related to restructuring actions, offset by \$5 million of net curtailment gains. Also in 2005, we incurred \$15 million of other asset impairments not related to restructuring actions.

For the year ended December 31, 2004, we recorded charges of \$38 million for actions that resulted in the closing of two plants and employee reductions of approximately 770. For the year ended December 31, 2004, cash charges were \$37 million for severance and costs related to the consolidation of certain facilities, and non-cash asset impairment charges were \$1 million.

Critical Accounting Estimates

The critical accounting estimates that affect our financial statements and that use judgments and assumptions are listed below. In addition, the likelihood that materially different amounts could be reported under varied conditions and assumptions is noted.

Product Recalls. We are at risk for product recall costs. Recall costs are costs incurred when the customer or we decide to recall a product through a formal campaign, soliciting the return of specific products due to a known or suspected safety concern. In addition, the National Highway Traffic Safety Administration ("NHTSA") has the authority, under certain circumstances, to require recalls to remedy safety concerns. Product recall costs typically include the cost of the product being replaced, customer cost of the recall and labor to remove and replace the defective part.

Recall costs are recorded based on management estimates developed in conjunction with independent thirdparty actuaries engaged by us to establish loss projections based on historical claims data. Based on this actuarial estimation methodology, we accrue for expected but unannounced recalls when revenues are recognized upon shipment of product. In addition, we accrue for announced recalls based on our best estimate of our obligation under the recall action when such an obligation is probable and estimable.

Valuation Allowances on Deferred Income Tax Assets. In assessing the realizability of deferred tax assets, we consider whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. Management considers historical losses, the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax planning strategies in making this assessment. We determined that we could not conclude that it was more likely than not that the benefits of certain deferred income tax assets would be realized. The valuation allowance we recorded reduced to zero the net carrying value of all United States and certain foreign net deferred tax assets. We expect the deferred tax assets, net of the valuation allowance, to be realized as a result of the reversal of existing taxable temporary differences in the United States and as a result of projected future taxable income and the reversal of existing taxable temporary differences in certain foreign jurisdictions.

Environmental. Governmental regulations relating to the discharge of materials into the environment, or otherwise relating to the protection of the environment, have had, and will continue to have, an effect on our operations. We have made and continue to make expenditures for projects relating to the environment, including pollution control devices for new and existing facilities. We are conducting a number of environmental investigations and remedial actions at current and former locations to comply with applicable requirements and along with other companies, have been named a potentially responsible party for certain waste management sites.

A reserve estimate for each matter is established using standard engineering cost estimating techniques on an undiscounted basis. In the determination of such costs, consideration is given to the professional judgment of our environmental engineers, in consultation with outside environmental specialists, when necessary. At multi-party sites, the reserve estimate also reflects the expected allocation of total project costs among the various potentially responsible parties. Each of the environmental matters is subject to various uncertainties, and some of these matters may be resolved unfavorably to us. We believe that any liability, in excess of amounts accrued in our consolidated financial statements, that may result from the resolution of these matters for which sufficient information is available to support cost estimates, will not have a material adverse affect on our financial position, results of operations or cash flows. However, we cannot predict the effect on our financial position, results of operations or cash flows for aspects of certain matters for which there is insufficient information. In addition, we cannot predict the effect of compliance with environmental laws and regulations with respect to unknown environmental matters.

Pensions. We account for our defined benefit pension plans in accordance with Statement of Financial Accounting Standards ("SFAS") No. 87, "Employers' Accounting for Pensions" ("SFAS No. 87"), which requires that amounts recognized in financial statements be determined on an actuarial basis. This determination involves the selection of various assumptions, including an expected rate of return on plan assets and a discount rate.

A key assumption in determining our net pension expense in accordance with SFAS No. 87 is the expected long-term rate of return on plan assets. The expected return on plan assets that is included in pension expense is determined by applying the expected long-term rate of return on assets to a calculated market-related value of plan assets, which recognizes changes in the fair value of plan assets in a systematic manner over five years. Asset gains and losses will be amortized over five years in determining the market-related value of assets used to calculate the expected return component of pension income. We review our long-term rate of return assumptions annually through comparison of our historical actual rates of return with our expectations, and consultation with our actuaries and investment advisors regarding their expectations for future returns. While we believe our assumptions of future returns are reasonable and appropriate, significant differences in our actual experience or significant changes in our assumptions may materially affect our pension obligations and our future pension expense. The weighted average expected long-term rate of return on assets used to determine net periodic benefit cost for 2006 was 6.97% as compared to 7.60% for 2005 and 7.82% for 2004.

Another key assumption in determining our net pension expense is the assumed discount rate to be used to discount plan liabilities. The discount rate reflects the current rate at which the pension liabilities could be effectively settled. In estimating this rate, we look to rates of return on high quality, fixed-income investments that receive one of

the two highest ratings given by a recognized ratings agency, and that have cash flows similar to those of the underlying benefit obligation. The weighted average discount rate used to calculate the benefit obligations as of December 31, 2006 was 5.08% as compared to 5.04% as of December 31, 2005. The weighted average discount rate used to determine net periodic benefit cost for 2006 was 5.04% as compared to 5.53% for 2005 and 5.64% for 2004.

Based on our assumptions as of October 31, 2006, the measurement date, a change in these assumptions, holding all other assumptions constant, would have the following effect on our pension costs and obligations on an annual basis:

		Imp	act on Net Pe	riodic Be	enefit Cost	1
		Increa	ase		Decrea	ise
	U.S.	U.K.	All Other	U.S.	U.K.	All Other
•	(Dollars in millions)					
.25% change in discount rate	. \$(1)	\$ -	\$(1)	\$ —	\$(1)	\$1
.25% change in expected long-term rate of	. ,					
return	. (2)	(13)	. (1)	2	13	1
			Impact on O	bligation	าร	
		Increase			Decrea	se
•	U.S.	U.K.	All Other	U.S.	U.K.	All Other
			(Dollars in	m <mark>illion</mark> s)		
.25% change in discount rate	\$(29)	\$(226)	\$(31)	\$28	\$231	\$33

SFAS No. 87 and the policies we have used (most notably the use of a calculated value of plan assets for pensions as further described above), generally reduce the volatility of pension expense that would otherwise result from changes in the value of the pension plan assets and pension liability discount rates. A substantial portion of our pension benefits relate to our plans in the United States and the United Kingdom.

Our 2007 pension (income) expense is estimated to be approximately less than \$(1) million in the U.S., \$(53) million in the U.K. and \$47 million for the rest of the world (based on December 31, 2006 exchange rates). During 2006 and 2005, certain amendments reducing future benefits for nonunion participants were adopted that will reduce future service costs. We expect to contribute approximately \$73 million to our U.S. pension plans and approximately \$47 million to our non-U.S. pension plans in 2007.

Other Post-Retirement Benefits. We account for our Other Post-Retirement Benefits ("OPEB") in accordance with SFAS No. 106, "Employers' Accounting for Post-Retirement Benefits Other Than Pensions," which requires that amounts recognized in financial statements be determined on an actuarial basis. This determination requires the selection of various assumptions, including a discount rate and health care cost trend rates used to value benefit obligations. The discount rate reflects the current rate at which the OPEB liabilities could be effectively settled at the end of the year. In estimating this rate, we look to rates of return on high quality, fixed-income investments that receive one of the two highest ratings given by a recognized ratings agency and that have cash flows similar to those of the underlying benefit obligation. We develop our estimate of the health care cost trend rates used to value benefit obligations through review of our recent health care cost trend experience and through discussions with our actuary regarding the experience of similar companies. Changes in the assumed discount rate or health care cost trend rate can have a significant impact on our actuarially determined liability and related OPEB expense.

The following are the significant assumptions used in the measurement of the accumulated projected benefit obligations ("APBO") as of the October 31 measurement date:

	2006		2005	
	U.S.	Rest of World	U.S.	Rest of World
Discount rate	5.75%	5.00%	5.50%	5.25%
Initial health care cost trend rate at end of year	9.00%	9.00%	10.00%	9.00%
Ultimate health care cost trend rate	5.00%	5.00%	5.00%	5.00%
Year in which ultimate rate is reached	2011	2015	2011	2014

Based on our assumptions as of October 31, 2006, the measurement date, a change in these assumptions, holding all other assumptions constant, would have the following effect on our OPEB expense and obligations on an annual basis:

	Post-Re	on Net tirement it Cost
	Increase	Decrease
	(Dollars i	n millions)
.25% change in discount rate	\$ (1)	\$ 1
1% change in assumed health care cost trend rate	\$ 7	\$(5)
		ect on ations
	Increase	Decrease
· ·	(Dollars i	n millions)
.25% change in discount rate	\$(13)	\$ 14

Our 2007 OPEB expense is estimated to be approximately \$25 million (based on December 31, 2006 exchange rates), and includes the effects of the adoption of certain 2006 and 2005 amendments which reduce future benefits for nonunion participants. We fund our OPEB obligation on a pay-as-you-go basis. We expect to contribute approximately \$53 million on a pay-as-you-go basis in 2007.

Goodwill. In connection with the Acquisition, we applied the provisions of SFAS No. 141, "Business Combinations" ("SFAS No. 141"). Goodwill, which represents the excess of cost over the fair value of the net assets of the businesses acquired, was approximately \$2.3 billion as of December 31, 2006, or 20% of our total assets.

In accordance with SFAS No. 142, "Goodwill and Other Intangible Assets" ("SFAS No. 142"), we perform annual impairment testing at a reporting unit level. To test goodwill for impairment, we estimate the fair value of each reporting unit and compare the estimated fair value to the carrying value. If the carrying value exceeds the estimated fair value, then a possible impairment of goodwill exists and requires further evaluation. Estimated fair values are based on the cash flows projected in the reporting units' strategic plans and long-range planning forecasts (see "— Impairment of Long-Lived Assets and Intangibles"), discounted at a risk-adjusted rate of return.

As the estimated fair values of our reporting units have exceeded their carrying values at each testing date since adoption of SFAS No. 142 in 2002, we have recorded no goodwill impairment. While we believe our estimates of fair value are reasonable based upon current information and assumptions about future results, changes in our businesses, the markets for our products, the economic environment and numerous other factors could significantly alter our fair value estimates and result in future impairment of recorded goodwill. We are subject to financial statement risk in the event that goodwill becomes impaired.

Impairment of Long-Lived Assets and Intangibles. We evaluate long-lived assets and definite-lived intangible assets for impairment when events and circumstances indicate that the assets may be impaired and the undiscounted cash flows to be generated by those assets are less than their carrying value. If the undiscounted cash flows are less than the carrying value of the assets, the assets are written down to their fair value. We also evaluate the useful lives of intangible assets each reporting period.

The determination of undiscounted cash flows is based on the businesses' strategic plans and long-range planning forecasts. The revenue growth rates included in the plans are based on industry specific data. We use external vehicle build assumptions published by widely used external sources and market share data by customer based on known and targeted awards over a five-year period. The projected profit margin assumptions included in the plans are based on the current cost structure and anticipated cost reductions. If different assumptions were used in these plans, the related undiscounted cash flows used in measuring impairment could be different and additional impairment of assets might be required to be recorded.

We test indefinite-lived intangible assets, other than goodwill, for impairment on at least an annual basis by comparing the estimated fair values to the carrying values. If the carrying value exceeds the estimated fair value, the asset is written down to its estimated fair value. Estimated fair value is based on cash flows as discussed above, discounted at a risk-adjusted rate of return. We are subject to financial statement risk in the event that intangible assets become impaired.

RESULTS OF OPERATIONS

The following consolidated statements of earnings compare the results of operations for the years ended December 31, 2006, 2005 and 2004.

TOTAL COMPANY RESULTS OF OPERATIONS

CONSOLIDATED STATEMENTS OF EARNINGS For the Years Ended December 31, 2006 and 2005

. •	Years Decem		Variance		
	2006	2005	Increase (Decrease)		
. ,		(Dollars in r	nillions)		
Sales	\$13,144	\$12,643	\$501		
Cost of sales	11,943	11,444	499		
Gross profit	1,201	1,199	2		
Administrative and selling expenses	527	490	37		
Amortization of intangible assets	35	33	2		
Restructuring charges and asset impairments	· 30	109	(79)		
Other (income) expense — net	(27)	14	<u>(41</u>)		
Operating income	636	553	83		
Interest expense — net	247	228	19		
Loss on retirement of debt	57	7	50		
Accounts receivable securitization costs	3	3	_		
Equity in earnings of affiliates, net of tax	(26)	(20)	(6)		
Minority interest, net of tax	13	7	6		
Earnings before income taxes	342	328	14		
Income tax expense	<u>166</u>	124	42		
Net earnings	<u>\$ 176</u>	<u>\$ 204</u>	<u>\$ (28)</u>		

Year Ended December 31, 2006 Compared to Year Ended December 31, 2005

Sales for the year ended December 31, 2006 were \$13.1 billion, an increase of \$501 million compared to \$12.6 billion for the year ended December 31, 2005. The increase was driven by the favorable impact of the consolidation of Dalphimetal of \$336 million and the favorable impact of currency exchange of \$172 million, offset by unfavorable price reductions to customers (net of favorable volume) of \$7 million.

Gross profit for the year ended December 31, 2006 was \$1,201 million, an increase of \$2 million compared to \$1,199 million for the year ended December 31, 2005. The increase was driven primarily by cost reductions and benefits from restructuring activities (net of inflation and price reductions to customers) of \$47 million, and the favorable resolution of certain business settlement and patent matters of \$22 million. Partial offsets include higher costs resulting from inefficient product launches within the Automotive Components segment of \$19 million, lower customer vehicle production in North America and adverse mix, net of the favorable impact of the consolidation of Dalphimetal of \$18 million, higher warranty costs of \$18 million, higher engineering expenses of \$8 million, and the unfavorable effect of currency exchange of \$7 million. Gross profit as a percentage of sales for the year ended December 31, 2006 was 9.1% as compared to 9.5% for the year ended December 31, 2005.

Administrative and selling expenses for the year ended December 31, 2006 were \$527 million, an increase of \$37 million compared to \$490 million for the year ended December 31, 2005. The increase was driven primarily by a reduction in litigation reserves in 2005 of \$18 million which did not recur in 2006, an increase in share-based compensation expense of \$8 million, the unfavorable effect of currency exchange of \$8 million and the

consolidation of Dalphimetal of \$6 million. Offsets include the favorable resolution of certain patent matters of \$6 million. Administrative and selling expenses as a percentage of sales for the year ended December 31, 2006 were 4.0% as compared to 3.9% for the year ended December 31, 2005.

Amortization of intangible assets was \$35 million for the year ended December 31, 2006, as compared to \$33 million for the year ended December 31, 2005.

Restructuring charges and asset impairments were \$30 million for the year ended December 31, 2006 as compared to \$109 million for the year ended December 31, 2005. Charges for the year ended December 31, 2006 consisted of \$37 million for severance and other costs, \$7 million of asset impairments related to restructuring, \$6 million of other asset impairments, offset by \$20 million of post-retirement benefit curtailment gains at closed facilities. Charges for the year ended December 31, 2005 consisted of \$85 million for severance costs and expenses to consolidate certain facilities, \$14 million of asset impairments related to restructuring, \$15 million for other asset impairments and \$6 million of pension curtailment loss at a closed facility, partially offset by \$11 million of post-retirement benefit curtailment gains at closed facilities.

Other expense (income) — net for the year ended December 31, 2006 was income of \$27 million, an increase of \$41 million compared to an expense of \$14 million for the year ended December 31, 2005. The increase was driven primarily by the favorable effect of currency exchange of \$17 million, an increase in net gains on asset sales of \$9 million, a decrease in bad debt expense of \$8 million, and an increase in royalty income, coupled with other miscellaneous adjustments, that together net to \$7 million.

Interest expense — net for the year ended December 31, 2006 was \$247 million as compared to \$228 million for the year ended December 31, 2005. The increase in interest expense primarily resulted from the unfavorable effect of higher interest rates on variable rate debt, and to a lesser extent, higher average debt balances including Dalphimetal acquisition related debt.

Loss on retirement of debt for the year ended December 31, 2006 totaled \$57 million as compared to \$7 million for the year ended December 31, 2005. On February 2, 2006 we repurchased all of our subsidiary Lucas Industries Limited's £94.6 million 10%% bonds due 2020, for £137 million, or approximately \$243 million. The repayment of debt resulted in a pretax charge of £32 million, or approximately \$57 million, for loss on retirement of debt. On May 3, 2005, the Company repurchased approximately €48 million principal amount of its 10½% Senior Notes with a portion of the proceeds from the issuance of common stock. The Company recorded a loss on retirement of debt of approximately \$6 million for the related redemption premium on the 10½% Senior Notes, and approximately \$1 million for the write-off of deferred issue costs.

Accounts receivable securitization costs were \$3 million for the years ended December 31, 2006 and 2005.

Equity in earnings of affiliates was \$26 million for the year ended December 31, 2006, an increase of \$6 million as compared to \$20 million for the year ended December 31, 2005. The increase was driven primarily by a higher level of earnings from affiliates in Asia.

Minority interest was \$13 million for the year ended December 31, 2006 as compared to \$7 million for the year ended December 31, 2005. The increase of \$6 million was driven primarily by the acquisition of Dalphimetal, which is not wholly-owned.

Income tax expense for the year ended December 31, 2006 was \$166 million on pre-tax income of \$342 million as compared to income tax expense of \$124 million on pre-tax earnings of \$328 million for the year ended December 31, 2005. Income tax expense for the year ended December 31, 2006 includes a one-time charge of approximately \$49 million resulting from the recognition of a valuation allowance against certain deferred tax assets in our Canadian operations that the Company has determined are no longer more likely than not to be realized. Income tax expense for the year ended December 31, 2006 also includes a one-time benefit of approximately \$35 million related to the reversal of certain tax reserves recorded in 2004 and 2005 with respect to interest expense in a foreign jurisdiction. This benefit was recorded during the third quarter of 2006 in the amount of \$46 million, consisting of the reversal of the reserves recorded in prior years (\$35 million) and the reversal of additional reserves recorded in the first two quarters of 2006 (\$11 million). This benefit was recorded as a result of a published Letter Memorandum by the German tax authorities, which provided additional guidance and support

related to the deductibility of interest in our German subsidiary. Income tax expense for the year ended December 31, 2005 included a one-time benefit of \$17 million resulting from a tax law change in Poland related to investment tax credits for companies operating in certain special economic zones within the country. The income tax rate varies from the United States statutory income tax rate due primarily to the items noted above, and the impact of losses in the United States and certain foreign jurisdictions, without recognition of a corresponding income tax benefit, partially offset by favorable foreign tax rates, holidays, and credits.

CONSOLIDATED STATEMENTS OF EARNINGSFor the Years Ended December 31, 2005 and 2004

	Years Ended December 31,		Variance
	2005	2004	Increase (Decrease)
		(Dollars in 1	millions)
Sales	\$12,643	\$12,011	\$ 632
Cost of sales	11,444	10,839	605
Gross profit	1,199	1,172	27
Administrative and selling expenses	490	513	(23)
Amortization of intangible assets	33	33	_
Restructuring charges and asset impairments	∙109	38	71
Other expense — net	14	8	6
Operating income	553	580	(27)
Interest expense — net	228	250	(22)
Loss on retirement of debt	7	167	(160)
Accounts receivable securitization costs	3	2	1
Equity in earnings of affiliates, net of tax	(20)	(15)	(5)
Minority interest, net of tax	7	12	(5)
Earnings before income taxes	328	164	164
Income tax expense	124	135	(11)
Net earnings	<u>\$ 204</u>	<u>\$ 29</u>	\$ 175

Year Ended December 31, 2005 Compared to Year Ended December 31, 2004

Sales for the year ended December 31, 2005 of \$12.6 billion increased \$632 million from \$12.0 billion for the year ended December 31, 2004. The increase resulted primarily from higher volume and sales of new products (net of price reductions provided to customers) of \$431 million, the favorable effect of foreign currency exchange of \$137 million, and the two-month impact of consolidating Dalphimetal in the fourth quarter of 2005 of \$64 million. Sales volumes increased despite lower Big Three production in North America and flat industry production in Europe.

Gross profit for the year ended December 31, 2005 of \$1,199 million increased \$27 million from \$1,172 million for the year ended December 31, 2004. The increase resulted primarily from the positive impact of higher sales volume, net of adverse product mix, of \$90 million, a reduction in net pension and OPEB expense of \$23 million, and lower product warranty cost, primarily in Europe, of \$16 million. The net increase was partially offset by the unfavorable impact of inflation (which included higher commodity prices) and price reductions to our customers (net of savings from cost reductions) of \$43 million, the unfavorable impact of foreign currency exchange of \$31 million, and additional engineering cost to support new programs and growth in emerging markets, as well as lower cost recovery from our customers for prototypes and engineering charges, totaling \$29 million. Gross profit as a percentage of sales for the year ended December 31, 2005 was 9.5% compared to 9.8% for the year ended December 31, 2004.

Administrative and selling expenses for the year ended December 31, 2005 of \$490 million decreased \$23 million from \$513 million for the year ended December 31, 2004. The decrease primarily reflected a reduction in litigation-related reserves of approximately \$18 million, and a reduction in net pension and OPEB expense related to retiree medical buyouts, and savings from cost reductions, totaling \$9 million, partially offset by the unfavorable impact on foreign currency exchange, of \$5 million. Administrative and selling expenses as a percentage of sales for the year ended December 31, 2005, were 3.9% compared to 4.3% for the year ended December 31, 2004.

Amortization of intangible assets was \$33 million for the years ended December 31, 2005 and 2004.

Restructuring charges and asset impairments were \$109 million for the year ended December 31, 2005 compared to \$38 million for the year ended December 31, 2004. Charges for the year ended December 31, 2005 consisted of \$85 million for severance costs and expenses to consolidate certain facilities, \$14 million of asset impairments related to restructuring, \$15 million for other asset impairments and \$6 million of pension curtailment loss at a closed facility, partially offset by \$11 million of post-retirement benefit curtailment gains at closed facilities. Charges for the year ended December 31, 2004 of \$38 million were primarily costs related to severance and consolidation of certain facilities.

Other expense — net for the year ended December 31, 2005 was expense of \$14 million compared to expense of \$8 million for the year ended December 31, 2004. The change resulted primarily from a reduction in gains from asset sales of \$8 million, an increase in foreign currency exchange loss of \$6 million, and higher expense in connection with the bankruptcy and administration proceedings of certain customers of \$5 million. Offsets include higher royalty and grant income coupled with other miscellaneous adjustments that net to \$13 million.

Interest expense — net for the year ended December 31, 2005 was \$228 million as compared to \$250 million for the year ended December 31, 2004. The decrease in interest expense primarily resulted from lower average debt balances and various refinancing activities including the purchase of the seller note from Northrop, partially offset by the unfavorable effect of higher interest rates on variable rate debt.

Loss on retirement of debt for the year ended December 31, 2005 totaled \$7 million as compared to \$167 million for the year ended December 31, 2004. On May 3, 2005, the Company repurchased approximately €48 million principal amount of its 10 1/2 Senior Notes with a portion of the proceeds from the issuance of common stock. The Company recorded a loss on retirement of debt of approximately \$6 million for the related redemption premium on the 10 1/2 Senior Notes, and approximately \$1 million for the write-off of deferred issue costs.

During 2004, we incurred the following losses on various refinancing transactions:

- \$11 million write-off of unamortized debt issuance costs in conjunction with our January 2004 refinancing of the then-existing term loan facilities;
- \$30 million of redemption fees and \$6 million write-off of unamortized debt issuance costs associated with our dollar and euro-denominated senior notes and senior-subordinated notes which were partially redeemed in March 2004;
- \$1 million write-off of unamortized debt issuance costs in conjunction with our April 2004 pre-payment of certain of our term loan facilities;
- \$7 million write-off of unamortized debt issuance costs in connection with our December 21, 2004 refinancing of the then-existing credit facilities; and
- a charge of \$112 million due to the November 12, 2004 repurchase of the Seller Note resulting from the
 difference between the purchase price ascribed to the Seller Note and its book value on our balance sheet at
 the repurchase date.

Accounts receivable securitization costs were \$3 million for the year ended December 31, 2005 as compared to \$2 million for the year ended December 31, 2004.

Equity in earnings of affiliates was \$20 million for the year ended December 31, 2005 as compared to \$15 million for the year ended December 31, 2004.

Minority interest was \$7 million for the year ended December 31, 2005 as compared to \$12 million for the year ended December 31, 2004.

Income tax expense for the year ended December 31, 2005 was \$124 million on pre-tax income of \$328 million as compared to income tax expense of \$135 million on pre-tax earnings of \$164 million for the year ended December 31, 2004. The income tax rate varies from the United States statutory income tax rate due primarily to the impact of non-deductible interest expense in certain foreign jurisdictions partially offset by favorable foreign tax rates, holidays, and credits.

SEGMENT RESULTS OF OPERATIONS

The following table reconciles segment sales and earnings before taxes to consolidated sales and earnings before taxes for 2006, 2005, and 2004. See Note 21 to the consolidated financial statements for a description of segment earnings before taxes for the periods presented.

	Years Ended December 31,				1,	
The state of the s		2006	2	005		2004
•		(Do	llars	in millio	ns)	
Sales:						
Chassis Systems	\$	7,096	\$	7,206	\$	6,950
Occupant Safety Systems		4,326		3,745		3,438
Automotive Components	_	1,722	_	1,692		1,623
	<u>\$1</u>	3,144	\$1	2,643	<u>\$1</u>	2,011
Earnings before taxes:						•
Chassis Systems	\$	288	\$	273	\$	258
Occupant Safety Systems		420		296		327
Automotive Components	. 	67		92		102
Segment earnings before taxes		775		661		687
Corporate expense and other		(126)		(95)		(104)
Financing costs		(250)		(231)		(252)
Loss on retirement of debt	_	(57)	_	. (7)		(167)
Earnings before taxes	<u>\$</u>	342	\$	328	\$	164

CHASSIS SYSTEMS

Year Ended December 31, 2006 Compared to Year Ended December 31, 2005

	Years Ended December 31,		· Variance	
·	2006	2005	Increase (Decrease)	
		millions)		
Sales	\$7,096	\$7,206	\$(110)	
Earnings before taxes	288	273	15	
Restructuring charges and asset impairments	(14)	(33)	(19)	

Sales for the Chassis Systems segment for the year ended December 31, 2006 were \$7,096 million, a decrease of \$110 million as compared to \$7,206 million for the year ended December 31, 2005. The decrease was driven primarily by lower North American customer vehicle production and price reductions provided to customers of \$216 million, partially offset by the favorable effect of currency exchange of \$106 million.

Earnings before taxes for the Chassis Systems segment for the year ended December 31, 2006 were \$288 million, an increase of \$15 million as compared to \$273 million for the year ended December 31, 2005.

The increase was driven primarily by the favorable impact of cost reductions and benefits of restructuring activities (in excess of inflation and price reductions provided to customers) of \$75 million, the favorable resolution of certain business settlements of \$19 million, lower restructuring costs of \$18 million, a reduction in bad debt expense of \$10 million, the favorable resolution of certain patent matters of \$9 million, and a gain on the sale of a facility in Asia of \$5 million. These results were partially offset by the effect of lower North America customer vehicle production and adverse mix of \$88 million, higher warranty costs of \$18 million, higher product and Asian customer development costs of \$9 million, and the unfavorable impact of currency exchange of \$8 million. For the year ended December 31, 2006, Chassis Systems recorded restructuring charges and asset impairments of \$14 million in connection with severance and costs related to the consolidation of certain facilities, offset by post-retirement benefit curtailment gains. For the year ended December 31, 2005, Chassis Systems recorded restructuring charges and asset impairments of \$33 million in connection with severance and costs related to the consolidation of certain facilities, offset by post-retirement benefit curtailment gains.

Year Ended December 31, 2005 Compared to Year Ended December 31, 2004

	Years Ended December 31,		Variance	
	2005	2004 (Dollars in	Increase (Decrease)	
Sales	\$7,206	\$6,950	\$256	
Earnings before taxes	273	258	15	
Restructuring charges and asset impairments	(33)	(25)	8	

Sales for the Chassis Systems segment for the year ended December 31, 2005 of \$7,206 million increased \$256 million from \$6,950 million for the year ended December 31, 2004. The increase resulted primarily from higher volume (net of price reductions to customers) of \$159 million, as well as the favorable effect of foreign currency exchange of \$97 million.

Earnings before taxes for the Chassis Systems segment for the year ended December 31, 2005 were \$273 million, an increase of \$15 million as compared to \$258 million for the year ended December 31, 2004. The increase was driven primarily by the positive impact of higher volume, net of adverse product mix, of \$27 million, lower product warranty in Europe of \$14 million, and savings from cost reductions, net of inflation and pricing, of \$7 million. These results were offset by an increase in bad debt expense and other costs related to the bankruptcy and administration proceedings of certain customers totaling \$15 million, the unfavorable effect of foreign currency exchange of \$10 million, and an increase in restructuring charges of \$8 million. For the year ended December 31, 2005, Chassis Systems recorded restructuring charges and asset impairments of \$33 million in connection with severance and costs related to the consolidation of certain facilities, which were partially offset by post-retirement benefit curtailment gains. Chassis Systems recorded restructuring charges and asset impairments of \$25 million for the year ended December 31, 2004 related to severance and consolidation of certain facilities.

OCCUPANT SAFETY SYSTEMS

Year Ended December 31, 2006 Compared to Year Ended December 31, 2005

	Years Ended December 31,		Variance
	2006	2005 (Dollars in	Increase (Decrease)
Sales	\$4,326	\$3,745	\$581
Earnings before taxes	420	296	124
Restructuring charges and asset impairments	(9)	(45)	(36)

Sales for the Occupant Safety Systems segment for the year ended December 31, 2006 of \$4,326 million, an increase of \$581 million compared to \$3,745 million for the year ended December 31, 2005. The increase was driven primarily by the consolidation of Dalphimetal acquired in October 2005, which contributed incremental sales of \$336 million, favorable volume (net of price reductions provided to customers) of \$216 million, and the favorable effect of currency exchange of \$29 million.

Earnings before taxes for the Occupant Safety Systems segment for the year ended December 31, 2006 were \$420 million, an increase of \$124 million as compared to \$296 million for the year ended December 31, 2005. The increase was driven primarily by higher production volume, net with favorable impact of the consolidation of Dalphimetal, of \$84 million, lower restructuring charges and asset impairments of \$36 million, and a reduction in pension and other post-employment benefit spending of \$3 million. For the year ended December 31, 2006, Occupant Safety Systems recorded restructuring charges and asset impairments of \$9 million in connection with severance and costs related to the consolidation of certain facilities. For the year ended December 31, 2005, Occupant Safety Systems recorded restructuring charges and asset impairments of \$45 million in connection with severance and costs related to the consolidation of certain facilities, primarily the Burgos, Spain facility, and other asset impairment charges.

Year Ended December 31, 2005 Compared to Year Ended December 31, 2004

	Years Decemi		Variance
	2005	2004	Increase (Decrease)
•		millions)	
Sales	\$3,745	\$3,438	\$307
Earnings before taxes	296	327	(31)
Restructuring charges and asset impairments	(45)	(8)	37

Sales for the Occupant Safety Systems segment for the year ended December 31, 2005 of \$3,745 million increased \$307 million from \$3,438 million for the year ended December 31, 2004. The increase primarily reflected higher customer volume and growth in the new product areas, (net of price reductions to our customers) of \$236 million, the consolidation of Dalphimetal for two months during the fourth quarter of 2005 of \$64 million, and the favorable impact of foreign currency exchange of \$7 million.

Earnings before taxes for the Occupant Safety Systems segment for the year ended December 31, 2005 of \$296 million decreased \$31 million from \$327 million for the year ended December 31, 2004. The decrease resulted primarily from price reductions to customers and inflation that exceeded savings from cost reductions of \$53 million, higher restructuring charges and asset impairments of \$37 million, and the unfavorable impact of foreign currency exchange of \$19 million. These changes were partially offset by higher volume of \$61 million and a reduction in pension and litigation expenses of \$17 million. For the year ended December 31, 2005, Occupant Safety Systems recorded restructuring charges and asset impairments of \$42 million in connection with severance and costs related to the consolidation of certain facilities, primarily the Burgos, Spain facility, and other asset impairment charges of \$3 million, as compared to \$8 million of restructuring charges and asset impairments for the year ended December 31, 2004.

AUTOMOTIVE COMPONENTS

Year Ended December 31, 2006 Compared to Year Ended December 31, 2005

•	Years Decem	Ended ber 31,	Variance
·	2006	2005	Increase (Decrease)
		(Dollars in	millions)
Sales	\$1,722	\$1,692	\$ 30
Earnings before taxes	67	92	(25)
Restructuring charges and asset impairments	(7)	(31)	(24)

Sales for the Automotive Components segment for the year ended December 31, 2006 of \$1,722 million increased \$30 million as compared to \$1,692 million for the year ended December 31, 2005. The increase was driven primarily by the favorable effect of currency exchange of \$36 million, offset by price reductions provided to customers, net of higher volume, of \$6 million.

Earning's before taxes for the Automotive Components segment for the year ended December 31, 2006 were \$67 million, \$25 million lower compared to \$92 million for the year ended December 31, 2005. The decrease was

driven primarily by unfavorable mix of products sold (offset by higher volume) of \$25 million, higher costs resulting from inefficient product launches of \$19 million, and higher inflation, price reductions, and supplier quality issues (net of cost reductions) of \$17 million. These items were partially offset by lower restructuring charges and asset impairments of \$24 million, the favorable effect of currency exchange of \$3 million, lower warranty costs of \$3 million, and a decrease in pension and other post-retirement benefit expense of \$2 million. For the year ended December 31, 2006, Automotive Components recorded restructuring charges of \$7 million. For the year ended December 31, 2005, Automotive Components recorded restructuring charges of \$19 million which consisted primarily of \$19 million in severance costs and expenses to consolidate certain facilities and \$2 million of asset impairments, partly offset by \$2 million of post-retirement benefit curtailment gains. Automotive Components also recorded \$12 million in other asset impairments not related to restructuring in 2005.

Year Ended December 31, 2005 Compared to Year Ended December 31, 2004

	Years Ended December 31,		Variance
	2005	2004 (Dollars in	Increase (Decrease)
Sales	\$1,692	\$1,623	\$ 69
Earnings before taxes	92	102	(10)
Restructuring charges and asset impairments	(31)	(5)	26

Sales for the Automotive Components segment for the year ended December 31, 2005 of \$1,692 million increased \$69 million from \$1,623 million for the year ended December 31, 2004. The increase primarily reflected the favorable impact of foreign currency exchange of \$33 million and higher customer volume (net of price reductions to our customers) of \$36 million.

Earnings before taxes for the Automotive Components segment for the year ended December 31, 2005 of \$92 million decreased \$10 million from \$102 million for the year ended December 31, 2004. The decrease resulted primarily from an increase in restructuring and asset impairment charges totaling \$26 million, unfavorable price reductions, net of higher volume, of \$13 million, and the unfavorable impact of foreign currency exchange of \$2 million, offset by savings from cost reductions of \$20 million, the reduction of warranty expenses of \$7 million and a reduction of pension and OPEB costs of \$3 million. For the year ended December 31, 2005, Automotive Components recorded restructuring charges of \$19 million which consisted primarily of \$19 million in severance costs and expenses to consolidate certain facilities and \$2 million of asset impairments, partly offset by \$2 million of post-retirement benefit curtailment gains. Automotive Components also recorded \$12 million in other asset impairments not related to restructuring. Restructuring charges and asset impairments for the year ended December 31, 2004 totaled \$5 million.

LIQUIDITY AND CAPITAL RESOURCES

Cash Flows

Operating Activities. Cash provided by operating activities for the year ended December 31, 2006 was \$649 million as compared to \$502 million for the year ended December 31, 2005. This increase resulted primarily from increased operating profits and net working capital improvements.

Investing Activities. Cash used in investing activities for the year ended December 31, 2006 was \$459 million as compared to \$639 million for the year ended December 31, 2005.

In 2006, we spent \$529 million in capital expenditures, primarily in connection with upgrading existing products, continuing new product launches started in 2005 and 2006 and providing for incremental capacity, infrastructure and equipment at our facilities to support our manufacturing and cost reduction efforts. We expect to spend approximately \$540 million, or approximately 4% of sales, in such capital expenditures during 2007.

In 2006, we spent approximately \$26 million for an additional 10% interest in Dalphimetal and other final purchase price adjustments related to that original 2005 acquisition. We received approximately \$43 million from various asset sales, primarily related to the sale of certain closed manufacturing facilities and to the divestiture of an

investment formerly held by Dalphimetal. We also received approximately \$54 million in proceeds from various sale leaseback transactions related to certain of our management, engineering and production facilities during 2006.

Financing Activities. Cash used in financing activities was \$340 million for the year ended December 31, 2006 compared to cash provided of \$38 million in the year ended December 31, 2005. In 2006, we repurchased all of our subsidiary Lucas Industries Limited's £94.6 million 10\%% bonds due 2020, for £137 million, or approximately \$243 million.

In 2005, we borrowed approximately \$1,638 million, net of debt issue costs, and used approximately \$1,603 million to pay down long-term debt, primarily in conjunction with the initial draw down of the credit facilities under our December 2004 amendment and restatement of our credit agreement.

Debt and Commitments

Sources of Liquidity. Our primary source of liquidity is cash flow generated from operations. We also have availability under our revolving credit facility and receivables facilities described below, subject to certain conditions. See "Senior Secured Credit Facilities," "Off-Balance Sheet Arrangements" and "Other Receivables Facilities." Our primary liquidity requirements, which are significant, are expected to be for debt service, working capital, capital expenditures, research and development costs, taxes and other general corporate purposes.

In connection with the Acquisition by an affiliate of Blackstone of the shares of the subsidiaries of Old TRW engaged in the automotive business from Northrop, our wholly-owned subsidiary TRW Automotive issued the senior notes and the senior subordinated notes, entered into senior secured credit facilities, consisting of a revolving credit facility and term loan facilities, and initiated a trade accounts receivable securitization program, or the United States receivables facility.

As of December 31, 2006, we had outstanding \$3.0 billion in aggregate indebtedness. We intend to draw down on, and use proceeds from, the revolving credit facility under our senior secured credit facilities, as amended, and our United States and European accounts receivables facilities (collectively, the "Liquidity Facilities") to fund normal working capital needs from month to month in conjunction with available cash on hand. As of December 31, 2006, we had an additional \$830 million of availability under our revolving credit facility after giving effect to \$70 million in outstanding letters of credit and guarantees, which reduced the amount available. As of December 31, 2006, approximately \$191 million of our total reported accounts receivable balance was considered eligible for borrowings under our United States receivables facility, of which approximately \$104 million would have been available for funding. We had no outstanding borrowings under this receivables facility as of December 31, 2006. As of January 26, 2007, approximately \$196 million would have been available for funding after giving effect to a January 2007 amendment to this facility. In addition, as of December 31, 2006, we had approximately €140 million and £11 million available for funding under our European accounts receivable facilities. We had no outstanding borrowings under the European accounts receivable facilities as of December 31, 2006.

During any given month, we anticipate that we will draw as much as an aggregate of \$400 million from the Liquidity Facilities. The amounts drawn under the Liquidity Facilities typically will be paid back throughout the month as cash from customers is received. We may then draw upon such facilities again for working capital purposes in the same or succeeding months. These borrowings reflect normal working capital utilization of liquidity. In addition, Dalphimetal and its subsidiaries and various subsidiaries in the Asia Pacific region have liquidity available to them under various credit facilities. Dalphimetal and its subsidiaries have approximately €47 million of credit facilities, of which €30 million was available as of December 31, 2006. Our subsidiaries in the Asia Pacific region have various credit facilities totaling approximately \$92 million (US dollar equivalent), of which \$55 million (US dollar equivalent), was available as of December 31, 2006. These borrowings are primarily in the local currency of the country where our subsidiary's operations are located. We expect that these additional facilities will be drawn from time to time for normal working capital purposes.

Debt Repurchases. On February 2, 2006, we repurchased all of our subsidiary Lucas Industries Limited's £94.6 million 10%% bonds due 2020 for approximately £137 million, or approximately \$243 million. The repayment of debt resulted in a pretax charge of approximately £32 million, or approximately \$57 million, for loss

on retirement of debt, which was recognized in our first quarter 2006 results. We funded the repurchase from cash on hand.

We continuously evaluate our capital structure in order to ensure the most appropriate and optimal structure and may, from time to time, repurchase senior notes, senior subordinated notes or any other of our bonds in the open market or through redemption or retirement, if conditions warrant.

Funding Our Requirements. While we are highly leveraged, we believe that funds generated from operations and available borrowing capacity will be adequate to fund debt service requirements, capital expenditures, taxes, working capital requirements and company-sponsored research and development programs. In addition, we believe that our current financial position and financing plans will provide flexibility in worldwide financing activities and permit us to respond to changing conditions in credit markets. However, our ability to continue to fund these items and to reduce debt may be affected by general economic (including difficulties in the automotive industry), financial market, competitive, legislative and regulatory factors, and the cost of warranty and recall and litigation claims, among other things. Therefore, we cannot assure you that our business will generate sufficient cash flow from operations or that future borrowings will be available to us under our revolving credit facility or receivables facilities in an amount sufficient to enable us to pay our indebtedness or to fund our other liquidity needs.

Credit Ratings. Set forth below are our credit ratings for Standard & Poor's, Moody's and Fitch as of December 31, 2006.

	S & P	Moody's	Fitch
Corporate Rating	BB+	Ba2	BB
Bank Debt Rating	BB+	Ba1	BB+
Senior Note Rating	BB-	Ba3	BB-
Senior Subordinated Note Rating	BB-	B1	B+

In the event of a downgrade, we believe we would continue to have access to sufficient liquidity; however, the cost of borrowing would increase and our ability to access certain financial markets could be limited.

Senior Secured Credit Facilities. The senior secured credit facilities consist of a secured revolving credit facility and various senior secured term loan facilities. As of December 31, 2006, the term loan facilities, with maturities ranging from 2010 to 2012, consisted of an aggregate of \$1.6 billion dollar-denominated term loans and the revolving credit facility provided for borrowing of up to \$900 million.

The term loan A in the amount of \$400 million will amortize in equal quarterly amounts, totaling \$60 million in 2007, \$160 million in 2008, and \$135 million in 2009 with one final installment of \$45 million on January 10, 2010, the maturity date. The term loan B in the original amount of \$600 million will amortize in equal quarterly installments in an amount equal to 1% per annum during the first seven years and three months of its term and in one final installment on its maturity date, June 30, 2012. The term loan B-2 in the original amount of \$300 million will amortize in equal quarterly installments in an amount equal to 1% per annum during the first six years and three months of its term and in one final installment on its maturity date, June 30, 2012. The term loan E facility in the original amount of \$300 million will amortize in equal quarterly installments in an amount equal to 1% per annum during the first five years and nine months of its term and in one final installment on its maturity date, October 31, 2010.

Guarantees and Security of Senior Secured Credit Facilities. The senior secured credit facilities are unconditionally guaranteed on a senior secured basis, in each case, by us, substantially all our existing and future wholly owned domestic subsidiaries and by TRW Automotive Finance (Luxembourg), S.a.r.l. In addition, all obligations under the senior secured credit facilities, and the guarantees of those obligations, are secured by substantially all of our assets and all the assets of TRW Automotive and each U.S. guarantor, subject to certain exceptions. The obligations of the foreign subsidiary borrowers under the senior secured credit facilities, and foreign guarantees of such obligations are, subject to certain exceptions and only to the extent permitted by applicable legal and contractual provisions and to the extent that it does not result in adverse tax consequences, secured by substantially all of the assets of the foreign subsidiary borrowers and foreign subsidiary guarantors.

Interest Payments. Borrowings under the senior secured credit facilities bear interest at a rate equal to an applicable margin plus, at our option, either (a) a base rate determined by reference to the higher of (1) the administrative agent's prime rate and (2) the federal funds rate plus ½ of 1% or (b) London Inter-Bank Offered Rates ("LIBOR") or a eurocurrency rate determined by reference to the costs of funds for deposits in the currency of such borrowing for the interest period relevant to such borrowing adjusted for certain additional costs. As of December 31, 2006, the applicable margin for the term loan A and the revolving credit facility was 0.375% with respect to base rate borrowings and 1.375% with respect to Eurocurrency borrowings, and the applicable margin for the term loan B, term loan B-2 and term loan E was 0.50% with respect to the base rate borrowings and 1.5% with respect to Eurocurrency borrowings. The commitment fee on the undrawn amounts under the revolving credit facility was 0.35%. The commitment fee on the revolving credit facility and the applicable margin on the senior credit facilities are subject to a leverage-based grid. Variable rate debt exposes us to the risk of rising interest rates. As interest rates increase, our debt service obligation on variable rate debt increases, even though principal amounts borrowed remain unchanged.

Our senior notes and senior subordinated notes, which mature in 2013, bear interest, payable semi-annually on February 15 and August 15, at fixed rates ranging from 9\%% to 11\%%.

Debt Restrictions. The senior secured credit facilities, senior notes and senior subordinated notes contain a number of covenants that, among other things, restrict, subject to certain exceptions, the ability of our subsidiaries to incur additional indebtedness or issue preferred stock, repay other indebtedness (including, in the case of the senior secured credit facilities, the senior notes and senior subordinated notes), pay dividends and distributions or repurchase capital stock, create liens on assets, make investments, loans or advances, make certain acquisitions, engage in mergers or consolidations, enter into sale and leaseback transactions, engage in certain transactions with affiliates, amend certain material agreements governing our indebtedness (including, in the case of the senior secured credit facilities, the senior notes, senior subordinated notes and the receivables facility) and change the business conducted by us and our subsidiaries. In addition, the senior secured credit facilities contain financial covenants relating to a maximum total leverage and a minimum interest coverage ratio, and require certain prepayments from excess cash flows, as defined, and in connection with certain asset sales and the incurrence of debt not permitted under the senior secured credit facilities.

The senior secured credit facilities and the indentures governing the notes generally restrict the payment of dividends or other distributions by TRW Automotive Inc., subject to specified exceptions. The exceptions include, among others, the making of payments or distributions in respect of expenses required for us and our wholly-owned subsidiary, TRW Automotive Intermediate Holdings Corp., to maintain our corporate existence, general corporate overhead expenses, tax liabilities and legal and accounting fees. Since we are a holding company without any independent operations, we do not have significant cash obligations, and are able to meet our limited cash obligations under the exceptions to our debt covenants.

Interest Rate Swap Agreements. In November 2005, the Company entered into a series of interest rate swap agreements with a total notional value of \$250 million to hedge the variability of interest payments associated with its variable-rate term debt. Since interest rate swaps hedge the variability of interest payments on variable rate debt with the same terms, they qualified for cash flow hedge accounting treatment. The swap agreements were expected to settle in January 2008. In October and November 2006, the Company unwound the interest rate swap agreements with a total notional value of \$250 million and received approximately \$1 million, including accrued interest. As of December 31, 2006, the Company had approximately \$1 million remaining in other comprehensive earnings related to these interest rate swaps.

In January 2004, the Company entered into a series of interest rate swap agreements with a total notional value of \$500 million to effectively change a fixed rate debt obligation into a floating rate obligation. The total notional amount of these agreements is equal to the face value of the designated debt instrument. The swap agreements are expected to settle in February 2013, the maturity date of the corresponding debt instrument. Since these interest rate swaps hedge the designated debt balance and qualify for fair value hedge accounting, changes in the fair value of the swaps also result in a corresponding adjustment to the value of the debt. As of December 31, 2006, the Company recorded a \$15 million obligation related to these interest rate swaps, resulting from an increase in forward rates, along with a reduction of debt.

Contractual Obligations and Commitments

The following table reflects our significant contractual obligations as of December 31, 2006:

	Less Than One Year	One to Three. Years	Three to Five Years	More Than Five Years	Total
•		(D	ollars in millions)		
Short-term borrowings	\$ 69	\$ —	\$ _	\$ —	\$ 69
Long-term debt obligations	93	343	356	2,129	2,921
Capital lease obligations	8	9	7.	18	42
Operating lease obligations	<u>68</u>	105	87	102	362
Total	<u>\$ 238</u>	<u>\$ 457</u>	<u>\$ 450</u>	\$ 2,249	<u>\$ 3,394</u>

In addition to the obligations discussed above, we sponsor defined benefit pension plans that cover most of our U.S. employees and certain non-U.S. employees. Our funding practice provides that annual contributions to the pension plans will be at least equal to the minimum amounts required by ERISA in the U.S. and the actuarial recommendations or statutory requirements in other countries. We expect to contribute approximately \$73 million to our U.S. pension plans and approximately \$47 million to our non-U.S. pension plans in 2007.

We also sponsor other post-retirement benefit ("OPEB") plans that cover the majority of our U.S. and certain non-U.S. employees and provide for benefits to eligible employees and dependents upon retirement. We are subject to increased OPEB cash costs due to, among other factors, rising health care costs. We fund our OPEB obligations on a pay-as-you-go basis. We expect to contribute approximately \$53 million on a pay-as-you-go basis in 2007.

We also have liabilities recorded for various environmental matters. As of December 31, 2006, we had reserves for environmental matters of \$57 million. Of this amount, we expect to pay approximately \$2 million in 2007.

Under the master purchase agreement relating to the Acquisition, we are required to indemnify Northrop for certain tax losses or liabilities pertaining to pre-Acquisition periods. This indemnification obligation is capped at \$67 million. Payments of approximately \$62 million were made through 2006. Our remaining obligation under this indemnity is expected to be paid in 2007.

In addition to the contractual obligations and commitments noted above, we have contingent obligations in the form of severance and bonus payments for our executive officers. Additionally, we have no unconditional purchase obligations other than those related to inventory, services, tooling and property, plant and equipment in the ordinary course of business.

Other Commitments. Escalating pricing pressure from customers is characteristic of the automotive parts industry. Virtually all OEMs have policies of seeking price reductions each year. We have taken steps to reduce costs and resist price reductions; however, price reductions have impacted our sales and profit margins. If we are not able to offset continued price reductions through improved operating efficiencies and reduced expenditures, those price reductions may have a material adverse effect on our results of operations.

In addition to pricing concerns, we continue to be approached by our customers for changes in terms and conditions in our contracts concerning warranty and recall participation and payment terms on product shipped. We believe that the likely resolution of these proposed modifications will not have a material adverse effect on our financial condition, results of operations or cash flow.

Off-Balance Sheet Arrangements

We do not have guarantees related to unconsolidated entities, which have, or are reasonably likely to have, a material current or future effect on our financial position, results of operations or cash flows.

We have entered into a receivables facility, which, as amended, extends to December 2009 and as of December 31, 2006 provided up to \$250 million in funding from commercial paper conduits sponsored by commercial lenders, based on availability of eligible receivables and other customary factors. On January 19, 2007, we reduced the committed amount of the facility to \$209 million and amended certain terms of the receivables

facility to increase the availability of funding under the facility. The reductions to the committed amount of the facility lower future fees on the unused portion.

Certain of our subsidiaries (the "sellers") sell trade accounts receivables (the "receivables") originated by them in the United States through the receivables facility. Receivables are sold to TRW Automotive Receivables LLC (the "transferor") at a discount. The transferor is a bankruptcy-remote special purpose limited liability company that is our wholly owned consolidated subsidiary. The transferor's purchase of receivables is financed through a transfer agreement with TRW Automotive Global Receivables LLC (the "borrower"). Under the terms of the transfer agreement, the borrower purchases all receivables sold to the transferor. The borrower is a bankruptcy-remote qualifying special purpose limited liability company that is wholly owned by the transferor and is not consolidated when certain requirements are met as further described below.

Generally, multi-seller commercial paper conduits supported by committed liquidity facilities are available to provide cash funding for the borrowers' purchase of receivables through secured loans/tranches to the extent desired and permitted under the receivables loan agreement. The borrower issues a note to the transferor for the difference between the purchase price for the receivables purchased and cash borrowed through the facility. The sellers of the receivables act as servicing agents per the servicing agreement and continue to service the transferred receivables for which they receive a monthly servicing fee at a rate of 1% per annum of the average daily outstanding balance of receivables. The usage fee under the facility is 0.85% of outstanding borrowings. In addition, we are required to pay a fee of 0.40% on the unused portion of the receivables facility. Both the usage fee and the fee on the unused portion of the facility are subject to a leveraged based grid. These rates are per annum and payments of these fees are made to the lenders on the monthly settlement date.

Availability of funding under the receivables facility depends primarily upon the outstanding trade accounts receivable balance and is determined by reducing the receivables balance by outstanding borrowings under the program, the historical rate of collection on those receivables and other characteristics of those receivables that affect their eligibility (such as bankruptcy or downgrading below investment grade of the obligor, delinquency and excessive concentration). We had no outstanding borrowings under this facility as of December 31, 2006.

This facility can be treated as a general financing agreement or as an off-balance sheet financing arrangement. Whether the funding and related receivables are shown as liabilities and assets, respectively, on our consolidated balance sheet, or, conversely, are removed from the consolidated balance sheet depends on the fair value of the multi-seller conduits' loans to the borrower. When such level is at least 10% of the fair value of all of the borrower's assets (consisting principally of receivables sold by the sellers), the securitization transactions are accounted for as a sale of the receivables under the provisions of SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities," and are removed from the consolidated balance sheet. The proceeds received are included in cash flows from operating activities in the statements of cash flows. Costs associated with the receivables facility are recorded as accounts receivable securitization costs in our consolidated statement of earnings. The book value of our retained interest in the receivables approximates fair market value due to the current nature of the receivables.

However, at such time as the fair value of the multi-seller commercial paper conduits' loans are less than 10% of the fair value of all of the borrower's assets, we are required to consolidate the borrower, resulting in the funding and related receivables being shown as liabilities and assets, respectively, on our consolidated balance sheet and the costs associated with the receivables facility being recorded as accounts receivable securitization costs. As there were no borrowings outstanding under the receivables facility on December 31, 2006, the fair value of the multi-seller conduits' loans was less than 10% of the fair value of all of the borrower's assets and, therefore, the financial position and results of operations of the borrower were included in our consolidated financial statements as of December 31, 2006.

Other Receivables Facilities

In addition to the receivables facilities described above as amended, certain of our European subsidiaries entered into receivables financing arrangements. We have three receivable financing arrangements with availabilities of up to €80 million, €75 million and £25 million, respectively. Each of these arrangements is available for a term of one year and each involves a separate wholly-owned special purpose vehicle which purchases trade

receivables from its domestic affiliates and sells those trade receivables to a domestic bank. These financing arrangements provide short-term financing to meet our liquidity needs. There were no borrowings under any of these arrangements as of December 31, 2006.

Environmental Matters

Governmental requirements relating to the discharge of materials into the environment, or otherwise relating to the protection of the environment, have had, and will continue to have, an effect on our operations and us. We have made and continue to make expenditures for projects relating to the environment, including pollution control devices for new and existing facilities. We are conducting a number of environmental investigations and remedial actions at current and former locations to comply with applicable requirements and, along with other companies, have been named a potentially responsible party for certain waste management sites. Each of these matters is subject to various uncertainties, and some of these matters may be resolved unfavorably to us.

A reserve estimate for each matter is established using standard engineering cost estimating techniques on an undiscounted basis. In the determination of such costs, consideration is given to the professional judgment of our environmental engineers, in consultation with outside environmental specialists, when necessary. At multi-party sites, the reserve estimate also reflects the expected allocation of total project costs among the various potentially responsible parties. As of December 31, 2006, we had reserves for environmental matters of \$57 million. In addition, the Company has established a receivable from Northrop for a portion of this environmental liability as a result of the indemnification provided for in the Master Purchase Agreement under which Northrop has agreed to indemnify us for 50% of any environmental liabilities associated with the operation or ownership of TRW Inc.'s automotive business existing at or prior to the Acquisition, subject to certain exceptions.

We do not believe that compliance with environmental protection laws and regulations will have a material effect upon our capital expenditures, results of operations or competitive position. Our capital expenditures for environmental control facilities during 2007 and 2008 are not expected to be material to us. We believe that any liability that may result from the resolution of environmental matters for which sufficient information is available to support cost estimates will not have a material adverse effect on our financial position or results of operations. However, we cannot predict the effect on our financial position of expenditures for aspects of certain matters for which there is insufficient information. In addition, we cannot predict the effect of compliance with environmental laws and regulations with respect to unknown environmental matters on our financial position or results of operations or the possible effect of compliance with environmental requirements imposed in the future.

Contingencies

Various claims, lawsuits and administrative proceedings are pending or threatened against our subsidiaries, covering a wide range of matters that arise in the ordinary course of our business activities with respect to commercial, patent, product liability, environmental and occupational safety and health law matters. We face an inherent business risk of exposure to product liability, recall and warranty claims in the event that our products actually or allegedly fail to perform as expected or the use of our products results, or is alleged to result, in bodily injury and/or property damage. Accordingly, we could experience material warranty, recall or product liability losses in the future. In addition, our costs to defend the product liability claims have increased in recent years.

On May 31, 2006, the National Highway Traffic Safety Administration opened an Engineering Analysis of front suspension lower ball joints on model year 2002-2006 Jeep Liberty vehicles. A subsidiary of the Company manufactured the ball joint used in this suspension system. On August 1, 2006, the Chrysler unit of DaimlerChrysler A.G. announced a voluntary recall to address this issue. The recall is estimated to affect 826,687 vehicles. DaimlerChrysler has submitted a claim for a portion of the costs relating to the recall. The Company has not accepted such claim and believes it has meritorious defenses to any claims arising out of the recall. At this time, the Company does not expect this recall to have a material impact on its results of operations or financial condition.

While certain of our subsidiaries have been subject in recent years to asbestos-related claims, we believe that such claims will not have a material adverse effect on our financial condition or results of operations. In general, these claims seek damages for illnesses alleged to have resulted from exposure to asbestos used in certain

components sold by our subsidiaries. We believe that the majority of the claimants were assembly workers at the major U.S. automobile manufacturers. The vast majority of these claims name as defendants numerous manufacturers and suppliers of a wide variety of products allegedly containing asbestos. We believe that, to the extent any of the products sold by our subsidiaries and at issue in these cases contained asbestos, the asbestos was encapsulated. Based upon several years of experience with such claims, we believe that only a small proportion of the claimants has or will ever develop any asbestos-related impairment.

Neither our settlement costs in connection with asbestos claims nor our annual legal fees to defend these claims have been material in the past. These claims are strongly disputed by us and it has been our policy to defend against them aggressively. We have been successful in obtaining the dismissal of many cases without any payment whatsoever. Moreover, there is significant insurance coverage with solvent carriers with respect to these claims. However, while our costs to defend and settle these claims in the past have not been material, we cannot assure you that this will remain so in the future.

We believe that the ultimate resolution of the foregoing matters will not have a material effect on our financial condition or results of operations.

Recent Accounting Pronouncements

See Note 2 to the accompanying Consolidated Financial Statements for a discussion of recent accounting pronouncements.

Outlook

We expect full year 2007 sales to be in the range of \$13.4 billion to \$13.8 billion, which reflects a first quarter sales estimate of approximately \$3.5 billion. Net earnings per diluted share are expected to be in the range of \$1.85 to \$2.15. For 2007, we expect pre-tax restructuring expenses of approximately \$40 million, of which \$10 million is expected to be incurred during the first quarter, and an effective tax rate of approximately 42%.

The expected annual effective tax rate underlying our guidance is dependent on several assumptions, including the level and mix of future income by taxing jurisdiction, current enacted global corporate tax rates and global corporate tax laws remaining constant. Changes in tax law and rates could have a significant impact on the effective rate. The overall effective tax rate is equal to consolidated tax expense as a percentage of consolidated earnings before tax. However, tax expense and benefits are not recognized on a global basis but rather on a jurisdictional or legal entity basis. We are in a position whereby losses incurred in certain jurisdictions provide no current financial statement benefit. In addition, certain taxing jurisdictions have statutory rates greater than or less than the Unites States statutory rate. As such, changes in the mix of projected earnings between jurisdictions could have a significant impact on our overall effective tax rate.

We are concerned about the ongoing financial health and solvency of our major customers as they address negative industry trends through various restructuring activities. Such restructuring actions, if significant, could have a negative impact on our financial results. Annually, we purchase large quantities of ferrous metals, aluminum, base metals, resins, and textiles for use in our manufacturing process either indirectly as part of purchased components, or directly as raw materials, and therefore we continue to be exposed to the recent inflationary pressures impacting the resin/yarn, ferrous metal, aluminum, and other commodity markets on a worldwide basis. We are also concerned about the viability of the Tier 2 and Tier 3 supply base as they face these inflationary pressures and other financial difficulties in the current automotive environment. We expect these trends to continue, further pressuring the Company's performance in the coming year. While we continue our efforts to mitigate the impact of these trends on our financial results, including earnings and cash flows, our efforts may be insufficient and the pressures may worsen, thereby potentially having a negative impact on our future results.

Given the nature of our global operations, we maintain an inherent exposure to fluctuations in foreign currencies relative to the U.S. dollar. A significant strengthening of the U.S. dollar against other currencies could have a negative impact on our results of operations due to our proportional concentration of sales volumes in countries outside the United States. Furthermore, variable rate indebtedness exposes us to the risk of rising interest

rates. As interest rates increase, our debt service obligation on variable rate indebtedness increases, even though amounts borrowed remain unchanged.

Forward-Looking Statements

This report includes "forward-looking statements". Forward-looking statements include statements concerning our plans, objectives, goals, strategies, future events, future revenue or performance, capital expenditures, financing needs, plans or intentions relating to acquisitions, business trends and other information that is not historical information. When used in this report, the words "estimates," "expects," "anticipates," "projects," "plans," "intends," "believes," "forecasts," or future or conditional verbs, such as "will," "should," "could" or "may," and variations of such words or similar expressions are intended to identify forward-looking statements. All forward-looking statements, including, without limitation, management's examination of historical operating trends and data, are based upon our current expectations and various assumptions. Our expectations, beliefs and projections are expressed in good faith and we believe there is a reasonable basis for them. However, there can be no assurance that management's expectations, beliefs and projections will be achieved.

There are a number of risks, uncertainties and other important factors that could cause our actual results to differ materially from the forward-looking statements contained in this report. Such risks, uncertainties and other important factors which could cause our actual results to differ materially from those suggested by our forward-looking statements are set in "Item 1A. Risk Factors" in this Report on Form 10-K.

All forward-looking statements attributable to us or persons acting on our behalf apply only as of the date of this report and are expressly qualified in their entirety by the cautionary statements included in this report and in our other filings with the Securities and Exchange Commission. We undertake no obligation to update or revise forward-looking statements which have been made to reflect events or circumstances that arise after the date made or to reflect the occurrence of unanticipated events.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISKS

Our primary market risk arises from fluctuations in foreign currency exchange rates, interest rates and commodity prices. We manage foreign currency exchange rate risk, interest rate risk, and to a lesser extent commodity price risk, by utilizing various derivative instruments and limit the use of such instruments to hedging activities. We do not use such instruments for speculative or trading purposes. If we did not use derivative instruments, our exposure to such risk would be higher. We are exposed to credit loss in the event of nonperformance by the counterparty to the derivative financial instruments. We limit this exposure by entering into agreements directly with a number of major financial institutions that meet our credit standards and that are expected to fully satisfy their obligations under the contracts.

Foreign Currency Exchange Rate Risk. We are authorized to utilize various derivative financial instruments to manage foreign currency exchange rate risks. Currently, forward contracts are utilized to protect our cash flow from adverse movements in exchange rates. These derivative instruments are only used to hedge transactional exposures. Risks associated with translation exposures are not hedged. Transactional currency exposures are reviewed monthly and any natural offsets are considered prior to entering into a derivative financial instrument. As of December 31, 2006, approximately 15% of our total debt was in foreign currencies as compared to 20% as of December 31, 2005.

Interest Rate Risk. We are subject to interest rate risk in connection with the issuance of variable- and fixed-rate debt. In order to manage interest costs, we utilize interest rate swap agreements to exchange fixed- and variable-rate interest payment obligations over the life of the agreements. Our exposure to interest rate risk arises primarily from changes in London Inter-Bank Offered Rates (LIBOR). As of December 31, 2006, approximately 55% of our total debt was at variable interest rates (or 71% when considering the effect of interest rate swaps), as compared to 53% (or 60% when considering the effect of interest rate swaps) as of December 31, 2005.

Sensitivity Analysis. We utilize a sensitivity analysis model to calculate the fair value, cash flows or income statement impact that a hypothetical 10% change in market rates would have on our debt and derivative instruments. For derivative instruments, we utilized applicable forward rates in effect as of December 31, 2006 to calculate the

fair value or cash flow impact resulting from this hypothetical change in market rates. The analyses also do not factor in a potential change in the level of variable rate borrowings or derivative instruments outstanding that could take place if these hypothetical conditions prevailed. The results of the sensitivity model calculations follow:

	Assuming a 10% Increase In Rates	Assuming a 10% Decrease In Rates	Favorable (Unfavorable) Change in
		(Dollars in millions)	
Market Risk			
Foreign Currency Rate Sensitivity:			
Forwards *			
— Long US \$	\$(57)	\$ 67	Fair value
— Short US \$.\$ 14	\$(16)	Fair value
Debt **	• .	,	
— Foreign currency denominated	\$(44)	\$ 44	Fair value
Interest Rate Sensitivity:			
Debt		•	
- Fixed rate	\$ 10	\$(10)	Fair value
— Variable rate	\$(11)	\$ 11	Cash flow
Swaps			
— Pay variable/receive fixed	\$(13)	\$ 8	Fair value

^{*} Change in fair value of forward contracts hedging the identified underlying positions assuming a 10% change in the value of the U.S. Dollar vs. foreign currencies.

^{**} Change in fair value of foreign currency denominated debt assuming a 10% change in the value of the foreign currency.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

TRW Automotive Holdings Corp. Consolidated Statements of Earnings

	Years I	oer 31,	
	2006	2005	2004
	(In milli	ons, except po amounts)	er share
Sales	\$13,144	\$12,643	\$12,011
Cost of sales	11,943	11,444	10,839
Gross profit	1,201	1,199	1,172
Administrative and selling expenses	527	490	513
Amortization of intangible assets	35	33	33
Restructuring charges and asset impairments	30	109	- 38
Other (income) expense — net	(27)	14	8
Operating income	636	553	580
Interest expense — net	247	`228	250
Loss on retirement of debt	57	7	167
Accounts receivable securitization costs	3	. 3	2
Equity in earnings of affiliates, net of tax	(26)	(20)	(15)
Minority interest, net of tax	13	7	12
Earnings before income taxes	. 342	328	164
Income tax expense	166	124	135
Net earnings	<u>\$ 176</u>	\$ 204	\$ 29
Basic earnings per share:			
Earnings per share	<u>\$ 1.76</u>	\$ 2.06	\$ 0.30
Weighted average shares	100.0	99.1	97.8
Diluted earnings per share:			-
Earnings per share	<u>\$ 1.71</u>	\$ 1.99	\$ 0.29
Weighted average shares	<u>103.1</u>	102.3	100.5

TRW Automotive Holdings Corp. Consolidated Balance Sheets

	As of December 31,	
	2006 (Dollars i	n millions)
ASSETS	(Donais i	
Current assets:		
Cash and cash equivalents	\$ 578	\$ 659
Marketable securities	11	17
Accounts receivable — net	2,049	1,948
Inventories	768	702
Prepaid expenses	60	73
Deferred income taxes	· 210	200
Total current assets	3,676	3,599
Property, plant and equipment — net	2,714	2,538
Goodwill	2,275	·2,293
Intangible assets — net	738	769
Pension asset.	979	222
Deferred income taxes	. 91	100
Other assets.	660	709
Total assets	\$11,133	<u>\$10,230</u>
LIABILITIES, MINORITY INTERESTS AND STOCKHOLDERS' EQ	HITY	
Current liabilities:		
Short-term debt	\$ 69	\$ 98
Current portion of long-term debt	101	37
Trade accounts payable	1,977	1.865
Accrued compensation	271	280
Income taxes	259	271
Other current liabilities	998	1,039
Total current liabilities	3,675	3,590
Long-term debt	2,862	3,101
Post-retirement benefits other than pensions	645	917
Pension benefits	722	795
Deferred income taxes	428	230
Long-term liabilities	295	283
Total liabilities	8,627	8,916
Minority interests	109	106
Commitments and contingencies	. 105	100
Stockholders' equity:		
Capital stock	1	. 1
Treasury stock		· <u> </u>
Paid-in-capital	1,125	1,142
Retained earnings	308	132
Accumulated other comprehensive earnings (losses)	963	(67)
Total stockholders' equity	2,397	1,208
Total liabilities, minority interests, and stockholders' equity	\$11,133	\$10,230
iona naomines, innormy interests, and stockholders equity	Ψ11,133	Ψ10,230

See accompanying notes to consolidated financial statements.

Consolidated Statements of Cash Flows

	Years	nber 31,	
	2006	2005	2004
	(D	ons)	
Operating Activities			
Net earnings	\$ 176	\$ 204	\$ 29
Adjustments to reconcile net earnings to net cash provided by operating activities:			
Depreciation and amortization	517	509	497
Pension and other post-retirement benefits, net of contributions	(193)	(157)	(73)
Net (gain) loss on sale of assets	(7)	` 2	(6)
Amortization of deferred financing fees	`8 [´]	12	Ìg´
Loss on retirement of debt	57	7.	167
Asset impairment charges	13	29	1
Deferred income taxes	23	(28)	39
Share-based compensation expense	16	8	
Other — net	(8)	17	60
Changes in assets and liabilities, net of effects of businesses acquired or divested:			•
Accounts receivable, net	58	(191),	(76)
Inventories	(6)	(21)	(51)
Trade accounts payable	(41)	27	137
Prepaid expense and other assets	75	(1)	(11)
Other liabilities	(39)	85	65
Net cash provided by operating activities	649	502	787
Investing Activities Copital expenditures including other intendible assets	(529)	(503)	(493)
Capital expenditures, including other intangible assets	(13)	(134)	(5)
Purchase price adjustments	(13)	. (134)	40
Proceeds from sale/leaseback transactions	54	_	83
Net proceeds from asset sales and divestitures	43	4	6
Investment in affiliates	(1)	(8)	
Other — net			(1)
Net cash used in investing activities	(459)	(639)	(370)
Financing Activities Change in short-term debt	(40)	9	18
Proceeds from issuance of long-term debt	37	1,635	1,593
Redemption of long-term debt	(304)	(1,603)	(1,867)
Repurchase of Seller Note	(501)	(1,005)	(534)
Debt issue costs		(6)	(15)
Issuance of capital stock (net of fees)	153	143	635
Repurchase of capital stock	(209)	(143)	(319)
Proceeds from exercise of stock options	23	3	
Net cash provided by (used in) financing activities	(340)	38	(489)
Effect of exchange rate changes on cash	69	(32)	34
Decrease in cash and cash equivalents	(81)	(131)	(38)
Cash and cash equivalents at beginning of period	659	790	828
Cash and cash equivalents at end of period	\$ 578	<u>\$ 659</u>	<u>\$ 790</u>
Supplemental Cash Flow Information:	_		_
Interest paid — net of amount capitalized	\$ 261 \$ 155	\$ 215 \$ 98	\$ 223 \$ 84

See accompanying notes to consolidated financial statements.

TRW Automotive Holdings Corp. Consolidated Statements of Changes in Stockholders' Equity

	Capital	Stock			
·	Shares	Par Value of Capital Stock and Paid in Capital	Retained Earnings (Accumulated Deficit)	Accumulated Other Comprehensive Earnings (Losses)	<u>Total</u>
		(Dollars in	millions, except	share information)	•
Balance as of December 31, 2003	86,845,300	\$ 869	\$(101)	\$ (40)	\$ 728
Comprehensive income (loss): Net earnings	•		29	_	29
Foreign exchange gains	_	_	_	114	114
deferred tax of \$7 million	_	_	_	(13)	(13)
million Total comprehensive earnings	_	_	_	(16)	<u>(16)</u> 114
Issuance of capital stock — net of fees	24,137,931	635	_	_	635
Repurchase of common stock	(12,068,965) 45,750	(319)	_	-	(319)
Issuance of restricted stock	15,381	_	_		
Purchase of treasury stock	(4,668)		_	_	(52)
Return of capital (see Note 19)		(53)			(53) \$1,105
Balance as of December 31, 2004	98,970,729	\$1,132	\$ (72)	3 43	\$1,105
Net earnings		_	204	_	204
Foreign exchange losses	_	_		(106)	(106)
deferred tax of \$22 million	_	_	_	(43)	(43)
million	_	_	_	37	- 37 92
Total comprehensive earnings	7,256,500	143	_	_	143
Repurchase of common stock	(7,256,500)	(143)			(143)
Share-based compensation expense	270,130	8	_	_	8
Sale of common stock under stock option plans Issuance of common stock upon vesting of restricted	270,130	, ,	_		3
stock units	4,400				
Balance as of December 31, 2005	99,245,259	\$1,143	\$ 132	\$ (67)	\$1,208
Net earnings	. —		176		176 211
Foreign exchange gains	_		. · —	211	
\$(10) million	_	_	· —.	22 (8)	· (8)
Deferred cash flows hedges, net of tax of \$4 million.	_	_	·	(0)	401
Total comprehensive earnings Adjustment recognized upon adoption of SFAS No. 158, net of tax of \$(194) million (see		,			701
Note 2)	6,743,500	153	-	805	805 153
Repurchase of common stock	(9,743,500)			_	(209)
Share-based compensation expense	<u> </u>	16	- ,	_	16
Sale of common stock under stock option plans Issuance of common stock upon vesting of restricted	1,838,061	23	_		23
stock units	120,729		_=	·	
Balance as of December 31, 2006	98,204,049	<u>\$1,126</u>	<u>\$ 308</u>	<u>\$ 963</u>	\$2,397

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements -

1. Description of Business and Change in Ownership

Description of Business

TRW Automotive Holdings Corp. (also referred to herein as the "Company") is among the world's largest and most diversified suppliers of automotive systems, modules and components to global automotive original equipment manufacturers ("OEMs") and related aftermarkets. The Company conducts substantially all of its operations through subsidiaries. These operations primarily encompass the design, manufacture and sale of active and passive safety related products. Active safety related products principally refer to vehicle dynamic controls (primarily braking and steering), and passive safety related products principally refer to occupant restraints (primarily air bags and seat belts) and crash sensors. The Company is primarily a "Tier 1" supplier (a supplier which sells to OEMs). In 2006, approximately 86% of the Company's end-customer sales were to major OEMs.

2. Basis of Presentation and Summary of Significant Accounting Policies

Basis of Presentation

The consolidated financial statements are prepared in accordance with U.S. generally accepted accounting principles ("GAAP").

Summary of Significant Accounting Policies

Principles of Consolidation. The consolidated financial statements include wholly owned and majority-owned subsidiaries. Investments in 20% to 50% owned affiliates are accounted for under the equity method and presented in other assets in the consolidated balance sheets. Equity in earnings from these investments are presented separately in the consolidated statements of earnings, net of tax. Intercompany accounts are eliminated.

Reclassifications. Certain prior period amounts have been reclassified to conform to the current year presentation.

Use of Estimates. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities and reported amounts of revenues and expenses in the consolidated statements of earnings. Considerable judgment is often involved in making these determinations; the use of different assumptions could result in significantly different results. Management believes its assumptions and estimates are reasonable and appropriate. However, actual results could differ from those estimates.

Foreign Currency. The financial statements of foreign subsidiaries are translated to U.S. dollars at end-of-period exchange rates for assets and liabilities and a weighted average exchange rate for each period for revenues and expenses. Translation adjustments for those subsidiaries whose local currency is their functional currency are recorded as a component of accumulated other comprehensive earnings (losses) in stockholders' equity. Transaction gains and losses arising from fluctuations in currency exchange rates on transactions denominated in currencies other than the functional currency are recognized in earnings as incurred, except for those transactions which hedge purchase commitments and for those intercompany balances which are designated as long-term investments.

Revenue Recognition. Sales are recognized in accordance with GAAP, including the Securities and Exchange Commission's Staff Accounting Bulletin No. 104, "Revenue Recognition," which requires that sales be recognized when there is evidence of a sales agreement, the delivery of goods has occurred, the sales price is fixed or determinable and collection of related billings is reasonably assured. Sales are recorded upon shipment of product to customers and transfer of title and risk of loss under standard commercial terms (typically F.O.B. shipping point). In those limited instances where other terms are negotiated and agreed, revenue is recorded when title and risk of loss are transferred to the customer.

Notes to Consolidated Financial Statements — (Continued)

Earnings per Share. Basic earnings per share are calculated by dividing net earnings by the weighted average shares outstanding during the period. Diluted earnings per share reflect the weighted average impact of all potentially dilutive securities from the date of issuance. Weighted average shares outstanding used in calculating earnings per share were:

	Years Ended December 31,		
	2006	2005	2004
Weighted average shares outstanding	100.0	99.1	97.8
Effect of dilutive securities	3.1	3.2	2.7
Diluted shares outstanding	103.1	102.3	100.5

Cash and Cash Equivalents. Cash and cash equivalents include all highly liquid investments purchased with maturity dates of three months or less.

Accounts Receivable. Receivables are stated at amounts estimated by management to be the net realizable value. An allowance for doubtful accounts is recorded when it is probable amounts will not be collected based on specific identification of customer circumstances or age of the receivable. The allowance for doubtful accounts was \$44 million and \$40 million as of December 31, 2006 and 2005, respectively. Accounts receivable are written off when it becomes apparent such amounts will not be collected. Collateral is not typically required, nor is interest charged on accounts receivable balances.

Accounts Receivable Securitization. The accounts receivable securitization facility (the "Receivables Facility" which is further described in Note 10) can be treated as a general financing agreement or as an offbalance sheet financing arrangement. Whether the funding and related receivables are shown as liabilities and assets, respectively, on the Company's consolidated balance sheet, or conversely, are removed from the consolidated balance sheet, depends on the level of the multi-seller conduits' loans to the Borrower (as defined in Note 10). When such level is at least 10% of the fair value of all the Borrower's assets (consisting principally of receivables sold by the sellers), the securitization transactions are accounted for as a sale of the receivables under the provisions of Statement of Financial Accounting Standards ("SFAS") No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities" ("SFAS No. 140") and are removed from the balance sheet. Costs associated with the off-balance sheet Receivables Facility are recorded as accounts receivable securitization costs in the Company's consolidated statements of earnings. The book value of the Company's retained interest in the receivables approximates fair market value due to the current nature of the receivables. However, at such time as the fair value of the multi-seller commercial paper conduits' loans are less than 10% of the fair value of all of the Borrower's assets, the Company is required to consolidate the Borrower, resulting in the funding and related receivables being shown as liabilities and assets, respectively, on the Company's consolidated balance sheet and the costs associated with the receivables facility being recorded as accounts receivable securitization costs in the consolidated statements of earnings.

Inventories. Inventories are stated at the lower of cost or market, with cost determined by the first-in, first-out (FIFO) method. Cost includes the cost of materials, direct labor and the applicable share of manufacturing overhead.

Notes to Consolidated Financial Statements — (Continued)

Property, Plant and Equipment. Property, plant and equipment are stated at cost. Generally, estimated useful lives are as follows:

	Estimated Useful Lives
Buildings	30 to 40 years
Machinery and equipment	5 to 10 years
Computers and capitalized software	3 to 5 years

Depreciation is computed over the assets' estimated useful lives, using straight-line method for the majority of depreciable assets. Amortization expense for assets held under capital leases is included in depreciation expense.

Product Tooling. Product tooling is tooling that is limited to the manufacture of a specific part or parts of the same basic design. Product tooling includes dies, patterns, molds and jigs. Customer-owned tooling for which reimbursement was contractually guaranteed by the customer or for which the Company had a non-cancelable right to use the tooling is classified in other assets on the consolidated balance sheets. When contractually guaranteed charges are approved for billing to the customer, such charges are reclassified into accounts receivable. Tooling owned by the Company is capitalized as property, plant and equipment, and amortized as cost of sales over its estimated economic life, not to exceed five years.

Pre-production Costs. Pre-production engineering and research and development costs for which the customer does not contractually guarantee reimbursement are expensed as incurred.

Goodwill and Other Intangible Assets. Goodwill and other indefinite-lived intangible assets are subject to impairment analysis annually or if an event occurs or circumstances indicate the carrying amount may be impaired. Goodwill impairment testing is performed at the reporting unit level. The fair value of each reporting unit is determined and compared to the carrying value. If the carrying value exceeds the fair value, then a possible goodwill impairment may exist and further evaluation is required.

Indefinite-lived intangible assets are tested for impairment by comparing the fair value to the carrying value. If the carrying value exceeds the fair value, the asset is adjusted to fair value. Other definite-lived intangible assets are amortized over their estimated useful lives.

Asset Impairment Losses. Asset impairment losses are recorded on long-lived assets and definite-lived intangible assets when events and circumstances indicate that such assets may be impaired and the undiscounted net cash flows estimated to be generated by those assets are less than their carrying amounts. If estimated future undiscounted cash flows are not sufficient to recover the carrying value of the assets, the assets are adjusted to their fair values. Fair value is determined using appraisals or discounted cash flow calculations.

Environmental Costs. Costs related to environmental assessments and remediation efforts at current operating facilities, previously owned or operated facilities, and U.S. Environmental Protection Agency Superfund or other waste site locations are accrued when it is probable that a liability has been incurred and the amount of that liability can be reasonably estimated. Estimated costs are recorded at undiscounted amounts, based on experience and assessments, and are regularly evaluated. The liabilities are recorded in other current liabilities and long-term liabilities in the consolidated balance sheets.

Debt Issuance Costs. The costs related to the issuance of long-term debt are deferred and amortized into interest expense over the life of each debt issue. Deferred amounts associated with debt extinguished prior to maturity are expensed.

Warranties. Product warranty liabilities are recorded based upon management estimates including such factors as the written agreement with the customer, the length of the warranty period, the historical performance of

Notes to Consolidated Financial Statements — (Continued)

the product and likely changes in performance of newer products and the mix and volume of products sold. Product warranty liabilities are reviewed on a regular basis and adjusted to reflect actual experience.

The following table presents the movement in the product warranty liability for the years ended December 31, 2006 and December 31, 2005:

	Beginning Balance	Current Period Accruals, Net of Changes In Estimates (Dol	Used for Purposes Intended lars in million	Effects of Foreign Currency Translation	Ending Balance
Year Ended December 31, 2006	\$101	\$60	\$(42)	\$ 14	\$133
Year Ended December 31, 2005	110	42	(39)	(12)	101

Recall. The Company or its customers may decide to recall a product through a formal campaign soliciting the return of specific products due to a known or suspected safety or performance concern. Recall costs typically include the cost of the product being replaced, customer cost of the recall and labor to remove and replace the defective part. Recall costs are recorded based on management estimates developed in conjunction with independent third-party actuaries engaged by the Company to establish loss projections based on historical claims data. Based on this actuarial estimation methodology, the Company accrues for expected but unannounced recalls when revenues are recognized upon the shipment of product. In addition, the Company accrues for announced recalls based on management's best estimate of the Company's obligation under the recall action when such obligation is probable and estimable.

Research and Development. Research and development programs include research and development for commercial products. Costs for such programs are expensed as incurred. Any reimbursements received from customers are netted against such expenses. Research and development expenses were \$168 million, \$170 million, and \$151 million for the years ended December 31, 2006, 2005 and 2004, respectively. Such amounts, which were previously reported separately, are currently included in cost of sales in the Company's consolidated statements of earnings.

Shipping and Handling. Shipping costs include payments to third-party shippers to move products to customers. Handling costs include costs from the point the products were removed from finished goods inventory to when provided to the shipper. Shipping and handling costs are expensed as incurred as cost of sales.

Income Taxes. Income taxes are accounted for in accordance with SFAS No. 109, "Accounting for Income Taxes" ("SFAS No. 109") under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. A valuation allowance is recognized to reduce the deferred tax assets to the amount management believes is more likely than not to be realized.

Financial Instruments. The Company follows SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended, in accounting for financial instruments. Under SFAS No. 133, the gain or loss on derivative instruments that have been designated and qualify as hedges of the exposure to changes in the fair value of an asset or a liability, as well as the offsetting gain or loss on the hedged item, are recognized in net earnings during the period of the change in fair values. For derivative instruments that have been designated and qualify as hedges of the exposure to variability in expected future cash flows, the gain or loss on the derivative is initially

Notes to Consolidated Financial Statements — (Continued)

reported as a component of other comprehensive earnings and reclassified to the consolidated statement of earnings when the hedged transaction affects net earnings. Any gain or loss on the derivative in excess of the cumulative change in the present value of future cash flows of the hedged item is recognized in net earnings during the period of change. Derivatives not designated as hedges are adjusted to fair value through net earnings.

Share-based Compensation. The Company voluntarily adopted the fair value provisions of the Statement of Financial Accounting Standards ("SFAS") No. 123 (revised 2004), "Share-Based Payment," ("SFAS No. 123(R)") on July 2, 2005, the first day of its third fiscal quarter of 2005. Subsequent to adoption of SFAS No. 123(R), the Company recognizes compensation expense related to stock options and restricted stock units using the straight-line method over the applicable service period.

Prior to adoption of SFAS No. 123(R), stock options granted under employee compensation plans were accounted for using the recognition and measurement principles of Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," ("APB No. 25") and related interpretations. Pursuant to APB No. 25, no stock-based employee compensation expense was reflected in net earnings if the stock options granted had exercise prices greater than or equal to the market value of the underlying common stock of the Company ("Common Stock") on the date of grant.

The following table illustrates the effect on net earnings as if the fair value recognition provisions of SFAS No. 123, "Accounting for Stock-Based Compensation," had been applied to stock-based employee compensation for all periods prior to the prospective adoption of SFAS No. 123(R):

Years Ended

•		ber 31,
	2005	2004
	(In millions, except per share amounts)	
Net earnings, as reported	\$ 204	\$ 29
Deduct: Stock-based compensation under SFAS No. 123 fair value method, net of related tax effects of \$0	4	7
Adjusted net earnings, fair value method	\$ 200	\$ 22
Basic earnings per share:		
As reported	<u>\$2.06</u>	<u>\$0.30</u>
Pro forma	\$2.02	\$0.23
Diluted earnings per share:		
As reported	\$1.99	\$0.29
Pro forma	<u>\$1.96</u>	<u>\$0.22</u>

During the year ended December 31, 2005, the Company recognized \$4 million of share-based compensation expense for stock options as a result of adopting the fair value provisions of SFAS No. 123(R). See Note 18.

Notes to Consolidated Financial Statements — (Continued)

Accumulated Other Comprehensive Earnings (Losses). As of December 31, 2006 and 2005, the components of accumulated other comprehensive earnings (losses), net of related tax, are as follows:

	As Decemb	
	2006	2005
•	(Dolla milli	
Foreign currency translation earnings (losses), net	\$185	\$(26)
Minimum pension liability, net of tax		(56)
Amount recognized following the adoption of SFAS No. 158, net of tax (see Notes 13 and 14)	771	
Unrealized net gains (losses) on cash flow hedges	7	15
Accumulated other comprehensive earnings (losses)	<u>\$963</u>	<u>\$(67</u>)

The remaining additional minimum pension liability of \$34 million, net of tax, was eliminated upon adoption of the recognition provisions of SFAS No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans — an amendment of FASB Statements No. 87, 88, 106, and 132(R)" ("SFAS No. 158").

Recent Accounting Pronouncements. In September 2006, the Financial Accounting Standards Board (the "FASB") issued SFAS No. 158, which requires employers to recognize the overfunded or underfunded status of a single-employer defined benefit postretirement plan as an asset or liability in its statement of financial position and to recognize changes in that funded status in the year in which the changes occur through other comprehensive income. Employers with publicly traded equity securities are required to initially recognize the funded status of a defined benefit postretirement plan and to provide the required disclosures as of the end of the fiscal year ending after December 15, 2006. The Company has adopted the recognition provisions of SFAS No. 158 as of December 31, 2006, resulting in the recognition of the Company's overfunded and underfunded defined benefit pension and other postretirement plans as assets and liabilities, respectively, with corresponding offsets, net of tax, to accumulated other comprehensive earnings. Such adoption had no impact on the Company's results of operations or cash flows.

Notes to Consolidated Financial Statements — (Continued)

The following table reflects the incremental impact of adopting the recognition provisions of SFAS No. 158 on the consolidated balance sheet as of December 31, 2006. See Notes 13 and 14.

	As of Decer		
	Prior to Adopting SFAS No. 158	Effect of Adopting SFAS No. 158	As Reported at December 31, 2006
•		(Dollars in millions	;)
Intangible asset	\$ 11	\$ (11)	\$ —
Pension asset	293	686	979
Deferred income tax assets	110	(19)	91
Total assets	\$10,477	\$ 656	\$11,133
Other current liabilities	\$ 1,098	. \$(100)	\$ 998
Total current liabilities	3,775	(100)	3,675
Post-retirement benefits other than pensions	. 839	(194)	645
Pension benefits	752	(30)	722
Deferred income tax liabilities	253	<u>175</u>	428
Total liabilities	8,776	(149)	8,627
Accumulated other comprehensive earnings	158	805	963
Total stockholders' equity	1,592	805	2,397
Total liabilities, minority interests, and stockholders' equity	\$10,477	<u>\$ 656</u>	\$11,133

In addition, SFAS No. 158 requires an employer to measure the funded status of a plan as of the date of its yearend statement of financial position, with limited exceptions. This requirement is effective for fiscal years ending after December 15, 2008. The Company has not completed its analysis of the potential impact of the adoption of the measurement date principles of SFAS No. 158 on the Company's financial position, results of operations, or cash flows.

In September 2006, the FASB issued SFAS No. 157, "Fair Value Measurements" ("SFAS No. 157"). SFAS No. 157 defines fair value, establishes a framework for measuring fair value in U.S. GAAP, and expands disclosures about fair value measurements. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. The Company has not completed its analysis of the potential impact of the adoption of SFAS No. 157 on the Company's financial position, results of operations, or cash flows.

In September 2006, the Securities and Exchange Commission issued Staff Accounting Bulletin ("SAB") No. 108, which expresses the staff's views regarding the process of quantifying financial statement misstatements. SAB No. 108 is effective for fiscal years ending after November 15, 2006. The adoption of SAB No. 108 had no impact on the Company's financial position, results of operations or cash flows.

In July 2006, the FASB issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" ("FIN 48"), an interpretation of SFAS No. 109, "Accounting for Income Taxes." FIN 48 clarifies the accounting for uncertainty in income taxes by establishing minimum standards for the recognition and measurement of tax positions taken or expected to be taken in a tax return. FIN 48 also provides guidance regarding subsequent de-recognition of a tax position, classification, interest and penalties, accounting in interim periods, and disclosure. FIN 48 is effective for fiscal years beginning after December 15, 2006. If there are changes in net assets as a result of

Notes to Consolidated Financial Statements — (Continued)

the application of FIN 48, such changes will be accounted for as an adjustment to retained earnings. The Company is in the process of documenting and quantifying the financial impact of FIN 48 but has not yet completed its analysis of the potential impact of FIN 48 on the Company's financial position, results of operations, or cash flows. The Company will finalize its analysis prior to filing its financial results for the first quarter of 2007.

In June 2005, the Emerging Issues Task Force ("EITF") issued Issue No. 05-5, "Accounting for Early Retirement or Post-employment Programs with Specific Features (Such As Terms Specified in Altersteilzeit Early Retirement Arrangements)" ("EITF 05-5"). EITF 05-5 is effective for fiscal years beginning after December 15, 2005. The Company has various programs that fall under the Altersteilzeit ("ATZ") program. The adoption of EITF 05-5 did not have a material impact on the Company's financial position, results of operations, or cash flows.

In May 2005, the FASB issued SFAS No. 154, "Accounting Changes and Error Corrections" ("SFAS No. 154"). SFAS No. 154 requires retrospective application to prior-period financial statements of changes in accounting principle, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change. SFAS No. 154 also redefines "restatement" as the revising of previously issued financial statements to reflect the correction of an error. SFAS No. 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005. The Company adopted SFAS No. 154 on January 1, 2006, and such adoption had no impact on the Company's financial position, results of operations, or cash flows.

3. Business Combinations and Divestiture

On October 27, 2005, the Company completed the acquisition of a 68.4% interest in Dalphi Metal Espana, S.A. ("Dalphimetal"), a European-based manufacturer of airbags and steering wheels. The purchase price of the Company's interest in Dalphimetal consisted of approximately €117 million, subject to post-closing adjustment, plus the assumption of debt of approximately €75 million. During 2006, the Company paid approximately €8 million as final settlement of the purchase price. The Company funded the purchase price with a combination of cash on hand and existing credit facilities. The Company acquired its interest in Dalphimetal to further broaden its customer, geographic and product diversification. Dalphimetal has been consolidated into the Company's results of operations following the closing of the acquisition. See Notes 5 and 8. During 2006, the Company increased its interest in Dalphimetal to 78.4%.

On January 9, 2004, the Company completed the disposal of its North American Independent Aftermarket business, ("Autospecialty") which had sales of approximately \$55 million in 2003. Proceeds from the sale were approximately \$10 million, net of cash retained in the business. Through the sale date, Autospecialty's financial position and results of operations were included in the Company's consolidated financial statements. As the purchase price approximated the book value of Autospecialty on the sale date, no gain or loss was incurred in connection with this divestiture.

4. Asset Sales

During the fourth quarter of 2006, the Company completed a sale-leaseback transaction involving certain land and buildings in Washington Township, Michigan, which are used for management and engineering activities related to North American operations of the Occupational Safety Systems segment. The Company received cash proceeds on sale of approximately \$38 million, which resulted in a gain on sale of approximately \$29 million. This gain on sale has been deferred and will be recognized in proportion to the gross rental charged to expense over the 15-year initial term of the operating lease.

During 2006, the Company completed various other sale-leaseback transactions involving certain land and buildings used primarily for management and engineering activities. The Company received aggregate cash proceeds on sales of approximately \$16 million, which resulted in net gains on sale of approximately \$7 million.

Notes to Consolidated Financial Statements — (Continued)

These net gains on sale have been deferred and will be recognized on a straight-line basis over the respective initial terms of the operating leases.

During the first quarter of 2004, the Company completed two sale-leaseback transactions involving certain land and buildings used for corporate and engineering activities in Shirley, England and Livonia, Michigan. The Company received cash on the disposals of approximately \$90 million (including unremitted VAT of approximately \$14 million, which has subsequently been remitted) and \$7 million, respectively. The Shirley transaction included a capital lease component of \$21 million due to the retention of interest by the Company in certain buildings.

5. Restructuring Charges and Asset Impairments

Restructuring charges and asset impairments include the following:

	· De	ears Endec ecember 31	i . I,
	2006	2005	2004
	(Dolla	ions)	
Severance and other charges	\$ 37	\$ 85	\$37
Curtailment gains — net	(20)	(5)	_
Asset impairments related to restructuring activities	7	14	1
Total restructuring charges	24	94	.38
Other asset impairments	6	15	
Total restructuring charges and asset impairments	\$ 30	<u>\$109</u>	<u>\$38</u>

Restructuring Charges

Restructuring charges by segment are as follows:

	Years Ended December 31,		
	2006	2005	2004
	(Dolla	ars in mil	llions)
Chassis Systems	\$10	\$33	\$25
Occupant Safety Systems	7	42	8
Automotive Components		<u>19</u>	5
Total restructuring charges	<u>\$24</u>	<u>\$94</u>	\$38

Severance and Other Charges

Severance and other charges by segment are as follows:

	Years Ended December 31,		
	2006	2005	2004
	(Doll:	ars in mi	llions)
Chassis Systems	\$26	\$27	\$25
Occupant Safety Systems	.6	39	7
Automotive Components	5	<u>19</u>	5
Total severance and other charges	<u>\$37</u>	<u>\$85</u>	<u>\$37</u>

Notes to Consolidated Financial Statements — (Continued)

Chassis Systems. For the year ended December 31, 2006, the Company incurred approximately \$26 million charges primarily related to severance and retention at various production facilities in its Chassis Systems segment.

For the year ended December 31, 2005, the Company incurred charges of approximately \$6 million related to severance, retention and outplacement services at the Company's Brighton, Michigan facility which was closed in 2005, and approximately \$21 million of charges related to severance and headcount reductions at various other production facilities in its Chassis Systems segment.

Occupant Safety Systems. The Company incurred approximately \$6 million during the year ended December 31, 2006 for charges related to severance, retention and outplacement services at the Company's Cookeville, Tennessee facility.

The Company incurred approximately \$31 million during the year ended December 31, 2005 for charges related to severance, retention and outplacement services at the Company's Burgos, Spain facility which was closed during the third quarter of 2005, and approximately \$8 million of charges related to headcount reductions at various other facilities in its Occupant Safety Systems segment.

Automotive Components. For the year ended December 31, 2006, the Company incurred approximately \$5 million of charges related to lease termination costs, severance and headcount reductions at certain production facilities in its Automotive Components segment.

For the year ended December 31, 2005, the Company incurred approximately \$8 million of charges related to severance, retention and outplacement services at the Company's Wednesbury, U.K. facility which was closed in 2006, and approximately \$11 million of charges related to headcount reductions at various European production and engineering facilities in its Automotive Components segment.

Restructuring Reserves

The following table illustrates the movement of the restructuring reserves for severance and other charges:

,	Beginning Balance	Current Period Accruals	Purchase Price Allocation (Dollars in	Used for Purposes Intended millions)	Effects of Foreign Currency Translation	Ending Balance
Year ended December 31, 2006	\$69	\$37	\$ 7	\$(51)	. \$4	\$66
Year ended December 31, 2005	49	85	18	(74)	(9)	69

In conjunction with the 2005 acquisition of Dalphimetal, the Company recorded adjustments to restructuring reserves of approximately \$7 million and \$18 million during the years ended December 31, 2006 and 2005, respectively, for severance and other costs related to the planned closure of certain facilities. These restructuring reserves were recorded as adjustments to the purchase price allocation in accordance with the provisions of EITF Issue No. 95-3, "Recognition of Liabilities in Connection with a Purchase Business Combination."

Of the \$66 million restructuring reserve accrued as of December 31, 2006, approximately \$57 million is expected to be paid in 2007. The balance is expected to be paid in 2007 through 201! and is comprised primarily of involuntary employee termination arrangements outside the United States.

Curtailments

Chassis Systems. Included in restructuring charges for the year ended December 31, 2006 in the Company's Chassis Systems segment are curtailment gains of approximately \$20 million, related to the reduction of pension and retiree medical benefit obligations for certain employees at closed facilities.

Notes to Consolidated Financial Statements — (Continued)

For the year ended December 31, 2005, the Company recorded a net curtailment gain of approximately \$3 million in its Chassis Systems segment consisting of a \$9 million reduction of retiree medical obligations for certain hourly employees at a facility that closed in the third quarter of 2005, offset by a \$6 million pension curtailment loss related to certain hourly employees at a facility that closed in 2006.

Automotive Components. The Company recorded a curtailment gain of \$2 million in its Automotive Components segment for the year ended December 31, 2005, related to a reduction of retiree medical obligations to certain employees at a closed facility.

Such net curtailment gains have been recorded as adjustments to the pension and post-retirement benefit liabilities. See Notes 13 and 14.

Asset Impairments Related to Restructuring Activities

Chassis Systems. For the years ended December 31, 2006 and 2005, the Company recorded asset impairments related to restructuring activities of approximately \$4 million and \$9 million, respectively, in its Chassis Systems segment to write down certain machinery and equipment, buildings and leasehold improvements to fair value based on estimated future cash flows.

Occupant Safety Systems. For the year ended December 31, 2006, the Company recorded net asset impairments related to restructuring activities of approximately \$1 million in its Occupant Safety Systems segment to write down certain buildings to fair value based on current real estate market conditions.

For the year ended December 31, 2005, the Company recorded asset impairments related to restructuring activities of \$3 million in its Occupant Safety Systems segment primarily related to the Company's Burgos, Spain manufacturing facility, which was closed in 2005, to write down certain property, plant and equipment to fair value based on estimated future cash flows.

Automotive Components. For each of the years ended December 31, 2006 and 2005, the Company recorded asset impairment charges related to restructuring activities of \$2 million in its Automotive Components segment to write down certain building and leasehold improvements to fair value based on estimated future cash flows.

Other Asset Impairments

Chassis Systems. For the year ended December 31, 2006, the Company recorded other asset impairments of approximately \$4 million in its Chassis Systems segment to write down certain machinery and equipment to fair value based on estimated future cash flows.

Occupant Safety Systems. For the years ended December 31, 2006 and 2005, the Company recorded other asset impairments of approximately \$2 million and \$3 million, respectively, in its Occupant Safety Systems segment to write down certain property, plant and equipment to fair value based on estimated future cash flows.

Automotive Components. For the year ended December 31, 2005, the Company recorded other asset impairments of approximately \$12 million in its Automotive Components segment to write down certain property, plant and equipment to fair value based on estimated future cash flows.

Notes to Consolidated Financial Statements — (Continued)

6. Inventories

The major classes of inventory are as follows:

		of ber 31,
	2006	2005
	(Dol in mil	llars llions)
Finished products and work in process	\$395	\$374
Raw materials and supplies	<u>373</u>	328
Total inventories	\$768	\$702

7. Property, Plant and Equipment

The major classes of property, plant and equipment are as follows:

· · · · · · · · · · · · · · · · · · ·	AS OF DECC	mber 31,
	2006	2005
	(Dollars in	millions)
Property, plant and equipment:	,	•
Land and improvements	\$ 227	\$ 228
Buildings	673	652
Machinery and equipment	3,406	2,816
Capitalized software		40
	4,358	3,736
Accumulated depreciation and amortization:		
Land improvements	(23)	(21)
Buildings	· (164)	(135)
Machinery and equipment	(1,421)	(1,014)
Capitalized software	(36)	(28)
	(1,644)	(1,198)
Total property, plant and equipment — net	<u>\$ 2,714</u>	\$ 2,538

Depreciation expense was \$482 million, \$476 million, and \$464 million for the years ended December 31, 2006, 2005 and 2004, respectively.

Notes to Consolidated Financial Statements — (Continued)

8. Goodwill and Intangible Assets

Goodwill

The changes in goodwill for the period are as follows:

	Chassis Systems Segment	Occupant Safety Systems Segment	Automotive Components Segment	_Total_
•	-	(Dollars	in millions)	
Balance as of December 31, 2004	\$946	\$910	\$501	\$2,357
Purchase price adjustments — pre-acquisition	(54)	(52)	· (29)	(135)
Acquisitions	_	71	1	72
Effects of foreign currency translation		<u>(1</u>)	_=	(1)
Balance as of December 31, 2005	\$892	\$928	\$473	\$2,293
Purchase price adjustments — pre-acquisition	(26)	(8)	(13)	(47)
Purchase price adjustments — Dalphimetal	• —	20	_	20
Effects of foreign currency translation		9		9
Balance as of December 31, 2006	<u>\$866</u>	<u>\$949</u>	<u>\$460</u>	<u>\$2,275</u>

Acquisition of the Company. During 2006 and 2005, the Company reduced goodwill by \$47 million and \$135 million, respectively, primarily related to certain income tax matters for periods prior to the February 2003 acquisition of the Company.

Dalphimetal Acquisition. The Company completed its acquisition of a 68.4% interest in Dalphimetal on October 27, 2005. In conjunction with this acquisition, the Company initially recorded \$71 million of goodwill in 2005, which in accordance with SFAS No. 141, was subject to adjustment while the Company finalized its purchase price allocation. During the year ended December 31, 2006, the Company adjusted goodwill in its Occupant Safety Systems segment by approximately \$20 million related to final purchase price adjustments.

Intangible assets

The following table reflects intangible assets and related amortization:

	As o	As of December 31, 2006			As of December 31, 2005		
•	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	
			(Dollars in	n millions)			
Definite-lived intangible assets:							
Customer relationships	\$492	\$ (89)	\$403	\$488	\$(64)	\$424	
Developed technology	81	(39)	42	80	(28)	52	
Non-compete agreements	· <u>1</u>		1	1		1	
Total	574	<u>\$(128)</u>	446	569	<u>\$(92)</u>	477	
Indefinite-lived intangible assets:							
Trademarks	292		<u>292</u> .	292		292	
Total	<u>\$866</u>		<u>\$738</u>	<u>\$861</u>		<u>\$769</u>	

Notes to Consolidated Financial Statements — (Continued)

The weighted average amortization periods for intangible assets subject to amortization are as follows:

	Weighted Average Amortization Period
Customer relationships	20 years
Developed technology	8 years
Non-compete agreements	5 years

Aggregate amortization expense for the years ended December 31, 2006, December 31, 2005, and December 31, 2004, was \$35 million, \$33 million, and \$33 million, respectively. The Company expects that ongoing amortization expense will approximate the following over the next five years:

Years Ended December 31,	(Dollars in millions)
2007	\$36
2008	35
2009	35
2010	35
2011	26

9. Other (Income) Expense — Net

The following table provides details of other (income) expense — net:

	Years Ended December 31,			nber 31,
	2006 2005 (Dollars in million		2005	2004
·			ons)	
Provision for bad debts	\$	9	\$ 17	\$ 12
Net (gains) losses on sales of assets		(7)	2	(6)
Foreign currency exchange losses		6	23	17
Royalty and grant income	(24)	(18)	(13)
Miscellaneous other income	· <u>(</u>	<u>11</u>)	(10)	(2)
Other (income) expense — net	<u>\$(</u>	<u>27</u>)	<u>\$ 14</u>	<u>\$ 8</u>

10. Accounts Receivable Securitization

The United States receivables facility, as amended (the "Receivables Facility"), extends until December 2009 and, as of December 31, 2006, provided up to \$250 million in funding from commercial paper conduits sponsored by commercial lenders, based on availability of eligible receivables and other customary factors. On January 19, 2007, the Company reduced the committed amount of the Receivables Facility to \$209 million and amended certain terms to increase the availability of funding under the facility.

Under the Receivables Facility, certain subsidiaries of the Company (the "Sellers") sell trade accounts receivable (the "Receivables") originated by them and certain of their subsidiaries as sellers in the United States through the Receivables Facility. Receivables are sold to TRW Automotive Receivables LLC (the "Transferor") at a discount. The Transferor is a bankruptcy remote special purpose limited liability company that is a wholly-owned subsidiary of the Company. The Transferor's purchase of Receivables is financed through a transfer agreement with TRW Automotive Global Receivables LLC (the "Borrower"). Under the terms of the Transfer Agreement, the Borrower purchases all Receivables sold to the Transferor. The Borrower is a bankruptcy remote special purpose

Notes to Consolidated Financial Statements — (Continued)

limited liability company that is wholly-owned by the Transferor and is not consolidated when certain requirements are met.

Generally, multi-seller commercial paper conduits supported by committed liquidity facilities are available to provide cash funding for the Borrowers' purchase of Receivables through secured loans/tranches to the extent desired and permitted under the receivables loan agreement. A note is issued for the difference between Receivables purchased and cash borrowed through the facility. The Sellers act as servicing agents per the servicing agreement, and continue to service the transferred receivables for which they receive a monthly servicing fee at a rate of 1% per annum of the average daily outstanding balance of receivables. The usage fee under the Receivables Facility is 0.85% of outstanding borrowings. In addition, the Company is required to pay a fee of 0.40% on the unused portion of the Receivables Facility. Both the usage fee and the fee on the unused portion of the facility are subject to a leverage-based grid. These rates are per annum and payments of these fees are made to the lenders monthly.

Availability of funding under the Receivables Facility depends primarily upon the outstanding trade accounts receivable balance, and is determined by reducing the receivables balance by outstanding borrowings under the program, the historical rate of collection on those receivables and other characteristics of those receivables that affect their eligibility (such as bankruptcy or downgrading below investment grade of the obligor, delinquency and excessive concentration). Due to decreased availability under the facility as a result of certain customer credit rating downgrades below investment grade, the Company reduced the committed amount of the facility from \$400 million to \$250 million on January 24, 2006. As of December 31, 2006, based on the terms of this facility and the criteria described above, approximately \$191 million of the Company's total reported accounts receivable balance was considered eligible for borrowings under this facility, of which approximately \$104 million would have been available for funding.

The Company had no outstanding borrowings under this facility as of December 31, 2006 or December 31, 2005. As such, the fair value of the multi-seller conduits' loans was less than 10% of the fair value of the Borrower's assets and, therefore, the financial statements of the Borrower were included in our consolidated financial statements as of December 31, 2006 and December 31, 2005.

In addition to the Receivables Facility described above, certain of the Company's European subsidiaries have entered into receivables financing arrangements. The Company has up to €75 million available until January 2008 through an arrangement involving a wholly-owned special purpose vehicle, which purchases trade receivables from its German affiliates and sells those trade receivables to a German bank. Additionally, the Company has a receivables financing arrangement of up to £25 million available until November 2007 through an arrangement involving a wholly-owned special purpose vehicle, which purchases trade receivables from its United Kingdom affiliates and sells those trade receivables to a United Kingdom bank. In May 2006, the Company terminated a factoring arrangement in France which had up to €78 million available until November 2006 in which customers sent bills of exchange directly to the bank. In July 2006, the Company replaced that factoring arrangement with a new arrangement which provides for availability of up to €80 million until July 2007. This new arrangement involves a wholly-owned special purpose vehicle, which purchases trade receivables from its French affiliates and sells those trade receivables to a French bank. All European arrangements are renewable for one year at the end of their respective terms, if not terminated. As of December 31, 2006, approximately €140 million and £11 million was available for funding under the Company's European accounts receivable facilities. There were no outstanding borrowings under any of these facilities as of December 31, 2006 or December 31, 2005.

The Company does not own any variable interests in the multi-seller conduits, as that term is defined in FASB Interpretation 46(R) "Consolidation of Variable Interest Entities (revised December 2003) — an interpretation of ARB No. 51."

Notes to Consolidated Financial Statements — (Continued)

11. Financial Instruments

The following table presents financial instruments of the Company:

	As of December 31,			
	200)6	200)5
	Carrying Value	Fair Value	Carrying Value	Fair Value
	(Dollars in millions)			
Cash and cash equivalents	\$ 578	\$ 578	\$ 659	\$ 659
Marketable securities	11	11	17	17
Short-term debt	69	69	. 98	98
Floating rate long-term debt	1,612	1,612	1,603	1,603
Fixed rate long-term debt	1,351	1,447	1,535	1,694
Foreign currency forward contracts — asset	15	15	19	19
Interest rate swaps — liability	(15)	(15)	(15)	(15)

The fair value of long-term debt was determined from quoted market prices for publicly-traded debt and was estimated using a discounted cash flow analysis based on the Company's then-current borrowing rates for similar types of borrowing arrangements for long-term debt without a quoted market price. The fair value of foreign currency forward contracts was estimated using a discounted cash flow analysis based on quoted market prices of offsetting contracts. Depending upon their respective settlement dates, derivative financial instruments are recorded in the Company's balance sheet in either prepaid expenses or other assets for instruments in an asset position, and in either other current liabilities or long-term liabilities for instruments in a liability position.

Foreign currency forward contracts. The Company manufactures and sells its products in countries throughout the world. As a result, it is exposed to fluctuations in foreign currency exchange rates. The Company enters into forward contracts to hedge portions of its foreign currency denominated forecasted revenues, purchases and the subsequent cash flows after maximizing natural offsets within the consolidated group. The critical terms of the hedges are the same as the underlying forecasted transactions, and the hedges are considered to be effective to offset the changes in fair value of cash flows from the hedged transactions. Gains or losses on these instruments, which mature at various dates through December 2008, are generally recorded in other comprehensive earnings (losses) until the underlying transaction is recognized in net earnings. The earnings impact is reported either in sales, cost of sales, or other expense (income) — net, to match the underlying transaction. Approximately \$7 million of gains, net of tax, included in accumulated other comprehensive earnings are expected to be reclassified into earnings in 2007.

In addition, the Company enters into certain foreign currency forward contracts that are not treated as hedges under SFAS No. 133 to hedge recognized foreign currency transactions. Gains and losses on these contracts are recorded in net earnings and are substantially offset by the effect of the revaluation of the underlying foreign currency denominated transaction.

Notes to Consolidated Financial Statements — (Continued)

The following table represents the movement of amounts reported in accumulated other comprehensive earnings (losses) from deferred cash flow hedges, net of tax, for the years ended December 31, 2006 and December 31, 2005.

	Years Decemb	
	2006	2005
	(Dolla milli	
Balance at beginning of period	\$ 15	\$(22)
Net change in derivative fair value and other movements during the year	20	54
Net amounts reclassified to statement of earnings during the year	(28)	<u>(17</u>)
Balance at end of period	<u>\$ 7</u>	\$ 15

The gains and losses reclassified into earnings include the discontinuance of cash flow hedges which were immaterial in 2006 and 2005.

12. Income Taxes

Income tax expense for each of the periods presented is determined in accordance with SFAS No. 109, "Accounting for Income Taxes" ("SFAS No. 109").

	Year Ended December		nber 31,
	2006	2005	2004
The components of earnings (losses) before income taxes are as follows:			
U.S.*	\$(17)	\$ 81	\$ (87)
Non-U.S	359	247	251
	<u>\$342</u>	<u>\$328</u>	<u>\$164</u>
Significant components of the provision for income taxes are as follows:			
Current			
U.S. Federal	\$ —	\$ —	\$ —
Non U.S	142	151	95
U.S. state and local	1	1	1
	143	152	96
Deferred		•	
U.S. federal	_	. 3	_
Non-U.S	· 23	(31)	39
U.S. state and local			
	23	(28)	39
	<u>\$166</u>	<u>\$124</u>	<u>\$135</u>

Notes to Consolidated Financial Statements — (Continued)

	Year Ended December 31,		
	2006	2005	2004
The reconciliation of income taxes calculated at the U.S. Federal statutory income tax rate of 35% to income tax expense is:			
Income taxes at U.S. statutory rate	\$120.	\$115	\$ 57
U.S. state and local income taxes net of U.S. federal tax benefit	1	1	1
Difference in income tax on foreign earnings, losses and remittances	15	19	· 27
Tax holidays and incentives	(13)	(29)	(22)
Valuation allowance	74	(5)	51
Foreign interest expense	(32)	20	. 20
Nondeductible expenses		. 3	. 3
Other	(4)	<u>.</u>	(2)
	<u>\$166</u>	<u>\$124</u>	<u>\$135</u>

Deferred tax assets and (liabilities) result from differences in the bases of assets and liabilities for tax and financial statement purposes. The approximate tax effect of each type of temporary difference and carryforward that gives rise to a significant portion of the deferred tax assets and liabilities follows:

•	December 31,		
	2006	2005	
	(Dollars in	millions)	
Deferred tax assets:			
Pensions and post-retirement benefits other than pensions	\$ 201	\$ 546	
Inventory	52	40	
Reserves and accruals	252	263	
Net operating loss and credit carry forwards	. 556	378	
Fixed assets and intangibles	74	87	
Other	117	40	
Total deferred tax assets	1,252	1,354	
Valuation allowance for deferred tax assets	(566)	_(430)	
Net deferred tax assets	686	924	
Deferred tax liabilities:			
Pensions and post-retirement benefits other than pensions	(394)	(66)	
Fixed assets and intangibles	(331)	(369)	
Undistributed earnings of foreign subsidiaries	(36)	(258)	
Other	<u>(52</u>)	<u>(161)</u>	
Total deferred tax liabilities	(813)	(854)	
Net deferred taxes	<u>\$ (127)</u>	<u>\$ 70</u>	

As of December 31, 2006 and 2005, the Company had deferred tax assets from domestic and foreign net operating loss and tax credit carryforwards of approximately \$556 million and \$378 million, respectively. Approximately \$233 million of these deferred tax assets relate to net operating loss carryforwards or tax credits that can be carried forward indefinitely with the remainder expiring between 2007 and 2026.

Notes to Consolidated Financial Statements — (Continued)

In connection with the acquisition on February 28, 2003, as well as subsequent acquisitions, the Company recorded certain deferred tax assets as a part of purchase accounting. A valuation allowance is recorded on approximately \$253 million of these purchased deferred tax assets. To the extent such benefits are subsequently recognized, such benefits will be recorded as a reduction of goodwill recorded in connection with the acquisitions.

SFAS No. 109 requires that deferred tax assets be reduced by a valuation allowance, if based on available evidence, it is more likely than not that some portion or all of the recorded tax assets will not be realized in the future periods. The factors considered by management in its determination of the probability of the realization of the deferred tax assets include: net operating loss carryback availability, historical taxable income, projected future taxable income, the expected timing of the reversals of existing temporary differences and tax planning strategies. Management believes it is more likely than not that the U.S. net deferred tax asset may not be realized in the future. Accordingly, the Company recorded a full valuation allowance against the U.S. net deferred tax asset. In addition, the Company evaluated the potential realization of deferred tax assets for foreign locations on a jurisdiction-by-jurisdiction basis. Where management believes it is more likely than not that the foreign deferred tax asset may not be realized in the future, the Company recorded a valuation allowance against the foreign net deferred tax asset.

The Company reviews the likelihood that it will realize the benefit of its deferred tax assets and therefore the need for valuation allowances on a quarterly basis, or whenever events indicate that a review is required. In determining the requirement for a valuation allowance, the historical and projected financial results of the legal entity or consolidated group recording the net deferred tax asset is considered, along with all other positive and negative evidence. Since future financial results may differ from previous estimates, periodic adjustments to the Company's valuation allowances may be necessary. As a result of its reviews, the Company recorded a valuation allowance against the net deferred tax assets attributable to its Canadian operations resulting in a net tax charge of approximately \$49 million during the year ended December 31, 2006. Based on cumulative losses in recent years in the Company's Canadian operations and recent adverse developments directly impacting the Company's Canadian operations, in particular announced production cuts by major customers, as well as a general deterioration of industry conditions in the North American market and all other available evidence, the Company concluded that it was no longer more likely than not that it would realize its Canadian net deferred tax assets. As such, the Company recorded a full valuation allowance against these net deferred tax assets as a charge to income tax expense.

Also during the year ended December 31, 2006, tax expense decreased as a result of a \$35 million benefit realized on the reversal of certain tax reserves previously established related to the tax deductibility of interest in one of the Company's German subsidiaries on certain related party debt. During October 2006, the German Tax Authorities published a final Letter Memorandum commenting on the application of Section 8a (6) Corporate Income Tax Act, which governs the disallowance of interest expense incurred on certain related party debt. The Letter Memorandum provides sufficient clarification and guidance to allow the recognition of the tax benefit associated with the related party interest expense in the Company's German subsidiary. As such, the Company has recorded a tax benefit during the year ended December 31, 2006 to reverse tax reserves related to this item that were recorded in 2004 and 2005 and has recorded a tax benefit associated with the current year interest expense.

In July 2006, the FASB issued FIN 48 which clarifies the accounting for uncertainty in income taxes by establishing minimum standards for the recognition and measurement of tax positions taken or expected to be taken in a tax return. FIN 48 also provides guidance regarding subsequent de-recognition of a tax position, classification, interest and penalties, accounting in interim periods, and disclosure. FIN 48 is effective for fiscal years beginning after December 15, 2006. If there are changes in net assets as a result of the application of FIN 48, such changes will be accounted for as an adjustment to retained earnings. The Company is in the process of documenting and quantifying the financial impact of FIN 48 but has not yet completed its analysis of the potential impact of FIN 48 on the Company's financial position, results of operations, or cash flows. The Company will finalize its analysis prior to filing its financial results for the first quarter of 2007.

Notes to Consolidated Financial Statements — (Continued)

The Company has provided deferred income taxes for the estimated U.S. federal income tax, foreign income tax, and applicable withholding tax effects of earnings of subsidiaries expected to be distributed to the Company. Deferred income taxes have not been provided on approximately \$1.6 billion of undistributed earnings of certain foreign subsidiaries as such amounts are considered to be permanently reinvested. It is not practical to estimate the additional income tax and applicable withholding tax that would be payable on the remittance of such undistributed earnings.

13. Pension Plans

Substantially all employees of the Company and its subsidiaries participate in the Company's defined benefit plans or retirement/termination indemnity plans. The financial statements reflect the pension assets and liabilities related to the active and retired Company-designated employees in the Company's plans based upon a measurement date of October 31.

The following table provides a reconciliation of the changes in the plans' benefit obligations and fair value of assets for the years ended December 31, 2006 and December 31, 2005 and a statement of the funded status as of December 31, 2006 and 2005, based on the measurement dates of October 31, 2006 and 2005, respectively.

		2006			2005	•
	U.S.	<u>U.K.</u>	Rest of World (Dollars in	U.S. millions)	<u>U.K.</u>	Rest of World
Total accumulated benefit obligation	\$1,139	\$5,600	\$ 710	\$1,145	\$4,663	\$ 673
Change in benefit obligations:	•					
Benefit obligations at beginning of period	\$1,228	\$4,853	\$ 734	\$1,202	\$5,016	\$ 664
Service cost	.24	43	24	29	34	20
Interest cost	65	255	34	67	252	33
Amendments	(69)	_	<u>`</u>	`	_	10
Actuarial (gains) losses	(27)	256	(28)	14	381	96
Foreign currency exchange rate changes	_	688	51	_	(567)	(51)
Curtailment/settlement (gains) losses	_	_	(5)	6		2
Business combination	_	_	_	_		1
Plan participant contributions	_	5	_		6	<i>'</i> —
Benefits paid	(74)	(284)	(42)	<u>(90</u>)	(269)	(41)
Benefit obligations at the measurement date	1,147	5,816	768	1,228	4,853	734
Change in plan assets:						
Fair value of plan assets at beginning of period	798	5,355	218	728	5,361	194
Actual return on plan assets, less plan expense	115	914	27	67	871	20
Foreign currency exchange rate changes	_	777	 ·	_	(615)	4
Company contributions	105	1	48	93	1	41
Plan participant contributions		5	_	_	6	_
Plan settlements	_	_	(3)		_	
Benefits paid	<u>(74</u>)	(284)	<u>(42</u>)	<u>(90</u>)	(269)	(41)
Fair value of plan assets at the measurement date	944	6,768	248	798	5,355	218
Funded status of the plan	(203)	952	(520)	(430)	502	(516)
Company contributions and benefit payments made between	` ,		` ,	` '		` ,
measurement date and disclosure date		_	8	_	_	10
Unrecognized actuarial (gain) loss	_	_		(32)	(284)	115
Unrecognized prior service (benefit) cost			_=	(4)		11
Total recognized.	\$ (203)	\$ 952	\$(512)	\$ (466)	\$ 218	\$(380)

Notes to Consolidated Financial Statements - (Continued)

The following table provides the amounts recognized in the consolidated balance sheet as of December 31, 2006 after the adoption of the recognition provisions of SFAS No. 158:

		2006	
	U.S.	U.K.	Rest of World
	(Doll	ars in mil	lions)
Non-current assets	\$ 27	\$952	\$ —
Current liabilities		_	(20)
Non-current liabilities	(230)		(492)
Net amount recognized	<u>\$(203</u>)	\$952	<u>\$(512)</u>

The following table provides the amounts recognized in the consolidated balance sheet as of December 31, 2005:

	•	2005	
	U.S.	<u>U.K.</u> ars in mil	Rest of World
Descrid hanglit goet	,		
Prepaid benefit cost	\$ 4	\$218	> —
Accrued benefit liability	(474)	_	(470)
Intangible asset and other	_		9
Accumulated other comprehensive loss	4		81
Net amount recognized	<u>\$(466)</u>	<u>\$218</u>	<u>\$(380</u>)

The pre-tax amounts recognized in accumulated other comprehensive earnings (losses) after the adoption of the recognition provisions of SFAS No. 158 consist of:

	2006		
	U.S.	<u>U.K.</u> llars in mi	Rest of World
Prior service benefit (cost)	\$ 72	\$ —	\$(11)
Net actuarial gain (loss)	106	663	<u>(78</u>)
Accumulated other comprehensive earnings (losses)	<u>\$178</u>	<u>\$663</u>	<u>\$(89)</u>

Notes to Consolidated Financial Statements — (Continued)

Information for pension plans with an accumulated benefits obligation in excess of plan assets is as follows:

	2006		. 200	05
	U.S.	Rest of World (Dollars	U.S. in millions)	Rest of World
Projected benefits obligation	\$995	\$768	\$1,176	\$732
Accumulated benefits obligation	989	710	1.094	672
Fair value of assets	765	248	736	215

The following table provides the components of net pension cost (income) and other amounts recognized in other comprehensive income for the Company's defined benefit pension plans and defined contribution plans for the year ended December 31, 2006, and the components of net pension cost (income) for the Company's plans for years ended December 31, 2005 and December 31, 2004:

	2006 2005			2004					
	U.S.	U.K.	Rest of World	U.S. (Doll	U.K. ars in mil	Rest of World lions)	U.S.	U.K.	Rest of World
Net Pension Cost (Income)									
Defined benefit plans:		•			٠	٠			
Service cost	\$ 24	\$ 43	\$ 24	\$ 29	\$ 34	\$ 20	\$ 31	\$ 39	\$ 19
Interest cost on projected benefit obligations	65	255	34	67	252	33	68	245	32
Expected return on plan assets	(66)	(335)	(14)	(58)	(340)	(13)	(51)	(341)	(12)
Net amortization	(2)		4	<u>(1)</u>		2	_=	1	2
Defined benefit plans	21	(37)	48	37	(54)	42	48	(56)	41
Defined contribution plans	<u> </u>		<u>11</u> .	11	_=	_12	13		_12
Net pension cost (income)	<u>\$ 32</u>	<u>\$ (37</u>)	<u>\$ 59</u>	\$ 48	<u>\$ (54</u>)	<u>\$ 54</u>	<u>\$ 61</u>	<u>\$ (56)</u>	<u>\$ 53</u>
Other Changes in Plan Assets and Benefit Obligations Recognized in Other Comprehensive Income				•		-			
Other comprehensive loss (income)	\$ (4)	\$ —	\$(28)						
Accumulated other comprehensive (earnings) losses before tax to reflect the adoption of SFAS No. 158	(178)	(663)	36	•					
Total recognized in other comprehensive (income) loss	(182)	(66 <u>3</u>)	8		•				
Total recognized net pension (income) cost and other comprehensive (income) loss	<u>\$(150)</u>	<u>\$(700)</u>	<u>\$ 67</u>						

Notes to Consolidated Financial Statements — (Continued)

The estimated amounts that will be amortized from accumulated other comprehensive earnings over the next fiscal year are as follows:

		Year End ember 31	
	U.S.	<u>U.K.</u>	Rest of World
,	(Dol	lars in m	illions)
Prior service benefit (cost)	\$ 9	`\$—	\$(1)
Net gain (loss)			<u>(2</u>)
Total	<u>\$11</u>	<u>\$—</u>	<u>\$(3)</u> .

Plan Assumptions. The weighted-average assumptions used to calculate the benefit obligations as of the end of the year, and the net periodic benefit cost for the following year were:

		2006				
	U.S.	<u>u.K.</u>	Rest of World	U.S.	U.K.	Rest of World
Discount rate	5.75%	5.00%	4.72%	5.50%	5.00%	4.51%
Expected long-term return on plan assets	8.50%	6.75%	6.70%	8.50%	6.75%	6.67%
Rate of increase in compensation levels	4.00%	3.75%	3.09%	4.00%	3.75%	3.09%

The weighted-average assumptions used to determine net periodic benefit cost were:

•	Years Ended December 31,									
,	2006				2005			2004		
	U.S.	<u>U.K.</u>	Rest of World	U.S.	<u>U.K.</u>	Rest of World	<u>U.S.</u>	U.K.	Rest of World	
Discount rate	5.50%	5.00%	4.51%	5.75%	5.50%	5.34%	6.25%	5.50%	5.61%	
Expected long-term return on plan assets	8.50%	6.75%	6.67%	8.50%	7.50%	7.13%	8.50%	7.75%	7.22%	
Rate of increase in compensation levels	4.00%	3.75%	3.09%	4.00%	3.75%	2.98%	4.00%	3.75%	3.14%	

To develop the expected long-term rate of return on assets assumption, the Company considered the historical returns and the future expectations for returns for each asset class, as well as the target asset allocation of the pension portfolio.

Plan Assets. The U.S. and U.K. plan assets represent approximately 97% of the total plan assets of defined benefit plans. All remaining assets are deemed immaterial. The Company's U.S. and U.K. weighted-average asset allocations and corresponding targets as of the measurement date by asset category are as follows:

	Actu	ıal	Targ	get
Asset Category	U.S.	U.K.	U.S.	U.K.
Equity	73%	64%	70%	60%
Fixed income	22%	27%	30%	31%
Real estate		7%		7%
Other	<u>5</u> %	2%	_	2%
Total	100%	100%	100%	<u>100</u> %

Notes to Consolidated Financial Statements — (Continued)

The goals and investment objectives of the asset strategy are to ensure that there is an adequate level of assets to meet benefit obligations to participants and retirees over the life of the plans and maintain liquidity in the plan's assets sufficient to cover current benefit obligations. Risk is managed by investing in a broad range of asset classes and, within those asset classes, a broad range of individual securities.

Contributions. In 2007, the Company expects to contribute approximately \$73 million to U.S. pension plans and approximately \$47 million to non-U.S. pension plans.

Expected Future Pension Benefit Payments. The following pension benefit payments, which reflect current obligations and expected future service, as appropriate, are expected to be paid:

	U.S.	U.K.	Rest of World
	(Do	ions)	
2007	\$ 76	\$ 311	\$ 38
2008	75	308	39
2009:	77	310	40
2010	76	318	40
2011	75	331	42
2012 - 2016	401	1,708	238

Other Benefits. The Company also sponsors qualified defined contribution pension plans covering employees at certain operations and an unfunded non-qualified defined contribution plan for a select group of highly compensated employees. These plans allow participants to defer compensation, and generally provide employer matching contributions.

Restructuring Curtailments. In 2005, the Company recorded a curtailment loss of approximately \$6 million related to certain hourly employees at a facility that closed in 2006. Such curtailments are reflected in restructuring charges in the accompanying consolidated statement of earnings. Benefit obligations correspondingly increased by approximately \$6 million.

Pension Protection Act of 2006. In August 2006, the Pension Protection Act of 2006 (the "Act") was signed into law. Beginning in 2008, the Act replaces prevailing statutory minimum funding requirements; and will generally require contributions to the Company's U.S. defined benefit pension plans in amounts necessary to fund the cost of currently-accruing benefits, and to fully-fund any unfunded accrued benefits over a period of seven years. Contributions required through 2008 are expected to be substantially unchanged, compared to those determined under prior law. The longer term impact of the Act on the Company's contributions is not yet known, but an increase in contributions, compared to those determined under prior law, could result for a limited period of years starting in 2009, depending primarily on interest rate changes, plan investment performance, and the details of expected regulations, which could result in a material impact on the Company's financial position, results of operations or cash flows.

14. Post-Retirement Benefits Other Than Pensions ("OPEB")

The Company provides health care and life insurance benefits for a majority of its retired employees in the United States and Canada, and for certain future retirees. The health care plans provide for the sharing of costs, in the form of retiree contributions, deductibles and coinsurance. Life insurance benefits are generally noncontributory. The Company's policy is to fund the cost of post-retirement health care and life insurance benefits as those benefits become payable.

Notes to Consolidated Financial Statements — (Continued)

The following table provides a reconciliation of the changes in the plans' benefit obligations and fair value of assets during the years ended December 31, 2006 and December 31, 2005, and a statement of the funded status of the programs as of December 31, 2006 and 2005 at the measurement dates of October 31, 2006 and 2005, respectively:

	20	06	2005		
	U.S.	Rest of World	U.S.	Rest of World	
		(Dollars in	n millions) .		
Change in benefit obligations:					
Benefits obligations at beginning of period	\$ 646	\$ 181	\$ 738	\$ 155	
Service cost	4	2	5	2	
Interest cost	33	9	40	9	
Actuarial loss (gain)	25	(19)	(11)	21	
Foreign currency exchange rate changes	_	4	_	3	
Curtailments	(19)	_	(9)	·	
Plan amendments	(33)	(29)	(55)	_	
Settlements	(22)	(1)	(3)	_	
Plan participant contributions	7	_	9	_	
Benefits paid	<u>(65</u>)	<u>(9</u>)	<u>(68</u>)	<u>(9</u>)	
Benefit obligations at the measurement date	576	138	646	181	
Change in plan assets:			•		
Fair value of plan assets at beginning of period	_	_	_		
Company contributions	69	9	59	. 9	
Plan participant contributions	. 7		9	-	
Settlements :	(11)		_		
Benefits paid	(65)	<u>(9)</u>	(68)	<u>(9</u>)	
Fair value of plan assets at measurement date					
Funded status of the plan	(576)	(138)	(646)	(181)	
Company contributions and benefit payments made between measurement date and disclosure date	9	2	15	. 2	
Reduction in obligation recognized between measurement date and disclosure date for retiree buyouts	5		7	_	
Unrecognized actuarial (gain) loss	<i></i>		(89)	45	
Unrecognized prior service cost			(104)		
				(21)	
Total accrued benefit cost recognized	<u>\$(562)</u>	<u>\$(136)</u>	<u>\$(817)</u>	<u>\$(155)</u>	

Notes to Consolidated Financial Statements — (Continued)

The following table provides the amounts recognized in the consolidated balance sheet as of December 31, 2006 after the adoption of the recognition provisions of SFAS No. 158:

	200	6
	U.S. (Dollars in	Rest of World millions)
Current liabilities	\$ (45)	\$ (8)
Long-term liabilities	<u>(517</u>) .	(128)
Total recognized	<u>\$(562)</u>	<u>\$(136</u>)
The pre-tax amounts recognized in accumulated other comprehensive earnings cons	ist of:	•
	200	6
	U.S.	Rest of World
	(Dollars in	millions)
Prior service benefit	\$129	\$ 45
Net actuarial gain (loss)	44	(24)
Accumulated other comprehensive earnings	<u>\$173</u>	<u>\$ 21</u>

The following table provides the components of net post-retirement benefit cost and other amounts recognized in other comprehensive income for the plans for the year ended December 31, 2006, and the components of net post-retirement benefit cost for the plans for the years ended December 31, 2005 and 2004:

	2006			2	005	2004	
<u>-</u>	U.S.	U.S. Rest of World		U.S.	U.S. Rest of World		Rest of World
Post-Retirement cost:							
Service cost	\$	4 \$	2	\$ 5	\$ 2	\$ 7	\$ 2
Interest cost	3:	3	9	40	9	51	9
Settlements	(1)	2)	(2)	(11)	_		(1)
Amortization	(1:	<u>5</u>) _	<u>(2</u>)	<u>(9)</u>	<u>(1</u>)	(1)	_
Net post-retirement benefit cost	\$ 1	0 \$	7	<u>\$ 25</u>	<u>\$10</u>	<u>\$57</u>	<u>\$10</u>
Other changes in plan assets and benefit obligations recognized in other comprehensive income:							
Accumulated other comprehensive earnings before tax to reflect the adoption of SFAS No. 158	\$(17)	<u>3</u>) <u>\$</u>	<u>(21</u>)	•			
Total recognized in net post- retirement benefit cost and other comprehensive income	<u>\$(16</u>	<u>3</u>) <u>\$</u>	<u>(14</u>)				

Notes to Consolidated Financial Statements — (Continued)

The estimated amounts that will be amortized from accumulated other comprehensive earnings over the next fiscal year are as follows:

·	Year E December	Inding - 31, 2007
	U.S.	Rest of World
	(Dol in mil	lars
Prior service benefit	\$11	\$ 5
Net actuarial gain (loss)	3	<u>(1</u>)
Total	<u>\$14</u>	<u>\$ 4</u>

Curtailments and Settlements. The Company recorded curtailment gains during the years ended December 31, 2006 and 2005 of approximately \$19 million and \$11 million, respectively, related to termination of retiree medical benefits for certain hourly employees at facilities that have been closed. Such curtailments are reflected in restructuring charges in the accompanying consolidated statements of earnings.

During the years ended December 31, 2006 and 2005, the Company recorded settlement gains of approximately \$14 million and \$7 million, respectively, related to retiree buyouts. During the year ended December 31, 2005, the Company recorded a settlement gain of approximately \$4 million as a result of discontinuing supplemental retiree medical coverage to certain salaried retirees of a former affiliate of the Company.

Plan Assumptions. The weighted-average discount rate assumptions used to determine net post-retirement benefit cost were:

	2006		2005		2004	
	U.S.	Rest of World	U.S.	Rest of World	U.S.	Rest of World
Discount rate	5.50%	5.25%	5.75%	6.00%	6.25%	6.25%

The discount rate and assumed health care cost trend rates used in the measurement of the benefit obligation as of the October 31 measurement dates were:

	2006		200	5
•	U.S.			Rest of World
Discount rate	5.75%	5.00%	5.50%	5.25%
Initial health care cost trend rate at end of year	9.00%	9.00%	10.00%	9.00%
Ultimate health care cost trend rate	5.00%	5.00%	5.00%	5.00%
Year in which ultimate rate is reached	2011	2015	2011	2014

A one-percentage-point change in the assumed health care cost trend rate would have had the following effects:

•	One-Percentage-Point			
	Increase		Decrease	
	U.S.	Rest of World	U.S.	Rest of World
		(Dollars i	n millions))
Effect on total of service and interest cost components for the year	Φ.5	Φ 2	ф <i>(</i> 4)	d (1)
ended December 31, 2006	\$ 3	\$ 2	\$ (4)	\$ (1)
Effect on post-retirement benefit obligations as of October 31, 2006	\$58	\$18	\$(50)	\$(13)

Notes to Consolidated Financial Statements — (Continued)

Contributions. The Company funds its OPEB obligations on a pay-as-you-go basis. The Company expects to contribute approximately \$53 million on a pay-as-you-go basis in 2007.

Expected Future Post-Retirement Benefit Payments. The following post-retirement benefit payments, which reflect expected future service, as appropriate, are expected to be paid:

Years Ended December 31,	U.S. (Dol in mil	llars
2007	\$ 45	\$8
2008	. 46	8
2009	47	8
2010	47	8
2011	48	. 9
2012 - 2016	217	43

15. Debt

Total outstanding debt of the Company consisted of the following:

•	As of Dec	ember 31,
	2006	2005
	`	n millions)
Short-term debt	<u>\$ 69</u>	\$ 98
Long-term debt:		•
Senior Notes	\$ 982.	. \$ 964
Senior Subordinated Notes	302	291
Term Loan facilities	1,582	1,593
Revolving credit facility	<u> </u>	·
Lucas Industries Limited debentures due 2020	_	181
Capitalized leases	42	47
Other borrowings	55	62
Total long-term debt	2,963	3,138
Less current portion	101	37
Long-term debt, net of current portion	\$2,862	\$3,101

The weighted average interest rates on the Company's debt as of December 31, 2006 and 2005 were 8.4% and 7.7%, respectively. The maturities of long-term debt outstanding as of December 31, 2006 were:

Years Ended December 31,	(Dollars in millions)
2007	\$ 101
2008	197
2009	155
2010	346
2011	17
Thereafter	2,147

Notes to Consolidated Financial Statements — (Continued)

Senior Notes and Senior Subordinated Notes

In conjunction with the Acquisition, TRW Automotive Inc. issued Senior Notes and Senior Subordinated Notes. The Senior Notes consist of 9%% Senior Notes and 10%% Senior Notes in original principal amounts of \$925 million and €200 million, respectively. The Senior Subordinated Notes consist of 11% Senior Subordinated Notes and 11%% Senior Subordinated Notes in original principal amounts of \$300 million and €125 million, respectively. Interest is payable semi-annually on February 15 and August 15 and maturity is February 15, 2013. The Senior Notes are unconditionally guaranteed on a senior subordinated unsecured basis, in each case by substantially all existing and future wholly-owned domestic subsidiaries and by TRW Automotive Finance (Luxembourg), S.à.r.l., a restricted Luxembourg subsidiary.

On May 3, 2005, the Company repurchased approximately €48 million principal amount of its 10%% Senior Notes with a portion of the proceeds from the issuance of Common Stock in the first quarter of 2005. The Company recorded a loss on retirement of debt of approximately \$7 million, comprised of approximately \$6 million for the related redemption premium on the 10%% Senior Notes, and approximately \$1 million for the write-off of deferred debt issue costs.

In the first quarter of 2004, the Company used approximately \$317 million of the proceeds from its initial public offering to repay a portion of each of the dollar and euro Senior Notes and Senior Subordinated Notes, in each case including the payment of a related redemption premium thereon. The loss on retirement of debt incurred on such repayments consisted of redemption premiums totaling \$30 million and write-off of deferred debt issue costs totaling \$6 million.

Credit Facilities

Senior Secured Credit Facilities. On December 21, 2004, the Company entered into the Fourth Amended and Restated Credit Agreement dated as of December 17, 2004 with the lenders party thereto. The amended and restated credit agreement provides for \$1.9 billion in senior secured credit facilities, consisting of (i) a 5-year \$900 million revolving credit facility, (ii) a 5-year \$400 million term loan A facility and (iii) a 7.5-year \$600 million term loan B facility. The initial draw under these facilities occurred on January 10, 2005 (the "Funding Date"). Proceeds from the facilities were used to refinance the credit facilities existing as of December 31, 2004 (with the exception of the term loan E issued with the original principal amount of \$300 million in November 2004, under the then-existing credit agreement), and pay fees and expenses related to the refinancing. In conjunction with the December 21, 2004 refinancing, the Company capitalized \$5 million in deferred debt issuance costs in 2004, and capitalized an additional \$4 million in January 2005. Further, in December 2004, the Company recorded a loss on retirement of debt of \$7 million related to the write-off of debt issuance costs associated with the old revolving facility and certain of the old syndicated term loans. Additionally in 2004, the Company recognized accelerated amortization expense of \$3 million on debt issuance costs related to certain of the syndicated term loans not extinguished until the Funding Date. Such amortization is reflected in interest expense on the consolidated statement of earnings. In 2005, the Company recognized accelerated amortization expense of \$3 million on the remaining debt issuance costs related to those certain syndicated term loans not extinguished until the Funding Date.

The amended and restated credit agreement also provided for the borrowing of up to \$300 million in incremental extensions of credit. On November 18, 2005, the Company completed the borrowing under the credit facility of an additional \$300 million through a term loan B-2. Proceeds from this borrowing were used for general corporate purposes. The terms of the term loan B-2 are substantially similar to the terms of the term loan B.

Borrowings under the credit facilities described above (the "Senior Secured Credit Facilities") bear interest at a rate equal to an applicable margin plus, at the Company's option, either (a) a base rate determined by reference to the higher of (1) the administrative agent's prime rate and (2) the federal funds rate plus 1/2 of 1% or (b) a LIBOR or a eurocurrency rate determined by reference to the costs of funds for deposits in the currency of such borrowing for the interest period relevant to such borrowing adjusted for certain additional costs. As of December 31, 2006, the applicable margin for the

Notes to Consolidated Financial Statements — (Continued)

term loan A and the revolving credit facility was 0.375% with respect to base rate borrowings and 1.375% with respect to eurocurrency borrowings, and the applicable margin for the term loan B, term loan B-2, and the term loan E was 0.50% with respect to base rate borrowings and 1.50% with respect to eurocurrency borrowings. The commitment fee on the undrawn amounts under the revolving credit facility was 0.35%. The commitment fee on the revolving credit facility and the applicable margin on the Senior Secured Credit Facilities are subject to a leverage-based grid. As of December 31, 2006, approximately \$830 million was available under the revolving credit facility after giving effect to \$70 million in outstanding letters of credit and guarantees which reduced the amount available.

The term loan A will amortize in equal quarterly amounts, totaling \$60 million in 2007, \$160 million in 2008, and \$135 million in 2009 with one final installment of \$45 million on January 10, 2010, the maturity date. The term loan B in the original amount of \$600 million will amortize in equal quarterly installments in an amount equal to 1% per annum during the first seven years and three months of its term and in one final installment on June 30, 2012, the maturity date. The term loan B-2 in the original amount of \$300 million will amortize in equal quarterly installments in an amount equal to 1% per annum during the first six years and three months of its term and in one final installment on its maturity date, June 30, 2012. The Term loan E in the original amount of \$300 million matures on October 31, 2010, and will amortize in equal quarterly installments in an amount equal to 1% per annum during the first five years and nine months of its term and one final installment on the maturity date.

The Senior Secured Credit Facilities are unconditionally guaranteed by the Company and substantially all existing and subsequently acquired domestic subsidiaries of TRW Automotive Inc. (other than the Company's receivables subsidiaries). Obligations of the foreign subsidiary borrowers are unconditionally guaranteed by the Company, TRW Automotive Inc. and certain foreign subsidiaries of TRW Automotive Inc. The Senior Secured Credit Facilities are secured by a perfected first priority security interest in, and mortgages on, substantially all tangible and intangible assets of TRW Automotive Inc. and substantially all of its domestic subsidiaries, including a pledge of 100% of the stock of TRW Automotive Inc. and substantially all of its domestic subsidiaries, and 65% of the stock of foreign subsidiaries owned by domestic entities. In addition, foreign borrowings under the Senior Secured Credit Facilities are secured by assets of the foreign borrowers.

November 2004 Refinancing. On November 2, 2004, the Company amended and restated its then-existing credit agreement to provide for a new \$300 million tranche E term loan, the proceeds of which were used along with cash on-hand to purchase the Seller Note (as defined below) from Northrop. The term loan E matures on October 31, 2010 and will amortize in equal quarterly installments in an amount equal to one percent per annum during the first five years and nine months of its term and in one final installment on the maturity date. The term loan E is guaranteed and secured on the same basis as the other Senior Secured Facilities, as described above.

April 2004 Refinancing. On April 19, 2004, the Company recorded loss on retirement of debt of \$1 million related to the write-off of unamortized debt issuance costs in conjunction with the repayment of a portion of the then-existing term loan facilities.

January 2004 Refinancing. On January 9, 2004, the Company refinanced all of the borrowings under its then-existing term loan facilities with the proceeds of new term loan facilities, together with approximately \$213 million of available cash on hand. Deferred debt issuance costs associated with the then-existing term loan facilities of \$11 million were expensed in the first quarter of 2004. The term loan facilities entered into in the January 2004 refinancing consisted of tranche A-1 term loan issued in a face amount of \$350 million maturing February 2009 and tranche D term loans issued in face amounts of \$800 million and €93 million maturing February 2011.

Debt Covenants

The Senior Notes, Senior Subordinated Notes and the Senior Secured Credit Facilities contain a number of covenants that, among other things, restrict, subject to certain exceptions, the ability of TRW Automotive Inc. and its subsidiaries, to sell assets, incur additional indebtedness or issue preferred stock, repay other indebtedness (including the

Notes to Consolidated Financial Statements — (Continued)

Senior Notes and Senior Subordinated Notes), pay certain dividends and distributions or repurchase capital stock, create liens on assets, make investments, loans or advances, make certain acquisitions, engage in mergers or consolidations, enter into sale and leaseback transactions, engage in certain transactions with affiliates, amend certain material agreements governing TRW Automotive Inc.'s indebtedness, including the Senior Notes and Senior Subordinated Notes and the Receivables Facility, and change the business conducted by TRW Automotive Inc. and its subsidiaries. In addition, the Senior Secured Credit Facilities contain financial covenants relating to: a maximum total leverage ratio and a minimum interest coverage ratio and require certain prepayments from excess cash flows, as defined and in connection with certain asset sales and the incurrence of debt not permitted under the Senior Secured Credit Facilities. As of December 31, 2006, TRW Automotive Inc. was in compliance with all of its financial covenants.

Seller Note

On October 10, 2004, the Company entered into a note purchase and settlement agreement with Northrop, TRW Automotive Intermediate Holdings Corp. and an affiliate of Blackstone for purchase of the seller note, a note payable issued in conjunction with the acquisition of the Company (the "Seller Note"). The Note Purchase and Settlement Agreement provided for, among other things, Intermediate to make a net cash payment of approximately \$494 million to Northrop in respect of the purchase of the Seller Note. The cash payment of approximately \$494 million for the Seller Note was net of a credit of approximately \$40 million ascribed to the Released Claims (as defined in Note 19). The proceeds of the term E loan described above; together with cash on hand, were used by Intermediate to purchase the Seller Note pursuant to the Note Purchase and Settlement Agreement on November 12, 2004.

As of the November 12, 2004 repurchase date, the Seller Note had a book value, including accrued interest, of \$422 million, and a face value, including accrued interest, of \$685 million. The Company recorded a fourth quarter pre-tax charge of \$112 million for loss on retirement of debt resulting primarily from the difference between the purchase price ascribed to the Seller Note and the book value of the Seller Note on the Company's consolidated balance sheet at the time the transaction was completed. This loss was U.S. based and therefore carries no current financial statement tax benefit due to the Company's tax loss position in this jurisdiction.

See Note 19 for further discussion of the settlement agreement reached with Northrop.

Other Borrowings

On February 2, 2006, the Company repurchased its subsidiary Lucas Industries Limited's £94.6 million 101/8 bonds due 2020 for £137 million, or approximately \$243 million. This repurchase resulted in a loss on retirement of debt of £32 million, or approximately \$57 million, which was recognized in the year ended December 31, 2006. The Company funded the repurchase from cash on hand.

In November 2005, the Company entered into a series of interest rate swap agreements with a total notional value of \$250 million to hedge the variability of interest payments associated with its variable-rate term debt. Since interest rate swaps hedge the variability of interest payments on variable rate debt with the same terms, they qualified for cash flow hedge accounting treatment. The swap agreements were expected to settle in January 2008. In October and November 2006, the Company unwound the interest rate swap agreements with a total notional value of \$250 million and received approximately \$1 million, including accrued interest. As of December 31, 2006, the Company had approximately \$1 million remaining in other comprehensive earnings related to these interest rate swaps.

In January 2004, the Company entered into a series of interest rate swap agreements with a total notional value of \$500 million to effectively change a fixed rate debt obligation into a floating rate obligation. The total notional amount of these agreements is equal to the face value of the designated debt instrument. The swap agreements are expected to settle in February 2013, the maturity date of the corresponding debt instrument. Since these interest rate swaps hedge the designated debt balance and qualify for fair value hedge accounting, changes in the fair value of the swaps also result in a corresponding adjustment to the value of the debt. As of December 31, 2006, the Company

Notes to Consolidated Financial Statements — (Continued)

recorded an obligation of \$15 million related to these interest rate swaps resulting from an increase in forward rates, along with a corresponding reduction in debt.

The Company has borrowings under uncommitted credit agreements in many of the countries in which it operates. These borrowings are primarily in the local currency of the country or region where the Company's operations are located. The borrowings are from various domestic and international banks at quoted market interest rates.

16. Lease Commitments

The Company leases certain offices, manufacturing and research buildings, machinery, automobiles and computer and other equipment. Such leases, some of which are noncancelable and in many cases include renewals, are set to expire at various dates. The Company pays most maintenance, insurance and tax expenses relating to leased assets. Rental expense for operating leases was \$90 million for the year ended December 31, 2006, \$90 million for the year ended December 31, 2004.

As of December 31, 2006, the future minimum lease payments for noncancelable capital and operating leases with initial or remaining terms in excess of one year were as follows:

Years Ended December 31,	Capital Leases	Operating Leases
	(Dollars	in millions)
2007	\$ 9	\$ 68
2008	7	56
2009	5.	49
2010	.4	45
2011	4	42
Thereafter	_21	102
Total minimum payments required	\$50	<u>\$ 362</u>
Less amounts representing interest	8	
Present value of net minimum capital lease payments	42	
Less current installments	8	
Obligations under capital leases, excluding current installments	<u>\$34</u>	

17. Capital Stock

Capital Stock of the Company. The Company's authorized capital stock consists of (i) 500 million shares of common stock, par value \$.01 per share (the "Common Stock"), of which 98,204,049 shares are issued and outstanding as of December 31, 2006, net of 4,668 shares of treasury stock withheld at cost to satisfy tax obligations under the Company's stock-based compensation plan; and (ii) 250 million shares of preferred stock, par value \$.01 per share, including 500,000 shares of Series A junior participating preferred stock, of which no shares are currently issued or outstanding.

From time to time, capital stock is issued in conjunction with the exercise of stock options and the vesting of restricted stock units issued as part of the Company's stock incentive plan. See Note 18.

Repurchase of Northrop Shares. On November 10, 2006, the Company repurchased from an affiliate of Northrop Grumman Corporation ("Northrop") 9,743;500 shares of Common Stock for approximately \$209 million in cash. These shares were immediately retired following the repurchase. On March 8, 2005, the Company entered into two stock purchase agreements with Northrop and an affiliate of Northrop pursuant to which Northrop and its

Notes to Consolidated Financial Statements — (Continued)

affiliate agreed to sell to the Company an aggregate of 7,256,500 shares of Common Stock for an aggregate consideration of approximately \$143 million in cash. The closing of this sale occurred on March 11, 2005. These shares were immediately retired following the repurchase by the Company. As a result of the repurchases, Northrop and its affiliate hold no shares of Common Stock.

Issuance and Registration of Shares. On November 7, 2006, the Company entered into an underwriting agreement with Lehman Brothers relating to a public offering of 6,743,500 newly issued shares of Common Stock pursuant to the Company's universal shelf registration statement filed with the Securities and Exchange Commission ("SEC") on November 6, 2006. The Company received approximately \$153 million of net proceeds from this offering, which were used to fund a portion of the November 10, 2006 share purchase from an affiliate of Northrop referenced above. The remainder of the share purchase was initially funded from cash on hand.

On March 8, 2005, the Company entered into Stock Purchase and Registration Rights Agreements with T. Rowe Price Group, Inc., as investment adviser to certain mutual funds and institutional accounts, and with certain investment advisory clients of Wellington Management Company, llp. Pursuant to the agreements, on March 11, 2005, the Company sold a total of 7,256,500 newly issued shares of Common Stock for an aggregate consideration of approximately \$143 million. Pursuant to an effective registration statement on Form S-3, the purchasers of these shares are able to sell them into the market from time to time.

The proceeds from these share issuances initially were used to return cash and/or reduce liquidity line balances to the levels that existed immediately prior to the March 8, 2005 share purchases from an affiliate of Northrop referenced above took place. On May 3, 2005, a portion of the proceeds from these share issuances was then used to repurchase €48 million principal amount of the Company's 10%% Senior Notes.

Initial Public Offering. On February 6, 2004, the Company completed an initial public offering of 24,137,931 shares of Common Stock. Net proceeds from the offering, after deducting underwriting discounts and offering expenses, were approximately \$636 million. The Company used approximately \$319 million of the net proceeds from the offering to repurchase 12,068,965 shares of Common Stock held by an affiliate of The Blackstone Group L.P. ("Blackstone") and approximately \$317 million of such proceeds to repay a portion of each of the dollar and euro Senior Notes and Senior Subordinated Notes. See Notes 15 and 19.

18. Share-Based Compensation

Effective in February 2003, the Company established the TRW Automotive Holdings Corp. 2003 Stock Incentive Plan (as amended, the "Plan"); which permits the grant of up to 18,500,000 non-qualified stock options, incentive stock options, stock appreciation rights, restricted stock and other stock-based awards to the employees, directors or consultants of the Company or its affiliates.

As of December 31, 2006, the Company had approximately 4,865,000 shares of Common Stock available for issuance under the plan. Approximately 8,758,000 options and 800,000 nonvested restricted stock units were outstanding as of the same period.

On February 27, 2006, the Company granted 905,450 stock options and 439,400 restricted stock units to employees and executive officers of the Company pursuant to the Plan. The options have an 8-year life, and both the options and restricted stock units vest ratably over three years. The options have an exercise price equal to the fair value of the stock on the grant date, which was \$26.61.

On March 2, 2005, the Company granted 938,000 stock options and 552,400 restricted stock units to employees and executive officers of the Company pursuant to the Plan. The options have an 8-year life, and both the options and restricted stock units vest ratably over three years. The options have an exercise price equal to the fair value of the stock on the grant date, which was \$19.82.

Notes to Consolidated Financial Statements — (Continued)

The total compensation cost recognized for the Plan during the years ended December 31, 2006 and 2005 was \$16 million and \$8 million, respectively. In 2006, total share-based compensation included \$6 million related to restricted stock units and \$10 million related to stock options. In 2005, total share-based compensation included \$4 million related to restricted stock units and \$4 million related to stock option expense recognized as a result of adopting the fair value provisions of SFAS 123(R), as previously disclosed. No income tax benefit was recognized in the consolidated statement of earnings, nor was any compensation cost capitalized as part of inventory or fixed assets for the Plan.

The Company uses historical data to estimate option exercise and employee termination within the valuation model. The expected volatilities are primarily developed using expected volatility of similar entities. The expected term of options granted represents the period of time that options granted are expected to be outstanding. The risk free rate is based on U.S. Treasury zero-coupon yield curves with a remaining term equal to the expected option life.

Fair value was estimated at the date of grant using the Black-Scholes option pricing using the following weighted-average assumptions for 2006, 2005 and 2004:

	2006	2005	2004
Expected volatility	26.3%	28.0%	31.0%
Dividend Yield	0.00%	0.00%	0.00%
Expected option life	5.0 years	5.0 years	6.0 years
Risk-free rate	4.66%	3.70%	3.78%

A summary of stock option activity under the Plan as of December 31, 2006 and changes during the year then ended is presented below:

	Thousands of Options	Weighted- Average Exercise Price	Weighted- Average Remaining Contractual Term	Aggregate Intrinsic Value
	1	(Dollars i	n millions)	•
Outstanding at January 1, 2006	10,022	\$16.49	ř	
Granted	913	26.62		, •
Exercised	(1,838)	13.17		
Forfeited or expired	(339)	18.39		
Outstanding at December 31, 2006	8,758	18.17	6.4	\$67
Exercisable at December 31, 2006	3,767	17.93	6.3	\$30

The weighted-average grant-date fair value of stock options granted during the years ended December 31, 2006, 2005 and 2004 was \$8.71, \$6.32, and \$7.10, respectively. The total intrinsic value of options exercised during the years ended December 31, 2006 and 2005 was \$24 million and \$3 million, respectively. The total intrinsic value of options exercised during the year ended December 31, 2004 was de minimus.

Notes to Consolidated Financial Statements — (Continued)

A summary of the status of the Company's nonvested restricted stock units as of December 31, 2006, and changes during the year ended December 31, 2006, is presented below:

Nonvested Shares	Thousands of Restricted Stock Units	Weighted- Average Grant-Date Fair Value
Nonvested at January 1, 2006	561	\$19.81
Granted	` 455	26.58
Vested	(188)	19.80
Forfeited	(28)	22.26.
Nonvested at December 31, 2006	800	23.26

The total fair value of restricted stock units vested during the year ended December 31, 2006 was \$5 million. The total fair value of restricted stock units vested during the years ended December 31, 2005 and 2004 was de minimis.

As of December 31, 2006, there was \$28 million of total unrecognized compensation cost related to nonvested share-based compensation arrangements granted under the Plan. Such cost is expected to be recognized over a weighted-average period of 1.7 years.

19. Related Party Transactions

Blackstone. In connection with the acquisition by affiliates of The Blackstone Group L.P. ("Blackstone") of the shares of the subsidiaries of TRW Inc. engaged in the automotive business from Northrop (the "Acquisition"), the Company executed a Transaction and Monitoring Fee Agreement with Blackstone whereby Blackstone agreed to provide the Company monitoring, advisory and consulting services, including advice regarding (i) structure, terms and negotiation of debt and equity offerings; (ii) relationships with the Company's and its subsidiaries' lenders and bankers; (iii) corporate strategy; (iv) acquisitions or disposals and (v) other financial advisory services as more fully described in the agreement. Pursuant to this agreement, the Company has agreed to pay an annual monitoring fee of \$5 million for these services. Approximately \$5 million is included in the consolidated statements of earnings for each of the years ended December 31, 2006, 2005 and 2004.

The Company used approximately \$319 million of the net proceeds from the Company's February 2004 initial public offering to repurchase 12,068,965 shares of the Company's Common Stock held by Automotive Investors L.L.C., an affiliate of Blackstone, at a price per share equal to \$26.46, which are the proceeds per share received by the Company less the underwriting discounts. See Note 17.

Core Trust Purchasing Group. In the first quarter of 2006, the Company entered into a five-year participation agreement ("participation agreement") with Core Trust Purchasing Group, formerly named Cornerstone Purchasing Group LLC ("CPG") designating CPG as exclusive agent for the purchase of certain indirect products and services. CPG is a "group purchasing organization" which secures from vendors pricing terms for goods and services that are believed to be more favorable than participants could obtain for themselves on an individual basis. Under the participation agreement the Company must purchase 80% of the requirements of its participating locations for the specified products and services through CPG. In connection with purchases by its participants (including the Company), CPG receives a commission from the vendor in respect of purchases. Although CPG is not affiliated with Blackstone, in consideration for Blackstone's facilitating the Company's participation in CPG and monitoring the services CPG provides to the Company, CPG remits a portion of the commissions received from vendors in respect of purchases by the Company under the participation agreement to an affiliate of Blackstone. For the year ended December 31, 2006, the affiliate of Blackstone received no fees from CPG in respect of Company purchases.

Notes to Consolidated Financial Statements — (Continued)

Northrop. Prior to the 2006 share repurchases as discussed below, Northrop was considered a related party to the Company. Under the Master Purchase Agreement relating to the Acquisition, the Company is required to indemnify Northrop for certain tax losses or liabilities pertaining to pre-Acquisition periods. This indemnification obligation is capped at \$67 million. Payments of approximately \$62 million were made through 2006. The Company's remaining obligation under this indemnity is \$5 million, which is expected to be paid during 2007.

As of December 31, 2006 and 2005, the Company has recorded certain receivables from Northrop related to tax, environmental and other indemnities in the Master Purchase Agreement between Northrop and an affiliate of Blackstone relating to the Acquisition. During the years ended December 31, 2006 and 2005, the Company received approximately \$1 million and \$9 million, respectively, from Northrop pursuant to such indemnifications.

On March 11, 2005, the Company purchased an aggregate of 7,256,500 shares of Common Stock for an aggregate consideration of approximately \$143 million cash. On November 10, 2006, the Company purchased an additional 9,743,500 shares of Common Stock from an affiliate of Northrop for approximately \$209 million. The shares from these purchases were immediately retired. See Note 17. As a result of these repurchases, Northrop and its affiliates hold no shares of Common Stock, and the stockholders agreement among Northrop, the Company and an affiliate of Blackstone was terminated.

On October 10, 2004, the Company entered into the Note Purchase and Settlement Agreement with Northrop, a subsidiary of Northrop, Intermediate and AI LLC, an affiliate of Blackstone. The Note Purchase and Settlement Agreement provided for (i) mutual releases by Northrop and the Company from certain potential indemnification claims under certain agreements entered into in connection with the Acquisition (the "Released Claims") and (ii) Intermediate to make a net cash payment of approximately \$494 million to Northrop in respect of the purchase of the Seller Note. The cash payment of approximately \$494 million for the Seller Note was net of a credit of approximately \$40 million ascribed to the Released Claims. On November 2, 2004, the Company amended and restated its existing credit agreement in order to add a six-year tranche E term loan, which was issued in the amount of \$300 million and bears interest at variable interest rates. The proceeds from the new term loan, together with cash on hand, were used to purchase the Seller Note on November 12, 2004 pursuant to the Note Purchase and Settlement Agreement.

In addition, Northrop agreed to pay directly to AI LLC (for the benefit of AI LLC and certain other stockholders) an aggregate of approximately \$53 million in respect of a contractual indemnification obligation relating to the settlement of certain cash OPEB payments. Under the terms of the Master Purchase Agreement, Northrop was required to make such payments, following the Company's initial public offering, to the Company's non-employee stockholders as of the date of the closing of the Acquisition who remain stockholders as of the date of such payment, in proportion to their beneficial ownership of the Company's voting securities as of such date of payment. AI LLC in turn had agreed to share such payments with certain other pre-initial public offering stockholders. Of the \$53 million payment from Northrop to AI LLC, an aggregate of approximately \$1 million was paid by AI LLC to certain pre-initial public offering stockholders (including employees and executive officers) in proportion to their share ownership as a return of their initial capital investment.

Pursuant to the Note Purchase and Settlement Agreement, (i) the Company caused its salaried pension plan to pay approximately \$21 million (plus associated earnings since the Acquisition) to the salaried pension plan of a subsidiary of Northrop in connection with the original agreement (at the time of the Acquisition) regarding the split of pension assets at the time of the Acquisition and (ii) the Company's salaried pension plan reimbursed such Northrop subsidiary's salaried pension plan for approximately \$5 million in benefits which it paid to the Company's plan participants. Such payments had no impact on the Company's financial statements as the payments were trust-to-trust transfers. Further, the related assets were never included in the Company's disclosure of plan assets.

The Note Purchase and Settlement Agreement also clarified certain ongoing indemnification matters under the Master Purchase Agreement entered into in connection with the Acquisition, amends certain terms under the related

Notes to Consolidated Financial Statements — (Continued)

employee matters agreement to clarify the intent of the parties and settles certain matters relating to such agreement. The settlement of the matters relating to the employee matters agreement resulted in the reduction in short-term debt of \$35 million as of the settlement date.

The Note Purchase and Settlement Agreement contained such other releases and terms as are customary for agreements of this kind.

20. Contingencies

Various claims, lawsuits and administrative proceedings are pending or threatened against the Company or its subsidiaries, covering a wide range of matters that arise in the ordinary course of the Company's business activities with respect to commercial, patent, product liability, environmental and occupational safety and health law matters. In addition, the Company and its subsidiaries are conducting a number of environmental investigations and remedial actions at current and former locations of certain of the Company's subsidiaries. Along with other companies, certain subsidiaries of the Company have been named potentially responsible parties for certain waste management sites. Each of these matters is subject to various uncertainties, and some of these matters may be resolved unfavorably with respect to the Company or the relevant subsidiary. A reserve estimate for each environmental matter is established using standard engineering cost estimating techniques on an undiscounted basis. In the determination of such costs, consideration is given to the professional judgment of Company environmental engineers, in consultation with outside environmental specialists, when necessary. At multi-party sites, the reserve estimate also reflects the expected allocation of total project costs among the various potentially responsible parties.

As of December 31, 2006 and 2005, the Company had reserves for environmental matters of \$57 million and \$64 million, respectively. In addition, the Company has established a receivable from Northrop for a portion of this environmental liability as a result of indemnification provided for in the Master Purchase Agreement. The Company believes any liability that may result from the resolution of environmental matters for which sufficient information is available to support these cost estimates will not have a material adverse effect on the Company's financial position or results of operations. However, the Company cannot predict the effect on the Company's financial position of expenditures for aspects of certain matters for which there is insufficient information. In addition, the Company cannot predict the effect of compliance with environmental laws and regulations with respect to unknown environmental matters on the Company's financial position or results of operations or the possible effect of compliance with environmental requirements imposed in the future.

The Company faces an inherent business risk of exposure to product liability, recall and warranty claims in the event that its products actually or allegedly fail to perform as expected or the use of its products results, or is alleged to result, in bodily injury and/or property damage. Accordingly, the Company could experience material warranty, recall or product liability losses in the future. In addition, the Company's costs to defend the product liability claims have increased over time.

On May 31, 2006, the National Highway Traffic Safety Administration opened an Engineering Analysis of front suspension lower ball joints on model year 2002-2006 Jeep Liberty vehicles. A subsidiary of the Company manufactured the ball joint used in this suspension system. On August 1, 2006, the Chrysler unit of DaimlerChrysler A.G. announced a voluntary recall to address this issue. The recall is estimated to affect 826,687 vehicles. DaimlerChrysler has submitted a claim for a portion of the costs relating to the recall. The Company has not accepted such claim and believes it has meritorious defenses to any claims arising out of the recall. At this time, the Company does not expect this recall to have a material impact on its results of operations or financial condition.

While certain of the Company's subsidiaries have been subject in recent years to asbestos-related claims, management believes that such claims will not have a material adverse effect on the Company's financial condition or results of operations. In general, these claims seek damages for illnesses alleged to have resulted from exposure to

Notes to Consolidated Financial Statements — (Continued)

asbestos used in certain components sold by the Company's subsidiaries. Management believes that the majority of the claimants were assembly workers at the major U.S. automobile manufacturers. The vast majority of these claims name as defendants numerous manufacturers and suppliers of a wide variety of products allegedly containing asbestos. Management believes that, to the extent any of the products sold by the Company's subsidiaries and at issue in these cases contained asbestos, the asbestos was encapsulated. Based upon several years of experience with such claims, management believes that only a small proportion of the claimants has or will ever develop any asbestos-related impairment.

Neither settlement costs in connection with asbestos claims nor annual legal fees to defend these claims have been material in the past. These claims are strongly disputed by the Company and it has been its policy to defend against them aggressively. Many of these cases have been dismissed without any payment whatsoever. Moreover, there is significant insurance coverage with solvent carriers with respect to these claims. However, while costs to defend and settle these claims in the past have not been material, there can be no assurances that this will remain so in the future.

Management believes that the ultimate resolution of the foregoing matters will not have a material effect on the Company's financial condition or results of operations.

21. Segment Information

The Company is a U.S.-based international business providing advanced technology products and services for the automotive markets. The Company reports in three segments: Chassis Systems, Occupant Safety Systems and Automotive Components. The reporting of the automotive business as these segments is consistent with the manner in which the Company is managed and by which resources are allocated by the chief operating decision maker.

The principal customers for the Company's automotive products are the North and South American, European and Asian vehicle manufacturers.

Segment Information. The Company designs, manufactures and sells a broad range of steering, suspension and braking products, seat belts, air bags, steering wheels, safety electronics, engine valves, engineered fastening body control systems and other components and systems for passenger cars, light trucks and commercial vehicles. A description of the products and services provided by each of the segments follows.

Chassis Systems — Active safety systems and other systems and components in the area of foundation brakes, ABS and other brake control (including electronic vehicle stability control), steering gears and systems, linkage and suspension and modules;

Occupant Safety Systems — Passive safety systems and components in the areas of air bags, seat belts, crash sensors and other safety and security electronics and steering wheels; and

Automotive Components — Engine valves, engineered fasteners and plastic components and body controls.

The accounting policies of the segments were the same as those described in Note 2 under "Summary of Significant Accounting Policies." The Company evaluates operating performance based on segment earnings before taxes and segment assets.

The following income and expense items are not included in segment profit before taxes:

- Corporate expense and other, which primarily represents costs associated with corporate staff and related
 expenses, including certain litigation and net employee benefits income (expense).
- Financing cost, which represents debt-related interest, accounts receivable securitization costs and loss on retirement of debt.

Notes to Consolidated Financial Statements — (Continued)

The following table presents certain financial information by segment:

	Years Ended December 31,				1,	
	2006 - 2005 2004				2004	
	,	(Dollars in millions)				
Sales to external customers:						
Chassis Systems	,\$			7,206		6,950
Occupant Safety Systems		4,326		3,745		3,438
Automotive Components	· —	1,722		1,692	_	1,623
Total sales	\$1	3,144	\$1	2,643	\$1	2,011
Earnings before taxes:	•					
Chassis Systems	\$	288	\$	273	\$	258
Occupant Safety Systems		420		296		327
Automotive Components		67		92		102
Segment earnings before taxes		775		661		687
Corporate expense and other		(126)		(95)		(104)
Financing costs		(250)		(231)		(252)
Loss on retirement of debt		(57)	_	<u>(7</u>)		(167)
Earnings before income taxes	\$	342.	\$.	328	\$	164
Capital expenditures:						•
Chassis Systems	\$	273	\$	275	\$	286
Occupant Safety Systems		167	• •	146		132
Automotive Components		76		.79		73
- Corporate		13		3		· 2
	\$	529	\$	503	\$	493
Depreciation and amortization:			-	<i>,</i>		
Chassis Systems	\$	269	\$	271	\$	255
Occupant Safety Systems		153		142		146
Automotive Components		91		93		92
Corporate		4		, 3		4
	\$	517	\$	509	\$	497
Intersegment sales:			. <u></u>		-	
Chassis Systems	\$	28	\$	10	\$	5
Occupant Safety Systems		103	•	88		29
Automotive Components		40		42		51
- -	\$	171	\$	140	\$	85

The Company accounts for intersegment sales or transfers at current market prices.

Notes to Consolidated Financial Statements — (Continued)

The following table presents certain balance sheet information by business segment:

	As of Dec	ember 31,
	2006	2005
	(Dollars in	n millions)
Segment assets:		
Chassis Systems	\$ 4,020	\$ 3,958
Occupant Safety Systems	3,258	2,775
Automotive Components	1,727	1,614
Segment assets	9,005	8,347
Corporate assets	1,827	1,583
Identifiable assets	10,832	9,930
Deferred tax assets	301	300
Total assets	\$11,133	\$10,230

Corporate assets principally consist of cash and cash equivalents and accounts receivable included within our accounts receivable securitization programs.

Geographic Information. The following table presents certain information concerning principal geographic areas:

	United States	Germany	United Kingdom	Rest of World	Total	
•		(Dollars in millions)				
Sales to external customers:				•		
Year ended December 31, 2006	\$3,629	\$2,741	\$804	\$5,970	\$13,144	
Year ended December 31, 2005	3,954	2,739	- 849	5,101	12,643	
Year ended December 31, 2004	3,798	2,546	925	4,742	12,011	
Property, plant and equipment — net:				•		
As of December 31, 2006	\$ 625	\$ 515	\$214	\$1,360	\$ 2,714	
As of December 31, 2005	679	475	194	1,190	2,538	

Sales are attributable to geographic areas based on the location of the assets generating the sales. Inter-area sales are not significant to the total sales of any geographic area.

Customer Concentration. Sales to the Company's four largest end-customers (including sales within the vehicle manufacturer's group) on a worldwide basis are as follows:

	Volkswagen AG	Ford Motor Company	Daimler Chrysler AG	General Motors Corporation	Aggregate Percent of Total Sales	
		(Dollars in millions)				
Year ended December 31, 2006	\$2,036	\$1,923	\$1,832	\$1,455	55%	
Year ended December 31, 2005	1,804	2,037	1,819	1,427	56%	
Year ended December 31, 2004	1,710	2,071	1,838	1,332	58%	

Notes to Consolidated Financial Statements — (Continued)

22. Quarterly Financial Information (Unaudited)

Quarterly I manetal Information (Ginadatea)		First Quarter		
			e Months E	nded
		March 31, 2006	April 1, 2005	March 26, 2004
		(Dollars in	n millions, e are amount	xcept per
Sales		\$3,396	\$3,225	\$2,923
Gross profit		361	311	291
Restructuring charges and asset impairments		(8)	(8)	' (5)
Loss on retirement of debt		(57)		(47)
Earnings before income taxes		110	96	43
Net earnings		47	50	. 2
Basic earnings per share		\$ 0.47	\$ 0.51	\$ 0.02
Diluted earnings per share		\$ 0.46	\$ 0.50	\$ 0.02
			cond Quar	, -
	• •	Three Months Ended		
	•	Juné 30, 2006	July 1, 2005	June 25, 2004
	* ·		n millions, o nare amoun	except per
Sales		\$3,461	\$3,365	\$3,163
Gross profit		358 -	355	341
Restructuring charges and asset impairments		(11)	(15)	. (8)
Loss on retirement of debt		. —.	(7)	(1)
Earnings before income taxes		144	136	141
Net earnings		91	85	76
Basic earnings per share		\$ 0.91	\$ 0.86	\$ 0.77
Diluted earnings per share		\$ 0.88	\$ 0.83	\$ 0.75
		Third Quarter		
	1	Three Months Ended		
	September 29, 2006	September 2005	30, Ser	tember 24, 2004
	(Dollars in mi	llions, except	per share	amounts)
Sales	\$3,015	\$2,917	7	\$2,739
Gross profit	230	253	3	248
Restructuring charges and asset impairments	. (3)	(35	5)	(5)
Earnings before income taxes	23	15	5	35
Net earnings	5	10)	- 13
Basic and diluted earnings per share	\$ 0.05	\$ 0.10) ·	\$ 0.13

Notes to Consolidated Financial Statements — (Continued)

	Fourth Quarter		
	Three Months Ended December 31,		
	2006	2005	2004
	(Dollars in millions, except per share amounts)		
Sales	\$3,272	\$3,136	\$3,186
Gross profit	252	280	292
Restructuring charges and asset impairments	(8)	(51)	(20)
Loss on retirement of debt			(119)
Earnings (losses) before income taxes	65	81	(55)
Net earnings (losses)	33	59	(62)
Basic earnings (losses) per share	\$ 0.33	\$ 0.59	\$ (0.63)
Diluted earnings (losses) per share	\$ 0.32	\$ 0.57	\$ (0.63)

REPORT OF ERNST & YOUNG LLP, INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of TRW Automotive Holdings Corp. Livonia, Michigan

We have audited the accompanying consolidated balance sheets of TRW Automotive Holdings Corp. as of December 31, 2006 and 2005, and the related consolidated statements of earnings, cash flows and changes in stockholders' equity for each of the three years in the period ended December 31, 2006. Our audits also included the financial statement schedule listed in the Index at Item 15(a)(2). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of TRW Automotive Holdings Corp. at December 31, 2006 and 2005, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2006 in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

As discussed in Note 2 to the financial statements, as of December 31, 2006 the Company adopted Financial Accounting Standards Board Statement 158, Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of TRW Automotive Holdings Corp.'s internal control over financial reporting as of December 31, 2006, based on criteria established in *Internal Control — Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 20, 2007 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Detroit, Michigan February 20, 2007

REPORT OF ERNST & YOUNG LLP, INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of TRW Automotive Holdings Corp. Livonia, Michigan

We have audited management's assessment, included in the accompanying Management's Report on Internal Control Over Financial Reporting, that TRW Automotive Holdings Corp. (the Company) maintained effective internal control over financial reporting as of December 31, 2006, based on criteria established in *Internal Control — Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of the effectiveness to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that the Company maintained effective internal control over financial reporting as of December 31, 2006, is fairly stated, in all material respects, based on the COSO criteria. Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2006, based on the COSO criteria.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of the Company as of December 31, 2006 and 2005, and the related consolidated statements of earnings, cash flows and changes in stockholders' equity for each of the three years in the period ended December 31, 2006 and our report dated February 20, 2007 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Detroit, Michigan February 20, 2007

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

ITEM 9A. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures. Our Chief Executive Officer and Chief Financial Officer, based on their evaluation of the effectiveness of the Company's disclosure controls and procedures (as defined in Rule 13a - 15(e) under the Securities Exchange Act of 1934) as of December 31, 2006, have concluded that the Company's disclosure controls and procedures are adequate and effective to ensure that information required to be disclosed by the Company in the reports that it files and submits under the Securities Exchange Act of 1934 is accumulated and submitted to the Company's management as appropriate to allow timely decisions regarding required disclosure.

Management's Report on Internal Control Over Financial Reporting. Management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). The Company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with United States generally accepted accounting principles.

Because of its inherent limitations, a system of internal control over financial reporting can provide only reasonable assurance and may not prevent or detect misstatements. Further, because of changes in conditions, effectiveness of internal controls over financial reporting may vary over time.

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, the Company conducted an assessment of the effectiveness of its internal control over financial reporting as of December 31, 2006. The assessment was based on criteria established in the framework entitled, Internal Control — Integrated Framework, issued by the Committee of Sponsoring Organizations (COSO) of the Treadway Commission.

Based on this assessment, using the criteria referenced above, management concluded that our internal control over financial reporting was effective as of December 31, 2006. Management's assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2006 has been audited by Ernst & Young, LLP, an independent registered public accounting firm, as stated in their report included herein.

Changes in Internal Control Over Financial Reporting. There were no significant changes in the Company's internal controls or in other factors that could significantly affect the Company's internal controls over financial reporting subsequent to the date of their evaluation.

ITEM 9B. OTHER INFORMATION

None.

PART III

ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

The information required by Item 10 regarding executive officers, directors and the Company's controlled company status under the rules of the New York Stock Exchange is incorporated by reference from the information under the captions "Executive Officers" and "The Board of Directors" in TRW's definitive Proxy Statement for the 2007 Annual Meeting of the Stockholders (the "Proxy Statement"), which will be filed within 120 days after December 31, 2006. The information required by Item 10 regarding the audit committee, audit committee financial expert disclosure and our code of ethics is incorporated by reference from the information under the captions "Committees of the Board of Directors" in the Proxy Statement. Disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein and will not, to the best of our knowledge, be contained in the Proxy Statement.

ITEM 11. EXECUTIVE COMPENSATION

The information required by Item 11 is incorporated by reference from the information under the following captions in the Proxy Statement: "Compensation Committee Interlocks and Insider Participation," "Compensation Committee Report," "Compensation Discussion and Analysis," and "Compensation of Executive Officers."

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information required by Item 12 relating to security ownership is incorporated by reference from the information under the caption "Security Ownership of Certain Beneficial Owners and Management" in the Proxy Statement.

The information required by Item 12 relating to securities authorized for issuance under equity compensation plans is set forth in "Item 5. Market for Registrant's Common Equity, Related Stockholder Matters, and Issuer Purchases of Equity Securities" in this Form 10-K.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

The information required by Item 13 is incorporated by reference from the information under the captions "Transactions with Related Persons."

ITEM 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

The information required by Item 14 and certain information regarding auditor independence is incorporated by reference from the information under the caption "Independent Auditors Fees" in the Proxy Statement.

PART IV

ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

a) 1. Financial Statements

	Page No.
Consolidated Statements of Earnings for the years ended December 31, 2006, December 31, 2005 and December 31, 2004	44
Consolidated Balance Sheets as of December 31, 2006 and December 31, 2005	45
Consolidated Statements of Cash Flows for the years ended December 31, 2006, December 31, 2005 and December 31, 2004	46
Consolidated Statements of Changes in Stockholders' Equity for the years ended December 31, 2006, December 31, 2005 and December 31, 2004	· 47
Notes to Consolidated Financial Statements	48
Reports of Ernst & Young LLP, independent registered public accounting firm	90
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2. Financial Statement Schedule -

SCHEDULE II Valuation and Qualifying Accounts for the years ended December 31, 2006, 2005 and 2004

•	Balance at Beginning of Period	Charged to Costs and Expenses	Charged (Credited) to Other Accounts	Deductions	Balance at End of Period
		(De)		
Year ended December 31, 2006					
Allowance for doubtful accounts	\$ 40	\$ 9	\$ —	\$ (5)(a)	\$ 44
Deferred tax asset valuation allowance	430	74	62(b)		566
Year ended December 31, 2005					
Allowance for doubtful accounts	\$ 39	\$17	\$ —	\$(16)(a)	\$ 40
Deferred tax asset valuation allowance	320	(5)	117(b)(d)	(2)(c)	430
Year ended December 31, 2004					
Allowance for doubtful accounts	\$ 45	\$12	\$ —	\$(18)(a)	\$ 39
Deferred tax asset valuation allowance	237	51	35(b)(d)	(3)(c)	320

- (a) Uncollectible accounts written off, net of recoveries.
- (b) Accumulated other comprehensive losses for foreign currency translation relating to undistributed foreign earnings and reclassifications amongst deferred tax accounts.
- (c) Goodwill for utilization of net operating losses.
- (d) Realization of deferred tax liabilities recorded in purchase accounting.

The other schedules have been omitted because they are not applicable or are not required or the information to be set forth therein is included in the Consolidated Financial Statements or notes thereto.

3. Exhibits (including those incorporated by reference)

Exhibit Number

Exhibit Name

- 2.1 The Master Purchase Agreement, dated as of November 18, 2002 between BCP Acquisition Company L.L.C. and Northrop Grumman Corporation (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- 2.2 Amendment No. 1, dated December 20, 2002, to the Master Purchase Agreement, dated as of November 18, 2002, among BCP Acquisition Company L.L.C., Northrop Grumman Corporation, TRW Inc. and TRW Automotive Inc. (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- 2.3 Amendment No. 2, dated February 28, 2003, to the Master Purchase Agreement, dated as of November 18, 2002, among BCP Acquisition Company L.L.C., Northrop Grumman Corporation, Northrop Grumman Space & Mission Systems Corp. and TRW Automotive Inc. (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- 2.4 Agreement for the Purchase and Sale of Shares By and Among TRW Automotive Inc, Automotive Holdings (Spain) SL and Ms. Nuria Castellón García, Mr. Luis Gras Tous, Ms. Maria Luisa Gras Castellón and Mr. José Ramón Sanz Pinedo, dated September 6, 2005 (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed November 1, 2005)
- 2.5 Schedule 8.1, Representations and Warranties of the Sellers, to the Agreement for the Purchase and Sale of Shares By and Among TRW Automotive Inc, Automotive Holdings (Spain) SL and Ms. Nuria Castellón García, Mr. Luis Gras Tous, Ms. Maria Luisa Gras Castellón and Mr. José Ramón Sanz Pinedo, dated September 6, 2005 (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed November 1, 2005)
- 3.1 Amended and Restated Certificate of Incorporation of TRW Automotive Holdings Corp. (Incorporated by reference to the Annual Report Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2003)
- 3.2 Third Amended and Restated By-Laws of TRW Automotive Holdings Corp. (Incorporated by reference to the Current Report Form 8-K of TRW Automotive Holdings Corp., (File No. 001-31970) filed November 17, 2004)
- 4.1 Form of Certificate of Common Stock (Incorporated by reference to Amendment No. 5 to the Registration Statement on Form S-1 of TRW Automotive Holdings Corp., (File No. 333-110513) filed on January 26, 2004)
- 4.2 Form of Rights Agreement dated January 23, 2004 between TRW Automotive Holdings Corp. and National City Bank as Rights Agent (Incorporated by reference to Amendment No. 5 to the Registration Statement on Form S-1 of TRW Automotive Holdings Corp., (File No. 333-110513) filed on January 26, 2004)
 - TRW Automotive Holdings Corp., in accordance with Item 601(b)(4)(iii)(A) of Regulation S-K has omitted filing instruments defining the rights of holders of long-term debt of TRW Automotive Holdings Corp. or any of its subsidiaries, which debt does not exceed 10% of the total assets of TRW Automotive Holdings Corp. and its subsidiaries on a consolidated basis, and agrees to furnish to the Securities and Exchange Commission copies of such instruments upon request.
- 10.1 Fourth Amended and Restated Credit Agreement dated as of December 17, 2004, among TRW Automotive Holdings Corp., TRW Automotive Intermediate Holdings Corp., TRW Automotive Inc. (f/k/a TRW Automotive Acquisition Corp.), the Foreign Subsidiary Borrowers party hereto, the Lenders party hereto from time to time, JPMorgan Chase Bank, N.A. (f/k/a JPMorgan Chase Bank) as Administrative Agent and as Collateral Agent for the Lenders, Bank of America, N.A. and Goldman Sachs Credit Partners L.P., as Co-Syndication Agents, and Credit Suisse First Boston and The Bank of Nova Scotia, as Co-Documentation Agents (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)

Exhibit	
Number	

Exhibit Name

- Amendment No. 1 dated as of March 15, 2005, to the Fourth Amended And Restated Credit Agreement dated as of December 17, 2004, among TRW Automotive Holdings Corp., TRW Automotive Intermediate Holdings Corp., TRW Automotive Inc. (f/k/a TRW Automotive Acquisition Corp.), the Foreign Subsidiary Borrowers party thereto, the Lenders party thereto from time to time, JPMorgan Chase Bank, N.A., as administrative agent and as collateral agent for the Lenders, Bank Of America, N.A. and Goldman Sachs Credit Partners L.P., as co-syndication agents, and Credit Suisse First Boston and The Bank Of Nova Scotia, as co-documentation agents (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed May 5, 2005)
- Incremental Facility Amendment dated as of November 18, 2005, among TRW Automotive Inc. (f/k/a TRW Automotive Acquisition Corp.), the incremental lenders and JPMorgan Chase Bank, N.A., as administrative agent, to the Fourth Amended and Restated Credit Agreement dated as of December 17, 2004 (as previously amended on March 15, 2005), among TRW Automotive Holdings Corp., TRW Automotive Intermediate Holdings Corp., the U.S. Borrower, the foreign subsidiary borrowers party thereto, the lenders party thereto from time to time, the Administrative Agent, Bank of America, N.A. and Goldman Sachs Credit Partners L.P., each as co-syndication agent, and Credit Suisse First Boston and The Bank of Nova Scotia, each as co-documentation agent
- U.S. Guarantee and Collateral Agreement, dated and effective as of February 28, 2003, among TRW Automotive Holdings Corp., TRW Automotive Intermediate Holdings Corp., TRW Automotive Acquisition Corp., each other subsidiary of TRW Automotive Holdings Corp. party thereto, TRW Automotive Finance (Luxembourg), S.à.r.l. and JP Morgan Chase Bank, as Collateral Agent (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- Finco Guarantee Agreement, dated as of February 28, 2003, between TRW Automotive Finance (Luxembourg), S.à.r.l. and JP Morgan Chase Bank, as Collateral Agent (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- 10.6 First-Tier Subsidiary Pledge Agreement, dated and effective as of February 28, 2003, among TRW Automotive Acquisition Corp., each subsidiary of TRW Automotive Acquisition Corp. party thereto and JP Morgan Chase Bank, as Collateral Agent (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- 10.7 Receivables Purchase Agreement, dated as of February 28, 2003, among Kelsey-Hayes Company, TRW Automotive U.S. LLC, TRW Vehicle Safety Systems Inc. and Lake Center Industries Transportation, Inc. as sellers, TRW Automotive U.S. LLC, as seller agent and TRW Automotive Receivables LLC, as buyer (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- Amendment No. 1, dated as of December 31, 2004 to Receivables Purchase Agreement, dated as of February 28, 2003, among Kelsey-Hayes Company, TRW Automotive U.S. LLC, TRW Vehicle Safety Systems Inc. and Lake Center Industries Transportation, Inc., as sellers, TRW Automotive U.S. LLC, as seller agent and TRW Automotive Receivables LLC, as buyer (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
- Amended and Restated Transfer Agreement, dated as of December 31, 2004, between TRW Automotive Receivables LLC and TRW Automotive Global Receivables LLC (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
- 10.10 Amended and Restated Receivables Loan Agreement, dated as of December 31, 2004, by and among TRW Automotive Global Receivables LLC, as borrower, the conduit lenders from time to time parties hereto, the committed lenders from time to time parties hereto, JPMorgan Chase Bank, N.A., Credit Suisse First Boston, The Bank of Nova Scotia, Suntrust Capital Markets, Inc. and Dresdner Bank AG, New York Branch, as funding agents and JPMorgan Chase Bank, N.A. as administrative agent (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)

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Exhibit Name

- 10.11 Amendment No. 1 dated as of February 4, 2005 to the Amended and Restated Receivables Loan Agreement, dated as of December 31, 2004, by and among TRW Automotive Global Receivables LLC, as borrower, the conduit lenders, the committed lenders, the funding agents and JPMorgan Chase Bank, N.A. as administrative agent (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
- 10.12 Amendment No. 2 dated as of May 2, 2005 to Amended and Restated Receivables Loan Agreement, dated as of December 31, 2004, by and among TRW Automotive Global Receivables LLC, as borrower, the conduit lenders, the committed lenders, the funding agents and JPMorgan Chase Bank, N.A. as administrative agent (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed May 5, 2005)
- 10.13* Amendment No. 3 dated as of January 19, 2007 to Amended and Restated Receivables Loan Agreement, dated as of December 31, 2004, by and among TRW Automotive Global Receivables LLC, as borrower, TRW Automotive U.S. LLC, as collection agent, the conduit lenders, the committed lenders, the funding agents and JPMorgan Chase Bank, N.A. as administrative agent
- 10.14 . Amended and Restated Servicing Agreement, dated as of December 31, 2004, by and among TRW Automotive Global Receivables LLC, as borrower, TRW Automotive U.S. LLC, as collection agent, the Persons identified on Schedule I thereto, as sub-collection agents, and JPMorgan Chase Bank, N.A., as administrative agent (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
- 10.15 Amended and Restated Performance Guaranty, dated as of December 31, 2004, among TRW Automotive Inc. (f/k/a TRW Automotive Acquisition Corp.), the Persons identified on Schedule IV thereto, as performance guarantors, TRW Automotive Receivables LLC, TRW Automotive Global Receivables LLC, and JPMorgan Chase Bank, N.A. as administrative agent (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
- 10.16 Intellectual Property License Agreement, dated as of February 28, 2003, between TRW Automotive Acquisition Corp. and Northrop Grumman Corporation (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- 10.17 Intellectual Property License Agreement, dated as of February 28, 2003, between Northrop Grumman Corporation and TRW Automotive Acquisition Corp. (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- 10.18 Employee Matters Agreement, dated as of February 28, 2003, between TRW Inc. and Roadster Acquisition Corp. (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- 10.19 Insurance Allocation Agreement, dated as of February 28, 2003, between Northrop Grumman Space and Mission Systems Corp. and TRW Automotive Acquisition Corp. (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- Transaction and Monitoring Fee Agreement, dated as of February 28, 2003, between TRW Automotive Holdings Corp. and Blackstone Management Partners IV L.L.C. (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- Employee Stockholders Agreement, dated as of February 28, 2003, by and among TRW Automotive Holdings Corp. and the other parties named therein (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
- 10.22 First Stock Purchase Agreement dated as of March 8, 2005, by and among TRW Automotive Holdings Corp., Northrop Grumman Corporation, and Richmond U.K. Inc. (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed May 5, 2005)
- 10.23 Second Stock Purchase Agreement dated as of March 8, 2005, by and among TRW Automotive Holdings Corp., Northrop Grumman Corporation, and Richmond U.K. Inc. (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed May 5, 2005)
- 10.24* Stock Purchase Agreement dated November 6, 2006 by and among TRW Automotive Holdings Cop., Northrop Grumman Corporation and Richmond U.K. Inc.

Exhibit Number	Exhibit Name
10.25	Stock Purchase and Registration Rights Agreement dated as of March 8, 2005, between TRW Automotive Holdings Corp., and T. Rowe Price Associates, Inc. (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed May 5, 2005)
10.26	Stock Purchase and Registration Rights Agreement dated as of March 8, 2005, between TRW Automotive Holdings Corp., and certain investment advisory client accounts of Wellington Management Company, Ilp (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed May 5, 2005)
10.27	Letter Agreement, dated May 27, 2003, between John C. Plant and TRW Automotive Inc. (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
10.28	Employment Agreement, dated as of February 6, 2003 between TRW Automotive Acquisition Corp., TRW Limited and John C. Plant (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
10.29	Amendment dated as of December 16, 2004 to Employment Agreement of John C. Plant (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
10.30	Second Amendment dated as of February 22, 2005 to Employment Agreement of John C. Plant (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
10.31	Third Amendment dated as of July 28, 2006 to Employment Agreement to John C. Plant (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed August 2, 2006)
10.32	Employment Agreement, dated as of February 28, 2003 by and between TRW Automotive Acquisition Corp., TRW Limited and Steven Lunn (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
10.33	Amendment dated as of December 16, 2004 to Employment Agreement of Steven Lunn (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
10.34	Employment Agreement, dated as of February 27, 2003 by and between TRW Limited and Peter J. Lake (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
10.35	Amendment dated as of April 30, 2004 to Employment Agreement of Peter J. Lake (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed May 7, 2004)
10.36	Second Amendment dated as of December 16, 2004 to Employment Agreement of Peter J. Lake (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
10.37	Third Amendment dated as of July 29, 2005 to Employment Agreement of Peter J. Lake (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed August 2, 2005)
10.38	Employment Agreement, dated as of February 13, 2003 by and between TRW Automotive Acquisition

filed May 7, 2004)

Second Amendment dated as of December 16, 2004 to Employment Agreement of Joseph S. Cantie (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)

Automotive Inc., (File No. 333-106702) filed on July 1, 2003)

10.39

Corp. and Joseph S. Cantie (Incorporated by reference to the Registration Statement on Form S-4 of TRW

Amendment dated as of April'30, 2004 to Employment Agreement of Joseph S. Cantie (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970)

Third Amendment dated as of July 29, 2005 to Employment Agreement of Joseph S. Cantie (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed August 2, 2005)

Exhibit Number	Exhibit Name
10.42	Employment Agreement dated as of February 13, 2003 by and between TRW Automotive Acquisition Corp. and David L. Bialosky (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
10.43	Amendment dated as of April 30, 2004 to Employment Agreement of David L. Bialosky (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed May 7, 2004)
10.44	Second Amendment dated as of December 16, 2004 to Employment Agreement of David L. Bialosky (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
10.45	Third Amendment dated as of July 29, 2005 to Employment Agreement of David L. Bialosky (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed August 2, 2005)
· 10.46	Employment Agreement dated as of August 16, 2004 by and between TRW Automotive Inc. and Neil E. Marchuk (Incorporated by reference on the Quarterly Report on Form-10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed November 4, 2004)
10.47	Amendment dated as of December 16, 2004 to Employment Agreement of Neil E. Marchuk (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
10.48	Second Amendment dated as of July 29, 2005 to Employment Agreement of Neil E. Marchuk (Incorporated by reference on the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed August 2, 2005)
10.49	Lucas Funded Executive Pension Scheme No. 4 (Incorporated by reference to Amendment No. 1 to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on September 12, 2003)
10.50	Lucas Funded Executive Pension Scheme No. 4 — Plan document relating to previously filed Trust Agreement (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed November 4, 2004)
10.51	Amended and Restated TRW Automotive Supplemental Retirement Income Plan, dated February 27, 2003 (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
10.52	Executive Supplemental Retirement Plan of TRW Automotive Inc., effective February 28, 2003 (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed May 7, 2004)
10.53	First Amendment dated as of July 28, 2006 to Executive Supplemental Retirement Plan of TRW Automotive Inc. (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed August 2, 2006)
10.54*	Second Amendment dated as of November 27, 2006 to Executive Supplemental Retirement Plan of TRW Automotive Inc.
10.55	TRW Automotive Benefits Equalization Plan (Incorporated by reference to Amendment No. 1 to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on September 12, 2003)
10.56	First Amendment dated as of November 18, 2004 to TRW Automotive Benefit Equalization Plan (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed August 2, 2006)
10.57	Second Amendment dated as of July 31, 2006 to TRW Automotive Benefit Equalization Plan (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp. (File No. 001-31970) filed August 2, 2006)

TRW Automotive Deferred Compensation Plan (Incorporated by reference to Amendment No. 1 to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on

Corp., (File No. 001-31970) filed August 2, 2006)

September 12, 2003)

10.58

Exhibit Number	Exhibit Name
10.59	First Amendment dated as of November 18, 2004 to TRW Automotive Deferred Compensation Plan (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed August 2, 2006)
10.60	Second Amendment dated as of July 31, 2006 to TRW Automotive Deferred Compensation Plan (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed August 2, 2006)
10.61	Director Offer Letter to J. Michael Losh, dated November 7, 2003 (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
10.62	Director Offer Letter to François J. Castaing, dated March 31, 2004 (Incorporated by reference to the Annual Report on Form 10-K of TRW Automotive Holdings Corp., (File No. 001-31970) for the fiscal year ended December 31, 2004)
10.63	Director Offer Letter to Jody Miller, dated January 7, 2005 (Incorporated by reference to the Current Report on form 8-K of TRW Automotive Holdings Corp., (File No. 001-31970) filed February 1, 2005)
10.64	Director Offer to James F. Albaugh, dated August 4, 2006 (Incorporated by reference to the Current Report on form 8-K of TRW Automotive Holdings Corp., (File No. 001-31970) filed September 18, 2006)
10.65	Amended and Restated TRW Automotive Holdings Corp. 2003 Stock Incentive Plan (Incorporated by reference to Amendment No. 5 to the Registration Statement on Form S-1 of TRW Automotive Holdings Corp., (File No. 333-110513) filed on January 26, 2004)
10.66	Form of General Non-Qualified Stock Option Agreement (Incorporated by reference to the Registration Statement on Form S-4 of TRW Automotive Inc., (File No. 333-106702) filed on July 1, 2003)
10.67	Chief Executive Officer Non-Qualified Stock Option Agreement (Incorporated by reference to the Current Report Form 8-K of TRW Automotive Holdings Corp., (File No. 001-31970) filed February 25, 2005)
10.68	Executive Officer Non-Qualified Stock Option Agreement (Incorporated by reference to the Current Report Form 8-K of TRW Automotive Holdings Corp., (File No. 001-31970) filed February 25, 2005)
10.69	Chief Executive Officer Restricted Stock Unit Agreement (Incorporated by reference to the Current Report Form 8-K of TRW Automotive Holdings Corp., (File No. 001-31970) filed February 25, 2005)
10.70	Executive Officer Restricted Stock Unit Agreement (Incorporated by reference to the Current Report Form 8-K of TRW Automotive Holdings Corp., (File No. 001-31970) filed February 25, 2005)
10.71	Director Restricted Stock Unit Agreement (Incorporated by reference to the Current Report Form 8-K of TRW Automotive Holdings Corp., (File No. 001-31970) filed February 25, 2005)
10.72	Restricted Stock Unit Agreement by and between TRW Automotive Holdings Corp. and Neil E. Marchuk, dated September 7, 2004 (Incorporated by reference to the Quarterly Report on Form 10-Q of TRW Automotive Holdings Corp., (File No. 001-31970) filed November 4, 2004)
21.1*	List of Subsidiaries
23.1*	Consent of Ernst & Young LLP
31(a)*	Certification Pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to §302 of the Sarbanes-Oxley Act of 2002
31(b)*	Certification Pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to §302 of the Sarbanes-Oxley Act of 2002
32(a)*	. Certification Pursuant to 18 U.S.C. §1350, As Adopted Pursuant to §906 of the Sarbanes-Oxley Act of 2002
32(b)*	Certification Pursuant to 18 U.S.C. §1350, As Adopted Pursuant to §906 of the Sarbanes-Oxley Act of 2002

^{*} Filed herewith.

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

TRW Automotive Holdings Corp. (Registrant)

By: /s/ Joseph S. Cantie

Joseph S. Cantie

Executive Vice President and Chief Financial Officer (On behalf of the Registrant and as Principal Financial Officer)

Date: February 23, 2007

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed on February 23, 2007 by the following persons on behalf of the registrant and in the capacities indicated.

<u>Title</u>			
President, Chief Executive Officer and Director (Principal Executive Officer)			
Executive Vice President and Chief Financial Officer (Principal Financial Officer)			
Controller (Principal Accounting Officer)			
Chairman of the Board of Directors and Director			
Director			
Director			
Director			
Director			
Director			
Director			
Director			

CERTIFICATIONS

Certification of Principal Executive Officer

I, John C. Plant, certify that:

- 1. I have reviewed this annual report on Form 10-K (this "Report") of TRW Automotive Holdings Corp. (the "Registrant");
- 2. Based on my knowledge, this Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this Report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Report based on such evaluation; and
 - d. Disclosed in this Report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

/s/ JOHN C. PLANT

John C. Plant
Chief Executive Officer and President
(Principal Executive Officer)

Date: February 23, 2007

CERTIFICATIONS

Certification of Principal Financial Officer

- I, Joseph S. Cantie, certify that:
- 1. I have reviewed this annual report on Form 10-K (this "Report") of TRW Automotive Holdings Corp. (the "Registrant");
- 2. Based on my knowledge, this Report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this Report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this Report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this Report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this Report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this Report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this Report based on such evaluation; and
 - d. Disclosed in this Report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and.
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

/s/ JOSEPH S. CANTIE

Joseph S. Cantie

Executive Vice President and Chief

Financial Officer (Principal Financial Officer)

Date: February 23, 2007

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the filing of this annual report on Form 10-K of TRW Automotive Holdings Corp. (the "Company") for the period ended December 31, 2006, with the Securities and Exchange Commission on the date hereof (the "Report"), I, John C. Plant, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ JOHN C. PLANT

John C. Plant

Chief Executive Officer and President
(Principal Executive Officer)

Date: February 23, 2007

Exhibit 32(b)

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the filing of this annual report on Form 10-K of TRW Automotive Holdings Corp. (the "Company") for the period ended December 31, 2006, with the Securities and Exchange Commission on the date hereof (the "Report"), I, Joseph S. Cantie, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- 1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ JOSEPH S. CANTIE

Joseph S. Cantie Executive Vice President and Chief Financial Officer (Principal Financial Officer)

Date: February 23, 2007

-End of Form 10-K-

RECONCILIATION SECTION

TRW Automotive Holdings Corp.

Index of Consolidated Financial Information

	rage
Reconciliation of GAAP Net Earnings to Adjusted Earnings for the year ended December 31, 2006	R-1
Reconciliation of GAAP Net Earnings to Adjusted Earnings for the year ended December 31, 2005	R-2
Reconciliation of Impact of Debt Retirement and Refinancing Transactions for the year ended	
December 31, 2004	R-3

The accompanying consolidated financial information and reconciliations should be read in conjunction with the TRW Automotive Holdings Corp. Form 10-K for the years ended December 31, 2006, 2005 and 2004, which contains historical consolidated financial statements and the accompanying notes to consolidated financial statements.

TRW Automotive Holdings Corp.

Reconciliation of GAAP Net Earnings to Adjusted Earnings (Unaudited)

In conjunction with the Company's February 2, 2006 repurchase of its subsidiary Lucas Industries Limited's £94.6 million 10%% bonds due 2020 for £137 million, or approximately \$243 million, the Company recorded a loss on retirement of debt of £32 million, or approximately \$57 million.

The following reconciliation excludes the loss on retirement of debt and the related tax impact.

	Year Ended December 31, 2006 Actual	Adjustments	Year Ended December 31, 2006 Adjusted
		re amounts)	
Sales	\$13,144	\$ —	\$13,144
Cost of sales	11,943	_=	11,943
Gross profit	1,201	_	1,201 •
Administrative and selling expenses	527	_	527 .
Amortization of intangible assets	35		35
Restructuring charges and asset impairments	, 30		30
Other income — net	(27)	_=	(27)
Operating income	636	_	636
Interest expense, net	. 247	_	247
Loss on retirement of debt	57	(57)(a)	-
Account receivable securitization costs	3		3
Equity in earnings of affiliates, net of tax	(26)	_	(26)
Minority interest, net of tax	13	<u>· · ·</u>	13
Earnings before income taxes	342	57	399
Income tax expense	<u>166</u>	<u>17</u> (b)	183
Net earnings	<u>\$ 176</u>	<u>\$ 40</u>	<u>\$ 216</u>
Effective tax rate	49%		46%
Basic earnings per share:			
Earnings per share	<u>\$ 1.76</u>		\$ 2.16
Weighted average shares	100.0		100.0
Diluted earnings per share:			•
Earnings per share	<u>\$ 1.71</u>	•	<u>\$ 2.10</u>
Weighted average shares	103.1		103.1

⁽a) Reflects the elimination of the loss on retirement of debt.

⁽b) Represents the elimination of the tax benefit related to the loss on retirement of debt, which was recognized during the quarter ended December 31, 2006.

RECONCILIATION SECTION

TRW Automotive Holdings Corp.

Reconciliation of GAAP Net Earnings to Adjusted Earnings (Unaudited)

In conjunction with the Company's May 3, 2005 repurchase of approximately €48 million principal amount of its 10½% Senior Notes, the Company incurred \$7 million of losses on retirement of debt consisting of \$6 million of related redemption premium and \$1 million for write-off of deferred debt issuance costs. Such debt retirement expenses carry zero tax benefit due to the Company's tax loss position.

Income tax expense for the year ended December 31, 2005 includes a one-time benefit of \$17 million resulting from a tax law change in Poland related to investment tax credits for companies operating in certain special economic zones within the country. The investment tax credits replace the tax holiday that was previously in effect for the Company.

Administrative and selling expenses for the year ended December 31, 2005 included an adjustment for a reduction in litigation-related reserves of approximately \$18 million. Such adjustment carries zero tax expense due to the Company's tax loss position.

The following adjustments exclude the litigation reserve adjustment and the loss on retirement of debt, as well as the one-time income tax benefit, to show the impact as if these transactions had not occurred.

	Year Ended December 31, 2005 Actual (In millions	Adjustments s, except per shar	Year Ended December 31, 2005 Adjusted e amounts)
Sales	\$12,643	s —	\$12,643
Cost of sales	11,249	_	11,249
Gross profit	1,394		1,394
Administrative and selling expenses	490	18(a)	508
Research and development expenses	203		203
Amortization of intangible assets	-33		. 33
Restructuring charges and asset impairments	. 107	_	107
Other expense — net	8		<u>· 8</u>
Operating income	553	(18)	535
Interest expense, net	228	<u>`</u>	228
Loss on retirement of debt	. 7	(7)(b)	· ·
Account receivable securitization costs		_	3
Equity in earnings of affiliates, net of tax	(20)	_	(20)
Minority interest, net of tax	7	_=	7
Earnings before income taxes	328	(11)	317
Income tax expense	<u> </u>	<u>17</u> (c)	<u> 141</u>
Net earnings	<u>\$ 204</u>	<u>\$(28)</u>	\$ 176
Effective tax rate	38%	•	44%
Earnings per share	\$ 2.06		\$ 1.78
Weighted average shares	99.1	•	99.1
Diluted earnings per share: Earnings per share	\$ 1.99		\$ 1.72
Weighted average shares	102.3		102.3

⁽a) Reflects the elimination of the litigation reserve adjustment.

⁽b) Reflects the elimination of the loss on retirement of debt incurred in conjunction with repurchase of a portion of the Company's 101/4% Senior Notes.

⁽c) Reflects the elimination of one-time income tax benefit related to a tax law change in Poland.

RECONCILIATION SECTION

TRW Automotive Holdings Corp.

Reconciliation of Impact of Debt Retirement and Refinancing Transactions (Unaudited)

In conjunction with the Company's January 9, November 2, and December 17, 2004 refinancings of its senior secured credit facilities, the repurchase of senior notes and senior subordinated notes with the proceeds of its initial public offering and repurchase of a \$600 million seller note issued in conjunction with the Acquisition (the "Seller Note"), the Company incurred \$167 million of losses on retirement of debt, as well as \$6 million in other debt retirement expenses, primarily write-off of debt issuance fees and refinancing related fees. Such debt retirement expenses were U.S.-based, and therefore carry zero tax benefit due to the Company's tax loss position in this jurisdiction.

The following adjustments exclude the loss on retirement of debt and other debt retirement expenses, as well as the related income tax effects of such adjustments, to show the impact as if the refinancing transactions had not occurred.

	Year Ended December 31, 2004 Actual	Debt Retirement and Refinancing Adjustments (In millions	Year Ended December 31, 2004 Adjusted s, except per share	NOL Adjustments amounts)	Year Ended December 31, 2004 Adjusted for NOL
Operating income	\$ 580	\$ —	\$580	\$ —	\$ 580
Interest expense, net	250	(6)(a)	244	_	` 244
Loss on retirement of debt Accounts receivable	167 .	(167)(b)		_	_
securitization costs	2	<u>.</u>	2	_	2
Equity in earnings of	(1.7)		(1.5)		(1.5)
affiliates, net of tax	(15)	_	(15)		(15)
Minority interest, net of tax	12		12		12
Earnings before income					
taxes	164	173	337		337
Income tax expense	135	(c)	_135		164
Net earnings	\$ 29	\$ 173	\$202	<u>\$(29)</u>	\$ 173
Effective tax rate	82%		40%		49%
Basic earnings per share:					
Earnings per share	<u>\$ 0.30</u>				\$ 1.77
Weighted average shares	<u>97.8</u>		-	• .	<u>97.8</u>
Diluted earnings per share:					
Earnings per share	<u>\$ 0.29</u>				\$ 1.72
Weighted average shares	100.5				100.5

⁽a) Consists of \$3 million of refinancing related fees and \$3 million of accelerated amortization of deferred debt issuance costs associated with the refinancing transactions which are included in interest expense.

⁽b) Represents \$167 million loss on retirement of debt associated with the refinancing transactions.

⁽c) Reflects no income tax impact for the adjustment that eliminates the current year losses in the applicable tax jurisdiction because the resulting tax expense would be offset by the assumed utilization of prior year NOL carryforwards. There is no certainty as to when or if these NOL's will be utilized, however, they are continually evaluated as part of the Company's tax planning strategy.

⁽d) Reflects the elimination of an assumed one-time impact related to utilizing the NOL carryforwards.

Vell (R. Slimpkins²³⁾ Shaliman of the Board; Senior Managing Director, The Blackstone Group L.P.

धान्त्री शार्व **President and Chief Executive Officer,** IRW Automotive Holdings Corp.

ATTITUTE CONTROL CONTROL OF SOUTH

ames (LAlbaugh) President and Chief Executive Officer. Boeing Integrated Defense Systems

itanicofis (L Castafing) Bonsuffant for Gastaing & Associates iormer Executive Vice President, Vehicle ingineering, and Technical Advisor to the **Chairman, DaimlerChrysler Corporation**

Oavid L Bialosky Executive Vice President.

Loseph & Centile **Executive Vice President and** Chief Financial Officer

requests.

Executive Officers

ding Klant **President and Chief Executive Officer**

Steven Cunn **Executive Vice President and** Shief Operating Officer

Stockholder (Information)

Annual Meeting The annual meeting of TRW Automotive Holdings Corp. shareholders will be held at 3:00 p.m. (local time), Monday, May 1/4, 2007, at Renaissance Casa de Palmas, **101 N. Main St., McAllen, Texas 78501.** Proxy materials and a formal notice of the meeting will be sent to shareholders beforehand.

Investor Information Shareholders, security analysis and investors can access Company news and events, periodic reports filed with the Securities and Exchange Commission ("SEC") and other related Company information by visiting our web site at www.frwaufo.com.

For a printed copy of this annual report or for current SEC fillings such as the Form 10-K, please send a written නෝ එකොන

Investor Relations **12001 Tech Center Drive** Livenia, Michigan 43050

Additionally, you ean eall (800) 219-7411 or send an e-mail to trwstock@trw.com to නතානම වන්ස විත්තනන්වන

Robert L. Giledman Senior Managing Director, **Chief Administrative Officer and** Chief Legal Officer, The Blackstone Group L.R.

Matthew Kabaker² Principal. The Blackstone Croup L.R.

J. Michael Cosh^o **Former Interim Chief Financial Officer**, Cardinal (Health: former Executive Vice) **President and Chief Financial Officer, General Motors Corporation**

General Counsel and Secretary

Shareholders Account Services Shareholders who own TRW Automotive stock through a brokerage firm should contact their broker for account related

National City Bank acts as transfer agent and registrar for TRW Automotive and can assist registered shareholders with a variety of shareholder-related services, including change of address, lost stock certificates, transfer of stock to another person and other related administrative services. Please contact National City Bank by writing or callings

National City Bank TRW Automotive Shareholder Services - Loc. 5352 **RO. Box 92301 Cleveland, Ohio 44101-4301**

shareholder.inquirles@nationalcity.com **Telephone: (800) 622-67/57**

1007G Miller **GEO, The Business Talent Group LLC Venture Partner with Maveron, LLO**; former Executive Vice President and former acting President and Chile? Operating Officer, Americast

Ranich ONtain Special Advisor, The Blackstone Group L former U.S. Secretary of the Treasury and former Chairman and Chief Executive Officer, Alcon

Committee Memberships O Audit Committee ² Compensation Committee

Description of the Committee of the Comm

Gery Prepare Executive Vice President, Sales and Business Development

Nail & Marchuk Executive Vice President. **Human Resources**

Stock Exchange **TRW Automotive Holdings Corp. comme** stock is listed on the New York Stock Exchange under the symbol TRW.

Auditors Emst & Young LLP Detroit, Michigan

Number of Holders **On March 16, 2007, there were 1777** holders of record of our common stock.

CEO Certification On May 30, 2006, TRW Automotive's Chilef Executive Officer (CEO) provided to the New York Stock Exchange the annual GEO certification stating that TRW Automotive is in compliance with the New York Stock Exchange's corporat governance listing standards.

